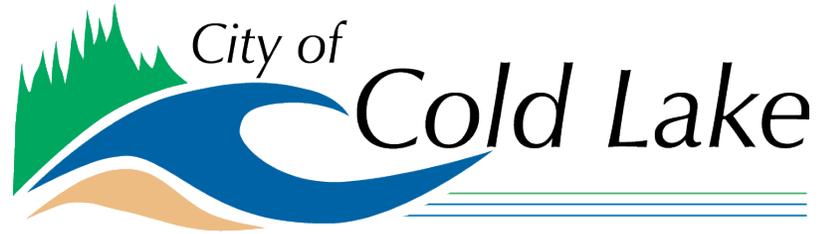




City of  
**Cold Lake**

**Presented by:**  
**Craig Copeland, Mayor**  
**Kevin Nagoya, Chief Administrative Officer**

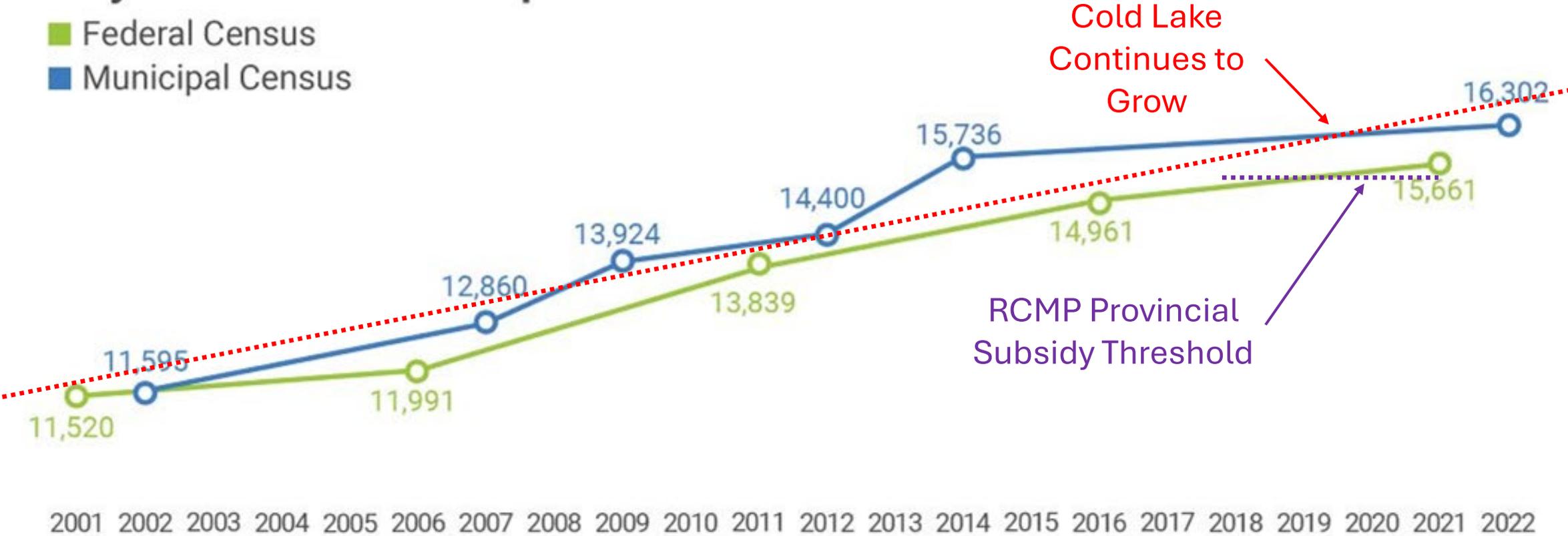


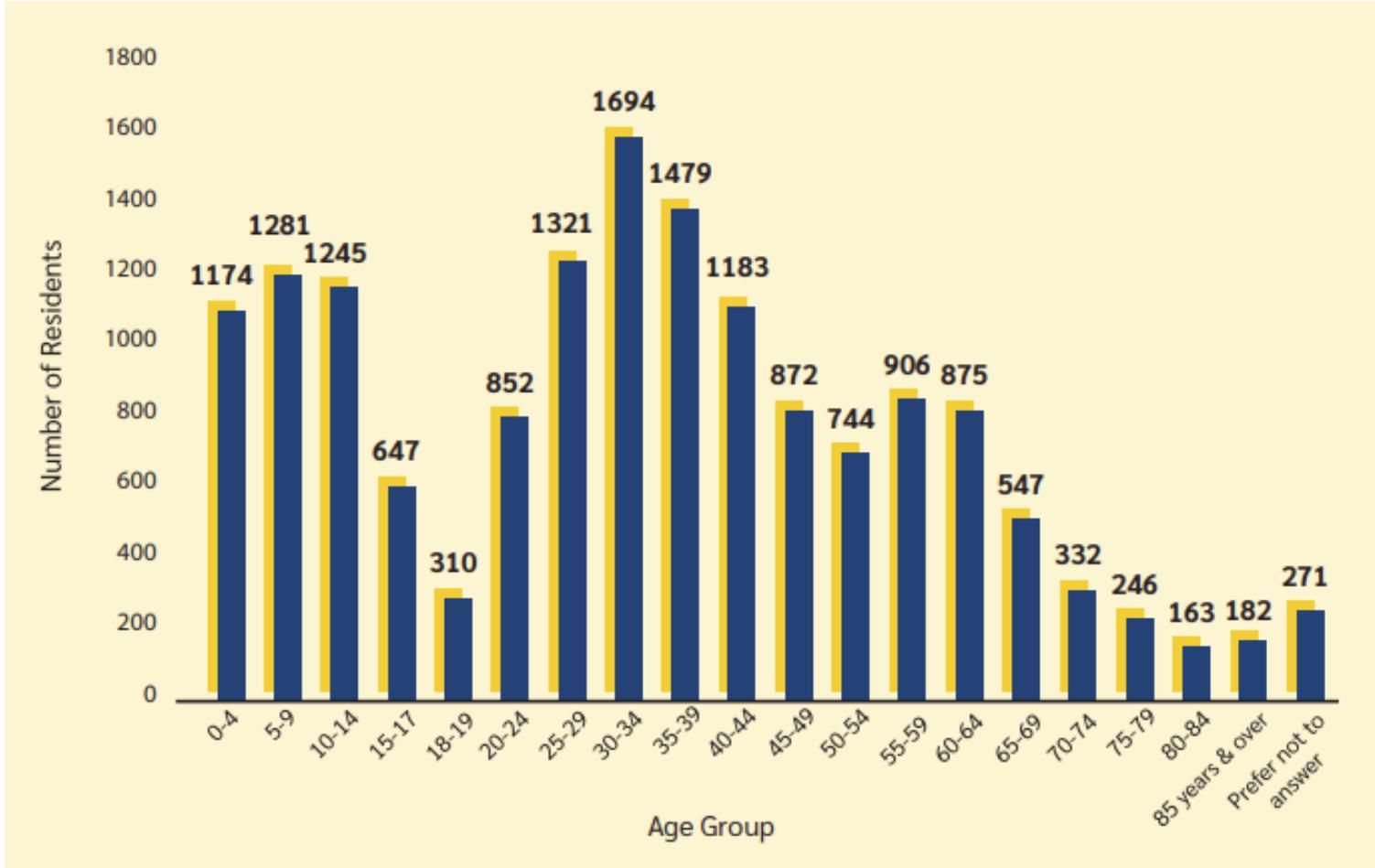
## LAND ACKNOWLEDGMENT

In the spirit of respect and reciprocity, we acknowledge that the City of Cold Lake is located on lands and by water in Treaty 6 Territory and the homeland of the Metis Nation that has been, and continues to be a sacred place for many. We pay respect to the indigenous peoples of this place past and present: the Cree, Denesuline and Metis peoples. We acknowledge that this place is impacted by the ongoing process of colonialism. We strive to understand and reframe our responsibilities to land and community as we journey towards reconciliation.”

# City of Cold Lake Population

- Federal Census
- Municipal Census





OP – Lakewood Estates

Lower Athabasca  
Regional Plan

Cemetery Master Plan

Drainage Master Plan

Growth Management Plan

Residential Solid Waste  
Study

Sanitary Sewer Master Plan  
Update (Inflow and  
Infiltration Program)

Community Social Needs  
Assessment and Summit

ASP – Fischer Estates

ASP – Horseshoe Bay

Transportation Master Plan

Cold Lake Health  
Assessment

Water Master Plan

Open Space and Linkages Plan

Multi Year Financial Impact  
Plan

# REFERENCED STUDIES AND PLANS

Class III Landfill Expansion  
Feasibility Study

ASP – Deer Meadows

ASP – Uplands

ASP – Iron Horse

ASP – Golden Eagle

ASP – Forest Heights

Land-Use Bylaw

Municipal Development  
Plan

Energy Centre Master Plan

Off-Site Levy Study

Kinosoo Beach Master Plan

OP – Red Fox Estates

ASP – Grande Centre SE

ASP – Northshore

OP – Green Wood

Imperial Park Master Plan

Marina Master Plan

ASP – Central Area

Sanitary Sewer Master Plan  
Update (Inflow and  
Infiltration Program)

Inter-Municipal  
Development Plan

ASP – Lot 2 Plan 9821024

Regional Waste Water  
Treatment Feasibility Study

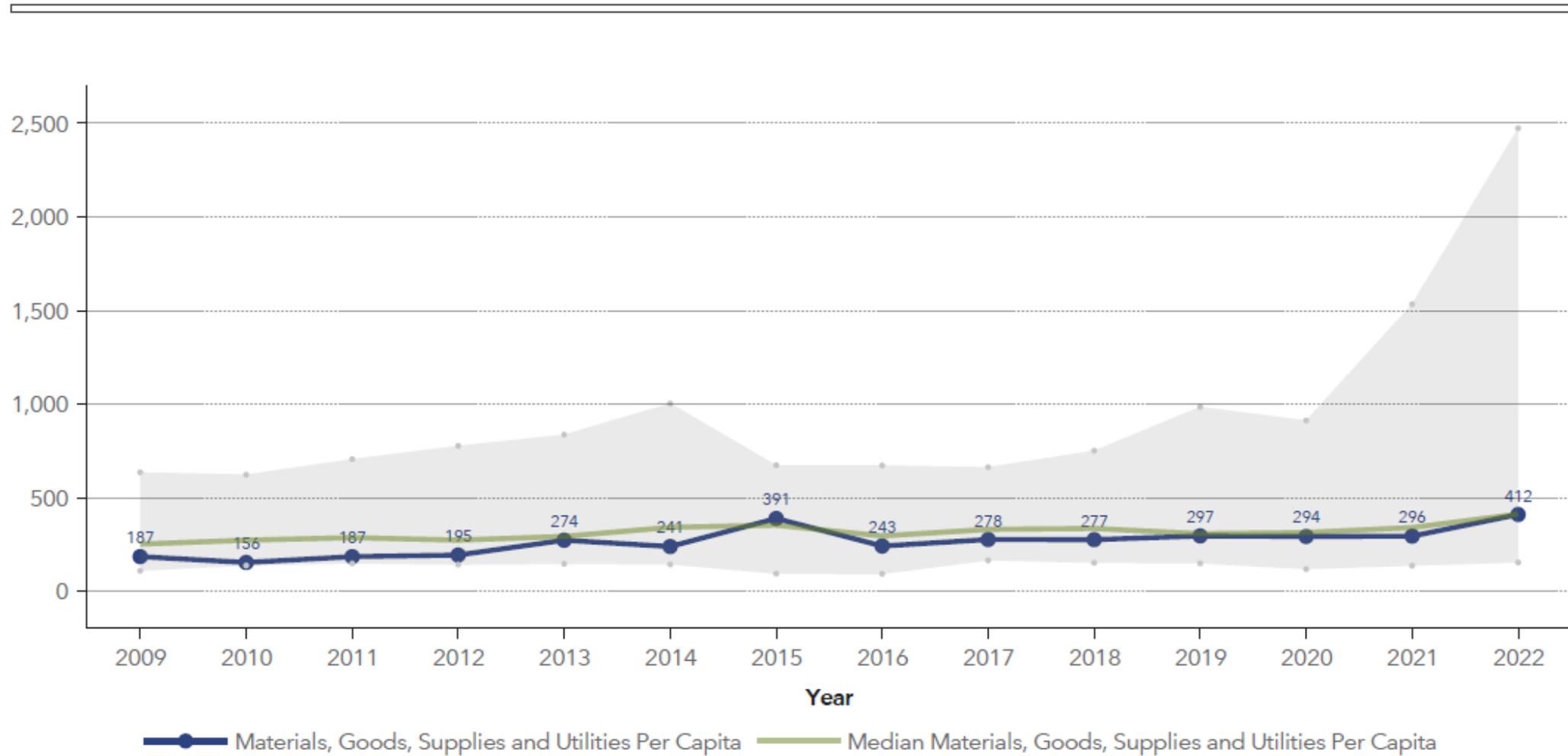
Multi Year Capital  
Investment Plan

SOME LIKE TO COMPARE MUNICIPALITIES TO  
OTHER MUNICIPALITIES.

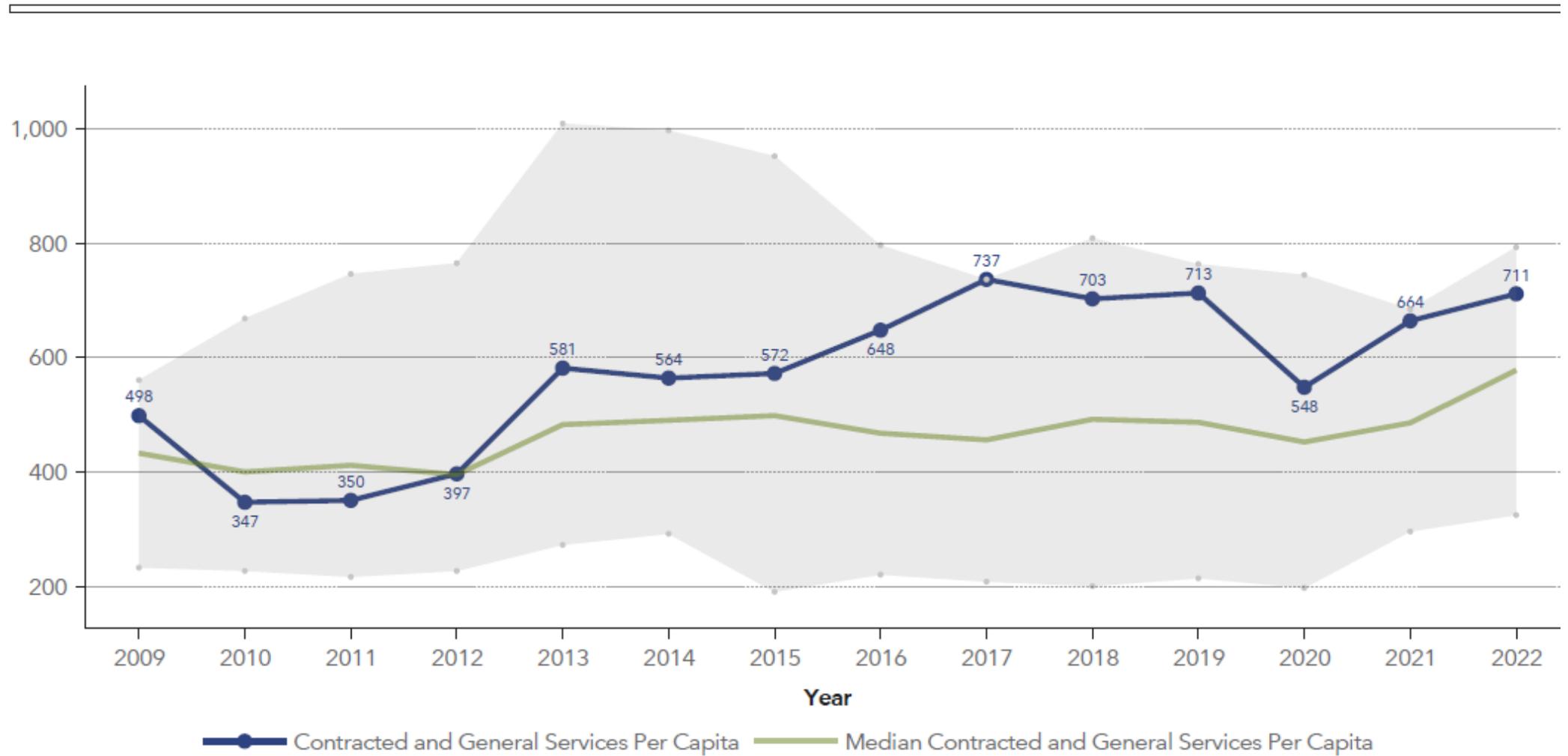
REGARDLESS OF STATISTICS, WE NEED TO ALWAYS  
GROUND OURS WITH “WHAT ARE THE WANTS AND  
NEEDS OF COLD LAKE RESIDENTS”.

THE FOLLOWING SAMPLE SLIDES ARE PREPARED BY  
THE PROVINCE OF ALBERTA TO SIMPLY COMPARE  
MUNICIPALITIES TO EACH OTHER OF SIMILAR SIZES.

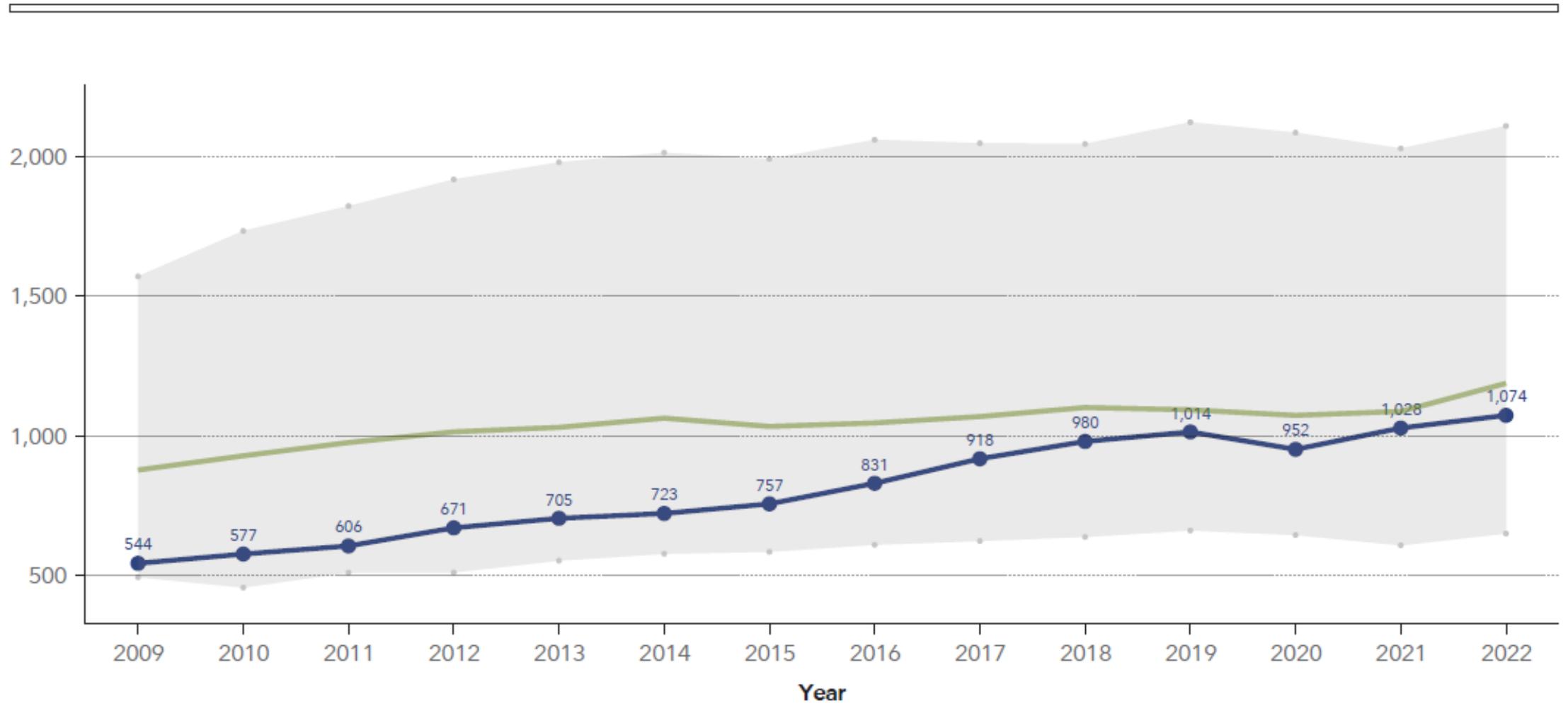
## Materials, Goods, Supplies and Utilities Per Capita



## Contracted and General Services Per Capita



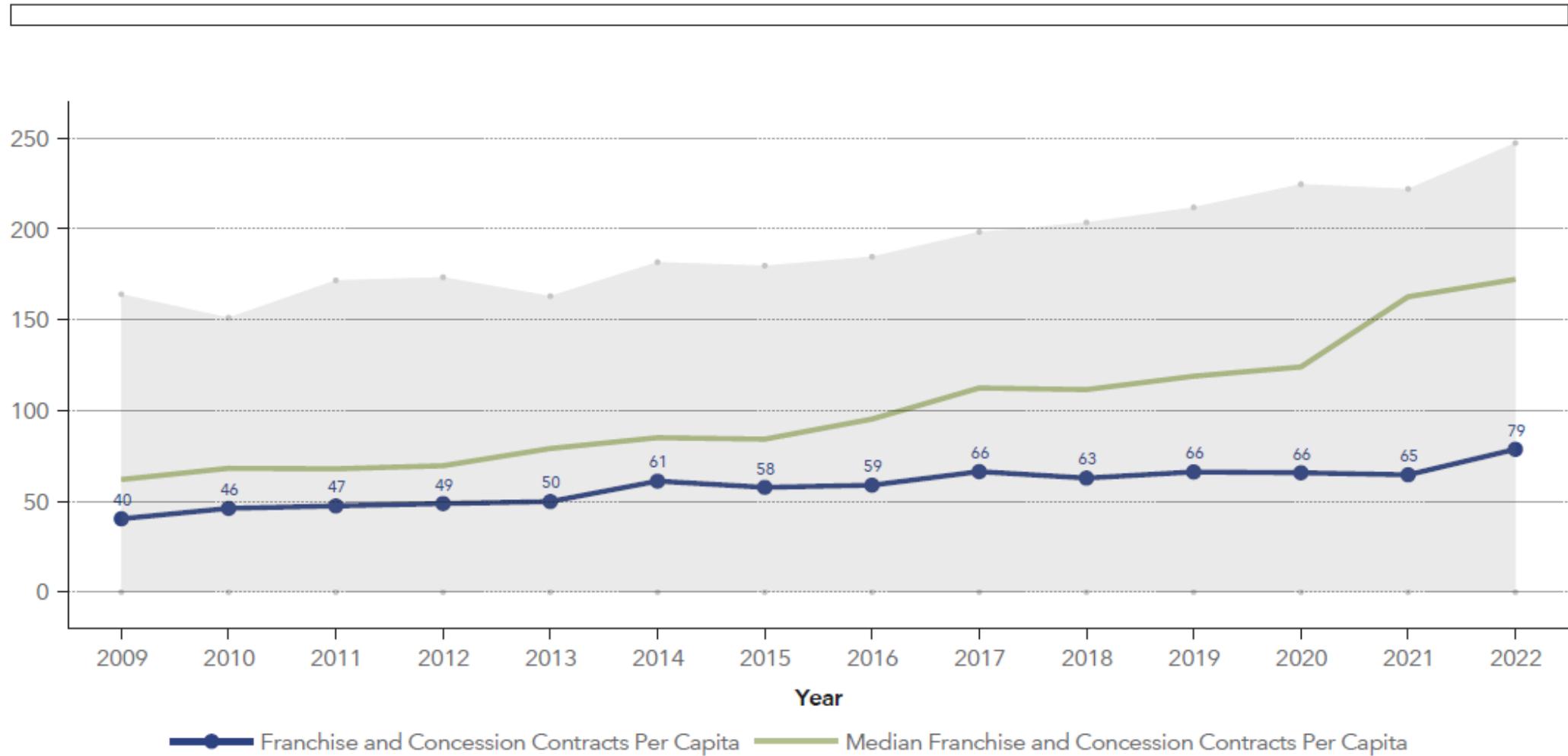
## Salaries, Wages and Benefits Per Capita



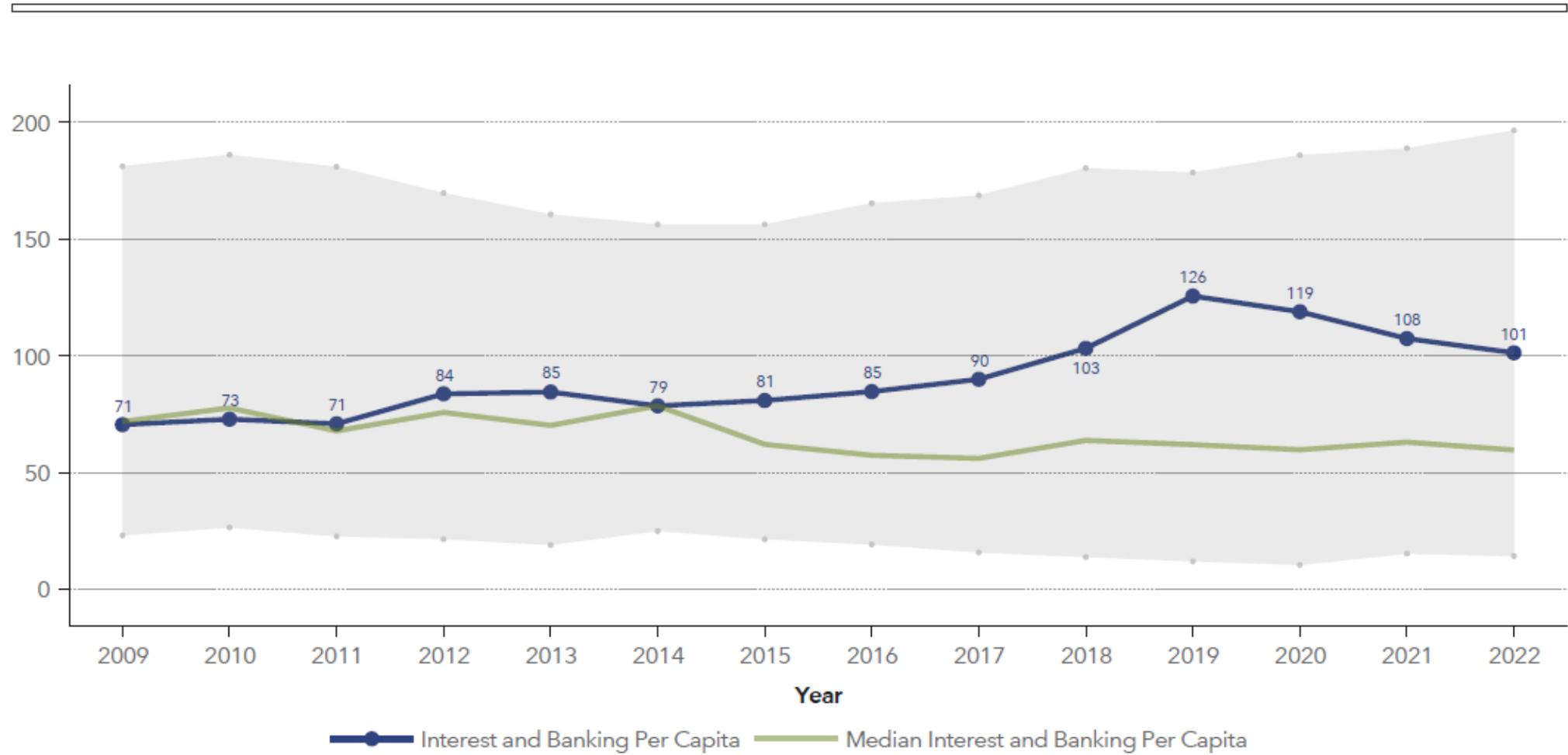
MUNICIPALITY	2022	2021	2020	2019	2018
Town of Cochrane	5.93	5.93	5.84	7.07	6.62
Chestermere	6.14	6.14	6.70	6.22	5.40
Brooks	6.70	6.63	6.71	6.71	6.71
Airdrie	7.06	6.72	6.13	6.89	6.30
Spruce Grove	7.70	7.44	7.69	8.53	7.97
Town of Okotoks	7.99	7.33	7.24	7.07	7.31
Fort Saskatchewan	8.93	8.71	9.61	9.32	8.93
<b>Cold Lake</b>	<b>9.32</b>	<b>8.56</b>	<b>8.96</b>	<b>9.16</b>	<b>9.22</b>
Lacombe	9.56	9.26	8.80	8.51	9.11
Wetaskiwin	9.69	9.69	8.30	9.88	9.80
St. Albert	9.97	9.97	9.93	10.11	9.93
Leduc	10.53	9.53	12.11	11.63	11.83
Grande Prairie	10.98	10.98	10.25	12.53	12.53
Camrose	11.06	10.40	10.40	10.40	10.40
Wood Buffalo	12.82	12.69	12.32	11.88	11.97
Lethbridge	13.02	12.72	12.49	12.49	12.50
Red Deer	13.34	13.01	12.99	13.88	15.13
Medicine Hat	17.16	17.16	17.18	17.18	17.20

OTHER MUNICIPALITIES OF INTEREST					
	2022	2021	2020	2019	2018
Calgary	12.39	11.83	11.95	12.39	12.56
Edmonton	10.74	10.46	10.69	11.40	10.97
<b>MD of Bonnyville</b>	<b>13.44</b>	<b>13.10</b>	<b>10.97</b>	<b>10.97</b>	<b>12.43</b>
<b>Town of Bonnyville</b>	<b>8.74</b>	<b>8.59</b>	<b>8.56</b>	<b>8.88</b>	<b>8.72</b>
Lac La Biche County	22.30	22.41	18.99	18.89	18.57

## Franchise and Concession Contracts Per Capita



## Interest and Banking Per Capita



SEVERAL INFORMATION BOARDS CAN BE FOUND  
AROUND THE ROOM, HOWEVER, WE WANTED  
TO TOUCH ON A FEW.

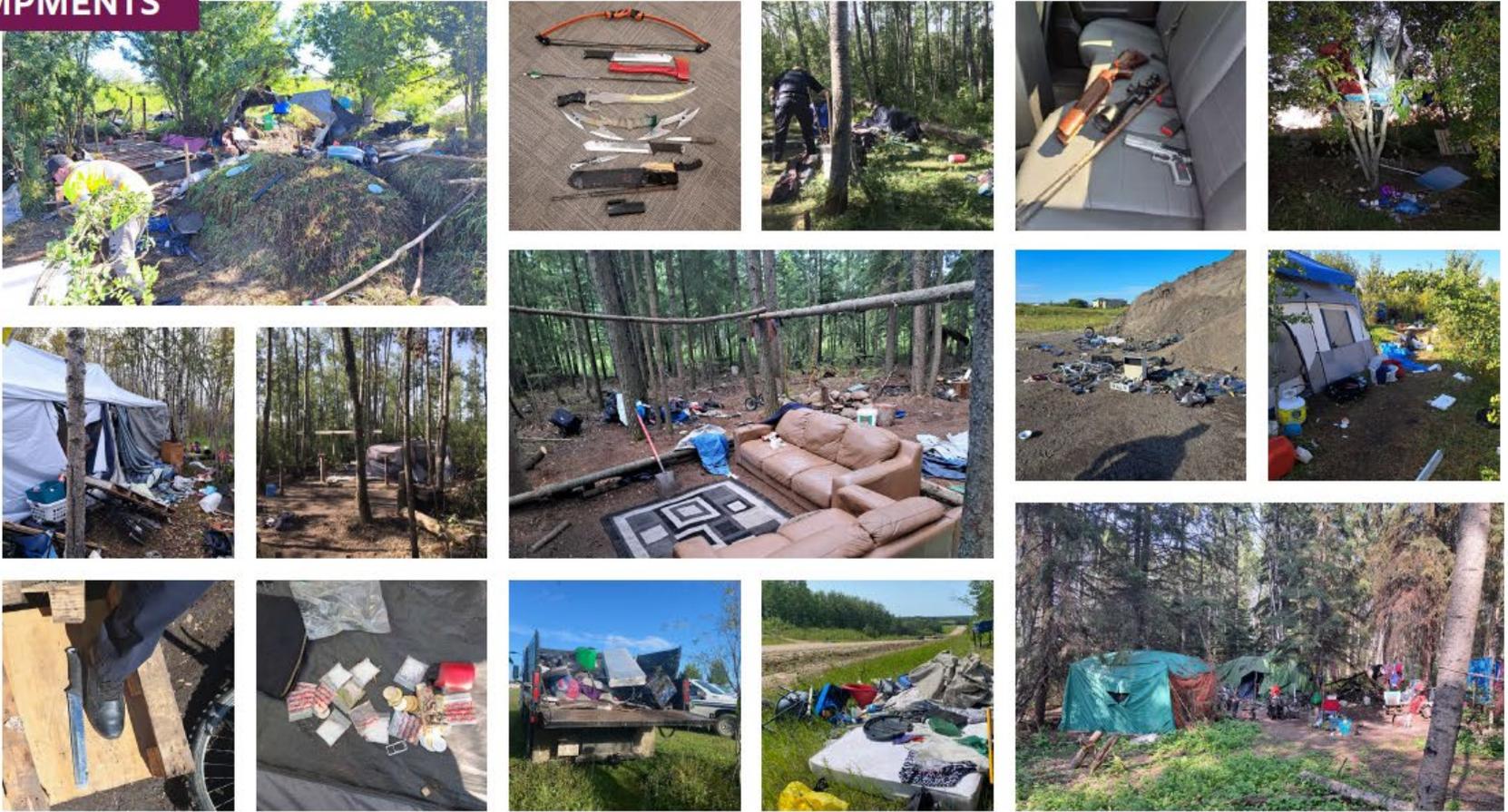
# ENCAMPMENTS / VAGRANCY

# Cold Lake Municipal Enforcement

# 45

Out of 45 encampments recorded for the 9 months of 2024, there were 26 cleanups that occurred. The total weight of garbage removed was 34,972 kgs (77,100 lbs).

## ENCAMPMENTS



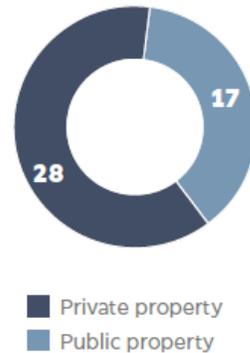
# Cold Lake Municipal Enforcement

## ENCAMPMENTS

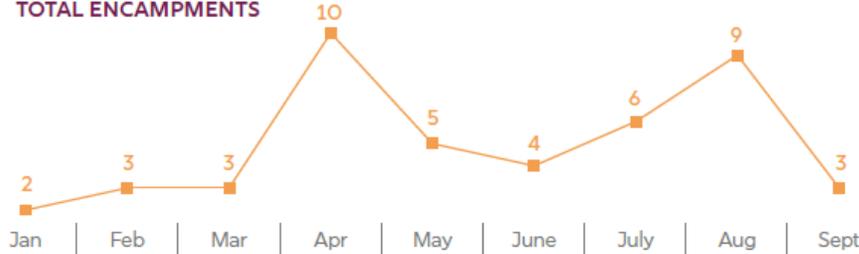
Cold Lake Municipal Enforcement, together with their partners at the Cold Lake RCMP Detachment, the Cold Lake John Howard Society and Cold Lake and District FCSS, have been working to find appropriate shelter and supports for people who have been living rough in the City of Cold Lake. A large number of these people have built encampments to seek shelter from the elements in areas that are also close enough to walk to find the services and supports that they rely on.

Encampments have been found and reported on both public and private land. These can pose significant public safety risks as warming fires can spread. Alcohol, drugs, weapons, and traps are often found in and around the encampments. About 58% of the encampments found have been through proactive efforts on the part of Cold Lake Municipal Enforcement while 42% have been reported through public complaints.

2024 LOCATION OF CALLS JAN-SEPT



2024 JAN-SEPT TOTAL ENCAMPMENTS



Having support and shelter available as an option plays a critical role in the municipality's ability to actively clean up encampments. On January 27, the Ontario Superior Court rejected a municipality's application for an injunction to remove illegal encampments because there was not enough shelter space available in the community (The Regional Municipality of Waterloo v. Persons Unknown and to be Ascertained, 2003 ONSC 670). A partnership between the social service providers and the availability of shelter space is crucial to the enforcement efforts, as this legal precedent suggests that an enforcement-only approach will not be supported by the courts.

ENCAMPMENTS UPDATES

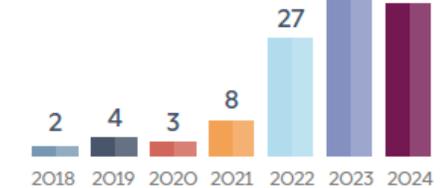


CALLS FOR SERVICE JUNE-SEPT 2024

Month	Total Calls (all types)	Calls for Encampments
June	198	7
July	215	10
August	222	8
September	151	5

COLD LAKE FIRE-RESCUE ENCAMPMENT CALLS

\*2024 - Up to Oct. 10/24



2024 JAN-SEPT COMPLAINTS

25 Found by officer  
20 Public calls



COLD LAKE PRIMARY CARE MEDICAL CLINIC LTD.







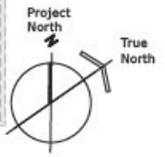
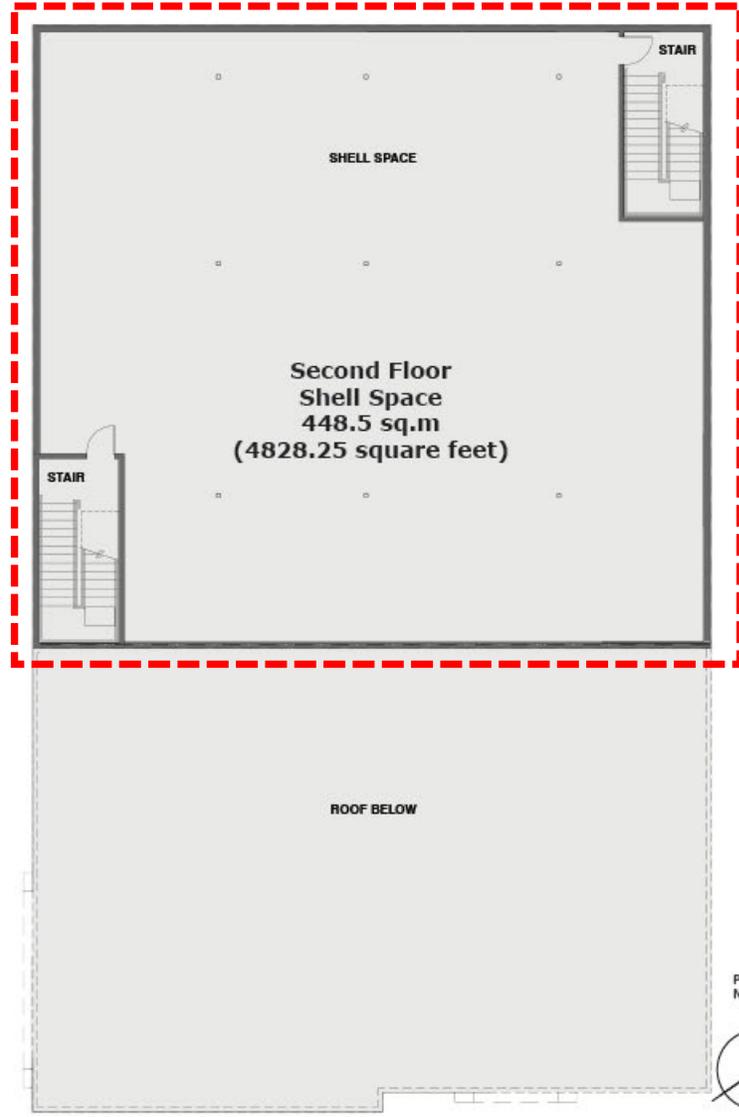
CITY OF COLD LAKE

OPEN HOUSE

Expansion Area



Expansion Area



# COLD LAKE TRANSIT SYSTEM

# Cold Lake Transit

Cold Lake Transit broke some records in 2023, with the highest ridership and the most advertising spaces sold in the transit system's eight-year history. Summer ridership was especially busy, with June seeing more than double its average volume.

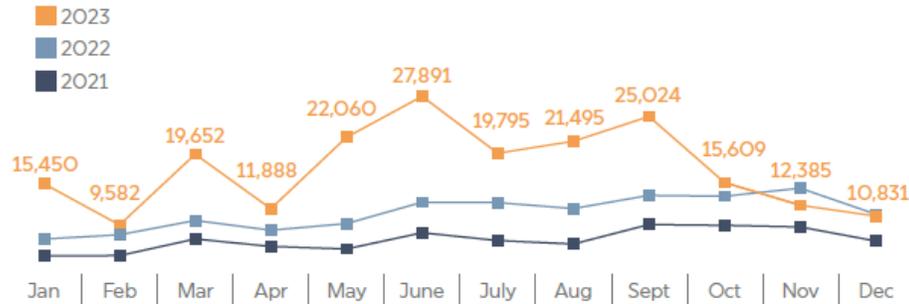
Cold Lake's Transit system accommodated 211,662 rides in 2023, a 36% increase over the previous year's ridership. The increase in ridership helped the service pass its one-million ride mark in 2023. Since its launch in 2015, the service has seen the buses upgraded to low-floor, accessible models and the schedule has been modified to decrease wait times between buses. Cold Lake Transit also upgraded its real-time tracking system, known as Transloc. The newest version will allow for some data collection so that rides by students, seniors, people with mobility devices and people travelling with bicycles can be studied. This information will allow staff to tailor the service to meet clients' needs.

## 2023 TOP 5 RIDERSHIP TIMES



3:00 pm	36,443
4:00 pm	20,184
2:00 pm	18,950
8:00 am	16,111
1:00 pm	15,847

## MONTHLY RIDERSHIP



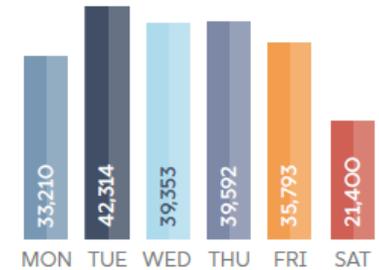
## CONNECTING OUR COMMUNITY

The transit service helps to support students in their commute, with the busiest times being from 3:00 to 4:00 pm, Monday through Friday. While still significant in terms of volume, Saturdays had the lowest number of rides with 21,400, or about 10% of all ridership. The Energy Centre's northbound stop proved to be the busiest, with 14,000 riders using this stop to begin their trip.

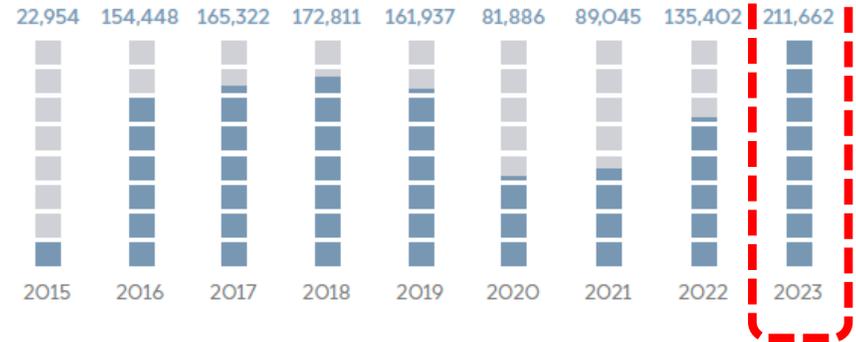
But even with school out, the summer months of July and August accounted for 41,290 rides, or almost 20% of the system's total volume. Advertising sales were robust in 2023, with a record of 41 placements sold, generating \$35,068 in revenue. Transit advertising has proven to be a cost-effective means for local businesses to advertise and, when spots are available, is used by the City of Cold Lake to spread the word about City services, programs, and upcoming events.

**EXPLORING FREEDOM**  
 Having free transit has been amazing, as it allows my children the freedom to get around town on their own and to create a sense of independence for them.  
*Chelsey Ropson, Cold Lake, AB*

## 2023 TOTAL RIDERSHIP BY DAY



## YEARLY RIDERSHIP 2015-2023



# INFRASTRUCTURE

# Lakeshore Drive Infrastructure Improvements

The Lakeshore Drive Infrastructure Improvement Project was initiated in 2019 to improve the deteriorating underground utilities, road surface conditions, and slope along the lakeside.



## PHASE 1A

CONSTRUCTION OF SHEET PILE WALL  
Project cost: \$14 Million



## PHASE 1B

INFRASTRUCTURE IMPROVEMENTS  
(roads, underground pipes, drainage improvements)  
Project cost: \$11.75 Million



LANDSCAPE ARCHITECTURAL ENHANCEMENTS  
Anticipated to be completed in Summer 2025.

# Wastewater Treatment Facility Upgrade

The new facility will improve treatment performance and provide capacity for future growth. The upgrade will integrate mechanical treatment into the existing wastewater treatment facility.



Estimated completion construction cost: \$33.5 Million

Funding: \$8.78 Million in Provincial Grants

## UPGRADING DRIVERS WILL ADDRESS:

### ACUTE LETHALITY

Improve ammonia removal, specifically address  $\mu$ n-ionized ammonia.

### ALLOW FOR PRE-TREATMENT

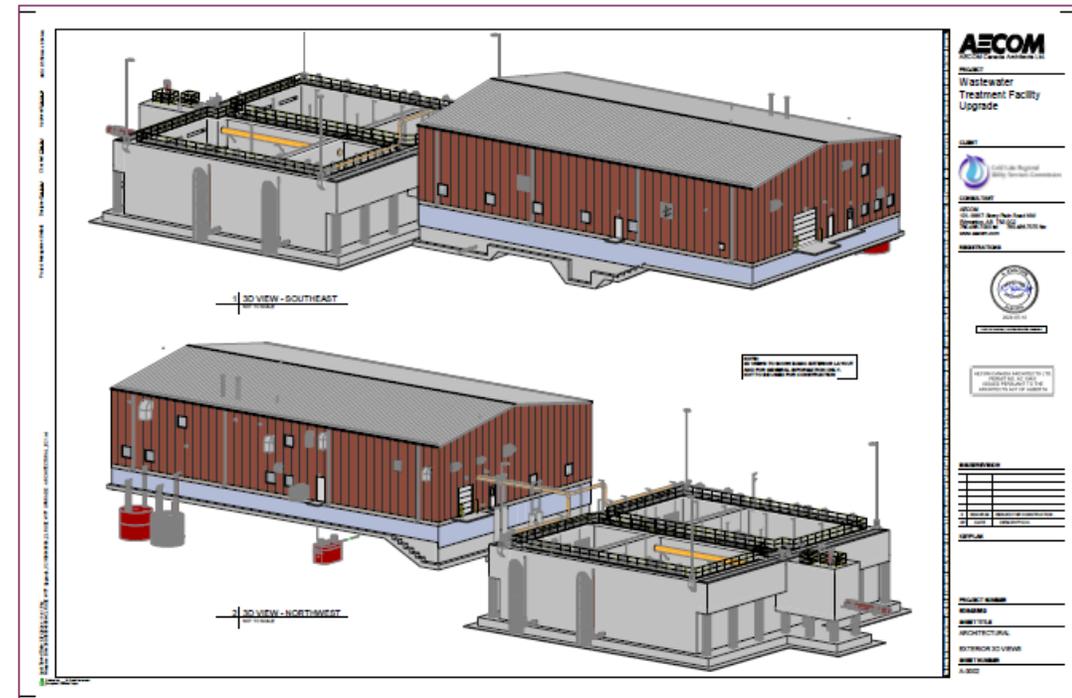
Plan for improving pre-treatment in the future to reduce maintenance and improve quality.

### FUTURE REGULATORY REQUIREMENTS

Reduce TSS, phosphorus to align with potential future regulatory requirements and WQBEL (Water Quality Based Effluent Limits)

### REGIONALIZATION

Allow for an increase in capacity and future regionalization.



# Public Works Operations Centre Construction

Below the Cold Lake Museums and adjacent to the Motocross track on 69 Avenue.

A new public works operations centre will be constructed to replace the existing building. The building is designed to accommodate current and future staff and equipment needs with options for expansion. The proposed location is centrally located to Cold Lake North and South and lies at the crossroads of future arterial roadway system.



**SPRING 2023** ● Site development completed.

**EARLY 2025** ● Anticipated construction start.



**Estimated total construction cost: \$46 Million**

**Approved budget \$27, 535,900**

2023 ID349/Debenture - \$9,000,000

2022 Borrowing/Debenture - \$11,000,000

2021 ID349 - \$5,000,000

2019 ID349 - \$1,035,900

2019 MSI Capital - \$250,000

2018 ID349 - \$1,000,000

2015 ID349 - \$250,000

CITY OF COLD LAKE

OPEN HOUSE

# DEVELOPMENT AND HOUSING

# Incentive Programs

The City of Cold Lake currently offers the following incentive programs for development. For more information, please call City Hall at 780-594-4494 or email [planning@coldlake.com](mailto:planning@coldlake.com)

## MULTIUNIT RENTALS

(Policy 235-AD-24)

### MULTIUNIT RENTAL HOUSING INCENTIVE PROGRAM

This program provides a grant of **\$10,000** for each new rental dwelling unit constructed in an approved project consisting of four or more dwelling units. Projects can be in the form of a multiplex, rowhouse, apartment or a mixed-residential/commercial building.

#### ELIGIBILITY

The units must remain as rentals for a minimum period of five years following completion and occupancy of the building and the applicant must have an approved Development Permit and Building Permit for their project, or, demonstrate that permits will be obtained within six months of approval of their application for funding. Full eligibility details can be found in the program policy. Funding under this program is disbursed upon the City certifying that the project is complete with no outstanding deficiencies and is ready for occupancy.

#### MAXIMUM

The City has allocated funding for 100 new rental units to be created under this program and applications will be reviewed and approved on a first-come, first-served basis.

## WATER, SANITARY & STORM SERVICE

(Policy 216-DA-21)

### WATER, SANITARY AND STORM SERVICE CONNECTION

Under Section 4.8.3 of the City's Water, Sanitary and Storm Service Connection Policy 216-DA-21 the City will cover the cost of installing new water and sewer service connections to residential properties in situations where there are existing service connections that are, in the City's sole opinion, unfit to be reused to service a new building. The City is offering this incentive to encourage the redevelopment of older properties in mature neighbourhoods in the City. With the City covering the cost of replacing the service connections to the property, this reduces a significant financial risk that a property owner/developer may encounter when redeveloping in a mature neighbourhood.

#### ELIGIBILITY

To be eligible, the property must have approved Development and Building Permits, and the applicant must provide a servicing plan to ensure that the new service connections will meet the needs of the new building.

## SECONDARY SUITES

(Policy 237-AD-24)

### SECONDARY SUITE DEVELOPMENT INCENTIVE

This program aims to stimulate the development of new secondary suites, or the legalization of existing suites by offering a cash grant of **\$5,000** for each new or legalized suite created. Secondary Suites may take the form of basement suites, garage suites, or garden suites, and may only be constructed on the same parcel as a single-detached dwelling.

#### ELIGIBILITY

The project must have an approved Development Permit and Building Permit, or, demonstrate that permits will be obtained within six months of approval of the application. Suites must be compliant with the City's Land Use Bylaw 766-LU-23 and the National Building Code – 2023 Alberta Edition. Only suites that have been issued permits after the approval date of the program by Council are eligible. Full eligibility details can be found in the program policy. Funding is disbursed upon the City certifying that the project is complete with no outstanding deficiencies and is ready for occupancy.

#### MAXIMUM

The City has allocated funding for 20 new secondary suites to be created under this program and applications will be reviewed and approved on a first-come, first-served basis.

## BUSINESS RETENTION & ATTRACTION

(Policy 120-FM-10)

### BUSINESS RETENTION AND ATTRACTION INCENTIVE PROGRAM (BRAIP)

The Business Retention and Attraction Incentive Program (BRAIP) was established by City Council in 2010 and has been renewed each year since. The purpose of the program is to:

- Encourage owners of commercial buildings to invest in improvements that enhance the appearance and function of the building or property;
- Attract new business opportunities to the city and encourage investment in new buildings;
- Encourage the demolition of existing buildings that may detract from the visual appeal of the community.

For more information, including the BRAIP application, visit our Business Retention and Attraction Incentive Program page.

**MAYOR AND COUNCIL ARE HERE TO FACILITATE  
QUESTIONS FROM THE PUBLIC AND/OR SOLICIT  
FEEDBACK ON PROGRAMS AND SERVICES  
THE CITY PROVIDES.**