

2015-2016
ANNUAL REPORT

City of
COLD LAKE



WHAT'S INSIDE

Each year, the City of Cold Lake publishes an annual report to reflect on what has happened in the community. This is our chance to present residents the final numbers on expenditures and to look at where we were - and where we wanted to go - when the year 2015 drew to a close. With major infrastructure projects, new facilities being built, and an increase in community events and programs, the city is excited to share all it has to offer with its residents and visitors.

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SPLASH PARK OPENS IN 2015

Council adopted a Kinosoo Beach Master Plan and also funded a new splash park at the beach, along with upgrades to the beach storm water drainage area, trail connectivity, lighting and a promenade that will also serve as a vendor area during major events. Phase Two of the project will start in 2016.





MESSAGE FROM THE MAYOR **CRAIG COPELAND**

Looking back at 2015, council can see that its long-term plans are achieving real results. Last year, we were able to finish two splash parks and the Mach 1 Skate Park, bringing several opportunities for recreation to our youth that proved to be immediately popular.

We also brought in Cold Lake Transit, another immediate success. While we knew that demand for transit was there, we did not expect usage to be as high as it is. With 300 to 400 daily riders on each bus, six days a week, it is clear that our residents value an efficient and environmentally friendly way to get around our city. Our council is proud to see how this vision became a reality.

It is also no secret, however, that our area is hard hit by the downturn the oil patch is experiencing. That is why our council made the decision to hold the line on taxes for the 5th year in a row. For years, Cold Lake residents paid high taxes when compared to other communities. With council's initial commitment not to raise property taxes, our taxes are now coming into line with similar communities. But because of the economy, many families in the area are experiencing hardships, and so council made the decision to extend the commitment.

We also hope that our past successes will provide some relief in these difficult times. Cold Lake was notoriously expensive to live in, but since council's Multi-Family Rental Incentive Policy has brought in new rental options, rents are down and we hope that people are finding a measure of relief.

Taken together with the transit system, our residents can now rent and commute in Cold Lake more economically than ever.

At the same time, council continues to move forward with its 10-year capital plan, encourage investment in the city, and lay the foundation for an even brighter future. With a number of road projects, the Energy Centre expansion, and several exciting private developments in the works, we hope to help keep as many people working as possible while ensuring that we are ready to shoulder the effects of the next boom.

It is my hope that everyone can enjoy the progress we made as a city in 2015, while looking forward to even bigger successes in our near future.

WELCOME



MESSAGE FROM THE CITY MANAGER **KEVIN NAGOYA**

The progress our city has made over the past several years has suddenly been tempered by the downturn in the area's economy, but council's direction remains clear: We are going to stick to our plan.

When the city arrived at the sustainability agreement with the Province of Alberta, our council was able to build a 10-year capital plan. That plan is acting as a long-term vision for our community. It shows what types of services we want, what types of opportunities our children will have, and what kind of city we want to become.

Our staff is excited to have delivered major successes surrounding several of the top priorities our mayor and council identified. The new transit system has been embraced by the public and has been a massive success. We also completed two splash parks in the community, worked on the new fire station, overhauled a critical lift station, opened the Mach 1 Skate Park, and finished the overflow parking for the Cold Lake Marina. And all of this while delivering our annual road, service road, commercial laneway, trail and sidewalk programs.

In 2015, the City of Cold Lake played host to the Alberta Mid-Sized Cities Mayors' Caucus, which was a chance for us to showcase the city to elected officials and senior municipal staff from across the province.

And when tragedy struck our neighbours in Saskatchewan, with wildfires threatening a number of communities, we received hundreds of evacuees on short notice. I could not be more proud of the response we had from our staff and the general public. The efforts displayed earned the City of Cold Lake recognition from the Alberta Emergency Management Agency and a "Thank you" from the Saskatchewan Government – commendations well deserved by all.

Another busy year behind us, however, does not mean we are due for a rest. We have already begun the design of the Energy Centre expansion, the next phases of enhancement at Kinosoo Beach will start soon and, by the time this annual report reaches residents, we will have opened our new fire station and the Highway 28 Twinning Project will have begun.

There's a lot going on and, as always, we invite the public to follow us on social media, stop by city hall to learn more about current and upcoming projects, attend a council meeting to see what is on our agenda, or drop us a line to set up a meeting surrounding a question or concern. Our door is always open and we welcome community feedback.

INTRODUCTION

Councillors meet periodically to update their strategic priorities, which give administration guidance on what issues to focus on. Cold Lake City Council had the pleasure of seeing several of its top priorities take significant steps forward in 2015: Public Transit and Parking expansion at the Cold Lake Marina.

In May of 2016, long-time Councillor Kelvin Plain resigned his seat on council when plans to move out of the city would mean that he would be ineligible to hold his seat.

Council's current strategic priorities, along with councillors' contact information, is available at www.coldlake.com.



Craig Copeland, Mayor



Bob Buckle, Councillor



Duane Lay, Councillor



Vicky Lefebvre, Councillor



Darrell MacDonald, Councillor



Kelvin Plain, Councillor



Chris Vining, Councillor

2015

STRATEGIC PRIORITIES

- 1 Financial/Economic Sustainability (ID349)
- 2 Annexation
- 3 CATSA-Screened Commercial Air Services
- 4 Marina Expansion/Parking
- 5 Public Works Facility Review

OTHER PRIORITIES

- Regional Landfill Opportunities
- Medical Services and Doctors
- RCMP Facility Expansion
- Strategic Land Disposition and Acquisitions
- Operational Agreements with the MD of Bonnyville
- Public Transit

TOP 5 STRATEGIC PRIORITIES

1. Financial/Economic Sustainability (ID349)

The City of Cold Lake's sustainability has been the driving force behind many of council's efforts over the last three terms. The Air Weapons Range Agreement, which established ID349 and had the tax revenue from the Air Weapons Range flow to the City of Cold Lake, has been reopened by the province. While council has always backed the notion of regional government, the Air Weapons Range Agreement was devised as a method for establishing the City of Cold Lake as a sustainable, viable community with the region's current municipal boundaries left unchanged. As of the time of publication, no final word on the agreement was announced, but this is expected to come to a resolution by the end of the summer. Follow the city on Facebook, or visit www.coldlake.com for the latest news.

2. Annexation

Annexation remains a priority for Cold Lake City Council and discussions with the Municipal District of Bonnyville are ongoing. The Annexation process formally began in late 2013. The annexation proposal seeks to accommodate growth in the city for the next 50 years, reconfigure the city's boundaries to allow for efficient and cost-effective infrastructure investment and allow the city to service industrial activities in appropriate locations, among other goals. Once negotiations with the MD of Bonnyville have been completed, an annexation report will be submitted to the Municipal Government Board, where a decision will be made.

3. CATSA-Screened Commercial Air Service

Cold Lake continues to work with 4 Wing and the Federal Government to establish CATSA-screened commercial air service at the Medley Terminal. CATSA screening would allow passengers to connect seamlessly with domestic and international flights, bringing the highest level of air service to the Lakeland. A major milestone came in 2015 when the Federal Government accepted Cold Lake among a number of communities across the country for inclusion in CATSA screening under a new, cost-recovery model. This would represent the first expansion of CATSA services since the agency was created in the wake of the September 11, 2001 terrorist attacks.

4. Marina Expansion/Parking

Cold Lake realized its goal of expanding marina parking when a new parking lot opened in 2015. Located half a block south of the Cold Lake Marina, and accessible from the 9 Avenue and 9 Street corner, as well as from 8 Street, it offers just under 60 parking spaces, most designed to fit a truck and boat trailer.

5. Public Works Facility Review

Cold Lake City Council remains committed to reviewing the future location of the Public Works Shop, as the current facility is dated. Cold Lake's current building was constructed in the 1970s and is too small to accommodate current and future operations and equipment. It is in need of increasing maintenance and imposes limits on equipment and material storage, as well as training and operations. Design of the new facility is scheduled to take place in 2016. Construction of the facility has not been funded.

A BUSY YEAR

From critical underground infrastructure that residents rarely see (but which we all rely on), to new services that impact how residents get around the city, and the recreational opportunities available to our youth, the successes that 2015 brought were vast and varied. Many of these projects have laid the foundation for an even busier, and certainly an even more exciting, 2016.

1 TRANSIT SYSTEM

Cold Lake Transit launched on August 26, 2015. From the beginning, ridership outpaced expectations with about 2,200 riders in the first four days of operation. See pages 17 to 20 for detailed information.

2 SPLASH PARK & 1ST AVENUE

Work on 1st Avenue's underground infrastructure was followed by beautification of the intersections, a promenade-style walkway and, of course, the splash park. A second phase of work begins in 2016.

3 MACH 1 SKATE PARK

The Mach 1 Skate Park opened in September of 2015 to much fanfare. The skate park is designed with skateboards, BMX bikes and scooters in mind.

4 FOREST HEIGHTS SANITARY SEWER

A major upgrade to the sewer system eliminated the need for one lift station in Cold Lake North, increasing both the capacity and the reliability of the waste water system in the area.

5 HIGHWAY 28 FUNCTIONAL DESIGN

Council adopted the Highway 28 Functional Design as the guiding document for the twinning of the highway from 54 Avenue, south to the city limits. The first phase of twinning will begin in 2016.

6 COLD LAKE REGIONAL AIRPORT

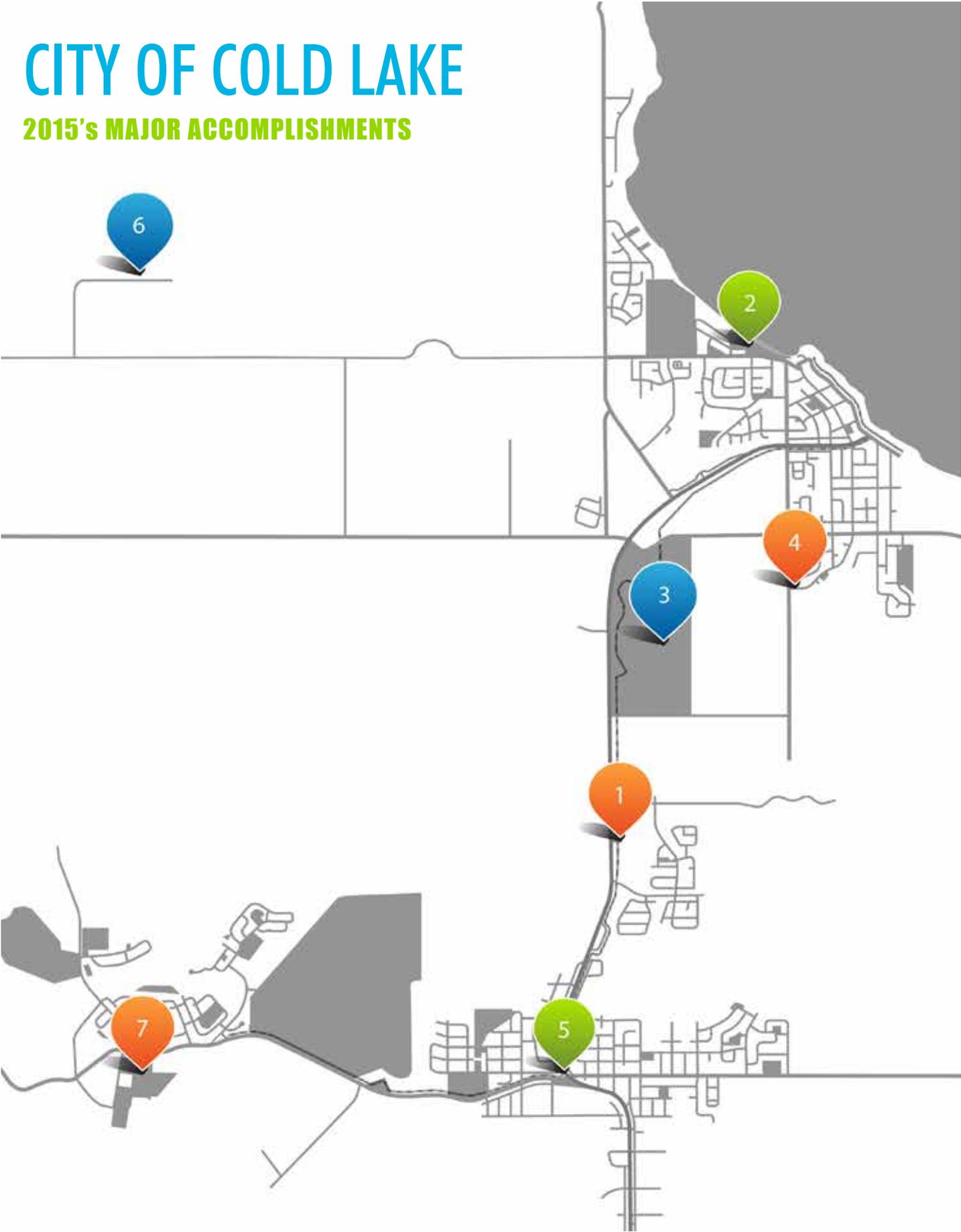
The regional airport (CEN5) received a new terminal building in 2015 when a city-owned house was moved from its lot to the new location at the airport.

7 JJ PARR SPLASH PARK

Funded by 4 Wing, the City of Cold Lake agreed to oversee the construction and operation of a splash park located just south of the Col. JJ Parr Sports Centre, serving the west end of Cold Lake.

CITY OF COLD LAKE

2015's MAJOR ACCOMPLISHMENTS



WHERE YOUR TAX DOLLARS GO

Of all property tax collected:

- **73% is Municipal Tax (City of Cold Lake)**

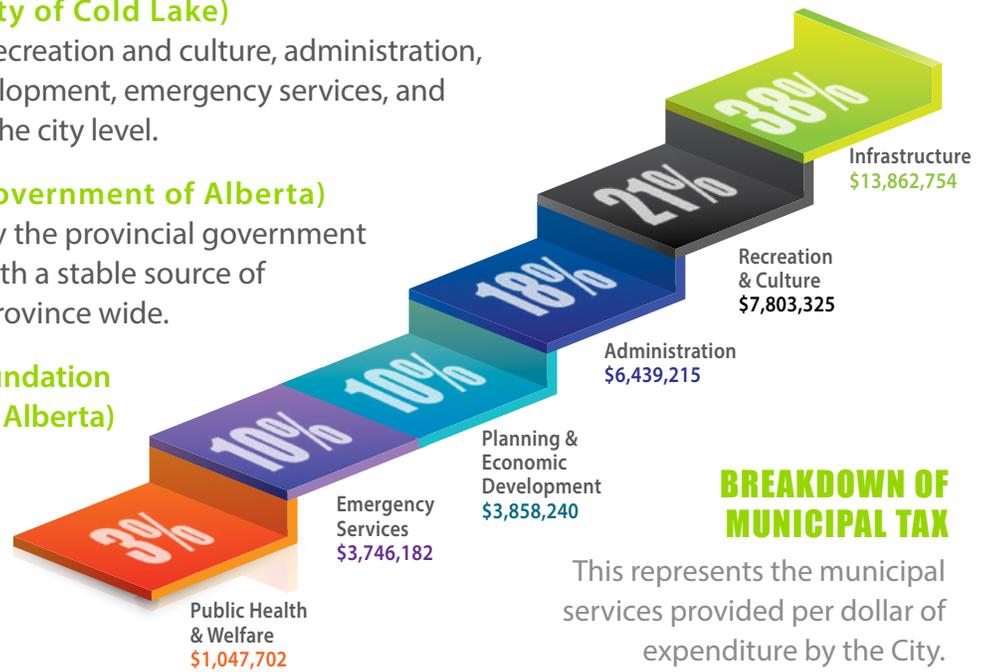
This includes infrastructure, recreation and culture, administration, planning and economic development, emergency services, and public health and welfare at the city level.

- **26% is Education Tax (Government of Alberta)**

The education tax is levied by the provincial government and provides the province with a stable source of revenue to fund education province wide.

- **1% is Lakeland Seniors Foundation Requisition (Government of Alberta)**

The money collected through this requisition is used to fund improvements to seniors' lodge accommodations in the Cold Lake-Bonnyville area.

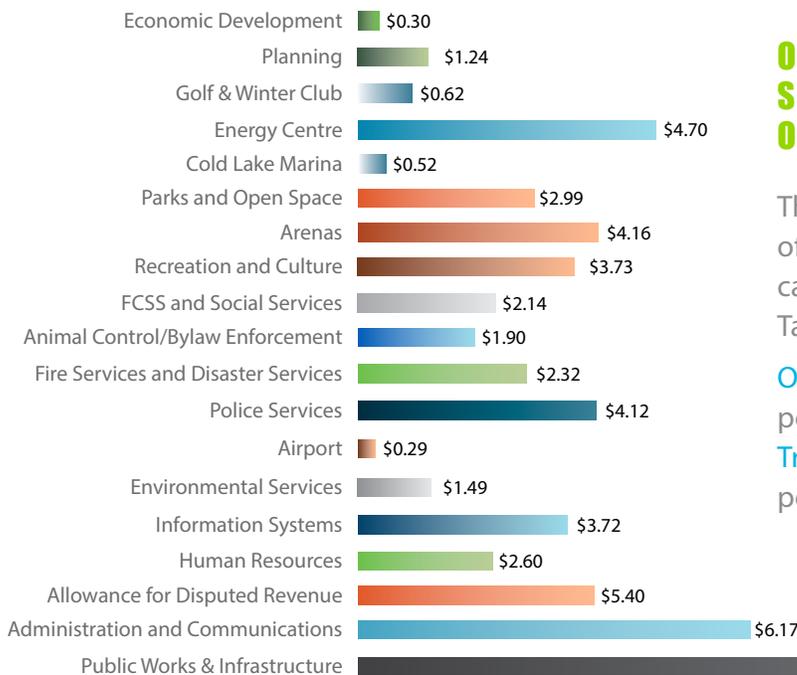


BREAKDOWN OF MUNICIPAL TAX

This represents the municipal services provided per dollar of expenditure by the City.

OPERATIONAL FUNDING FROM TAXES

FINANCE



OPERATIONAL SPENDING BY SERVICE CATEGORY PER \$100 OF MUNICIPAL TAXES

This chart depicts the amount of spending on various service categories per \$100 of Municipal Taxes in the 2015 budget.

Operational Spending \$63.29 per \$100 of municipal taxes
Transferred to Capital \$36.71 per \$100 of municipal taxes



STATEMENT OF OPERATIONS

Complete Financial Statements are available at Cold Lake City Hall and online at www.coldlake.com

REVENUES	BUDGET	2015	2014 RESTATED
Development Levies	-	\$604,404	\$1,958,505
Fines	\$230,000	\$146,188	\$123,806
Franchise and Concession Contracts	\$907,469	\$908,274	\$962,146
Government Transfers	\$7,478,756	\$7,678,102	\$6,214,962
Licenses and Permits	\$619,000	\$507,399	\$873,565
Net taxes available for municipal purposes	\$18,904,684	\$19,256,163	\$18,432,025
Other	\$228,500	\$632,711	\$438,134
Penalties and Costs on Taxes	\$210,000	\$1,093,660	\$802,091
Rentals	\$922,828	\$1,088,188	\$859,068
Return on Investments	\$135,000	\$846,225	\$744,854
Sales and User Charges	\$9,267,989	\$9,020,051	\$9,385,993
Total Revenues	\$38,904,226	\$41,701,365	\$40,795,149

EXPENSES			
Administration	\$6,978,860	\$5,776,386	\$7,080,070
Amortization of Tangible Capital Assets	-	\$6,370,888	\$6,402,263
Fire and Emergency Services	\$1,023,750	\$953,831	\$785,903
Legislative	\$385,300	\$411,959	\$420,516
Other	\$3,001,794	\$250,870	\$26,459
Planning and Development	\$1,836,680	\$3,858,240	\$1,785,524
Policy and By-law Enforcement	\$3,106,171	\$2,792,351	\$2,604,825
Public Health and Welfare	\$1,120,113	\$1,047,702	\$1,058,775
Recreation and Culture	\$8,193,915	\$7,803,325	\$7,567,151
Transportation Systems	\$5,690,018	\$5,395,836	\$5,353,231
Utility Systems	\$7,567,625	\$8,466,918	\$7,111,024
Loss on Disposal of Assets	-	\$40,755	\$24,720
Total Expenses	\$38,904,226	\$43,169,061	\$40,220,461
Excess (Deficit) of Revenues over Expenses Before Other	-	(\$1,467,696)	\$574,688

OTHER			
Contributed Assets	-	\$9,221,226	\$853,873
Government Transfers for Capital	\$12,680,000	\$25,983,663	\$17,568,639
Excess of Revenues Over Expenses	\$12,680,000	\$33,737,193	\$18,997,200
Accumulated Surplus, Beginning of Year	-	\$237,496,991	\$218,499,791
Accumulated Surplus, End of Year	-	\$271,234,184	\$237,496,991

Acquisition of Tangible Capital Assets	-	\$52,930,660	\$52,240,761
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FINANCE

STATEMENT OF FINANCIAL POSITION

FINANCIAL ASSETS	2015	2014
Cash and Short-term Deposits	\$6,675,208	\$3,273,552
Taxes and Grants in Place of Taxes and Other Receivables	\$950,224	\$701,650
Other Accounts Receivable	\$4,763,921	\$4,470,155
Land Held for Resale	\$1,356,100	\$1,356,100
Long-term Investments	\$37,367,798	\$34,602,027
Total	\$51,113,251	\$44,403,484
LIABILITIES		
Accounts Payable and Accrued Liabilities	\$7,872,514	\$5,622,817
Deposit Liabilities	\$2,023,226	\$3,487,816
Deferred Revenue	\$1,526,671	\$1,720,254
Employee Benefit Obligations	\$881,760	\$928,698
Long-term Debt	\$30,606,398	\$32,038,919
Total	\$42,910,569	\$43,798,504
NET FINANCIAL ASSETS (DEBT)	\$8,202,682	\$604,980
NON-FINANCIAL ASSETS		
Tangible Capital Assets	\$262,555,460	\$236,420,714
Inventory of Supplies and Materials	\$464,563	\$442,238
Prepaid Expenses	\$11,479	\$29,059
Total	\$263,031,502	\$236,892,011
ACCUMULATED SURPLUS	\$271,234,184	\$237,496,991
DEBT LIMIT PROJECTIONS	2015	
Debt Limit Dec. 31, 2015	\$92,733,201	
Total Debt Dec. 31, 2015	- \$30,606,398	
Unused portion of debt limit Dec. 31, 2015	\$62,126,803	
Debentures to be paid in 2016	\$1,493,022	
New Debentures to be taken in 2016	- \$7,000,000	
Overdraft – Line of Credit	- \$1,000,000	
Projected Debt Limit Dec. 31, 2016	\$55,619,825	

The City of Cold Lake's Finance Department is responsible for customer service, investments, insurance, property taxes, utility billing, accounts payable, accounts receivable, the city's budget process and the city's financial statements.

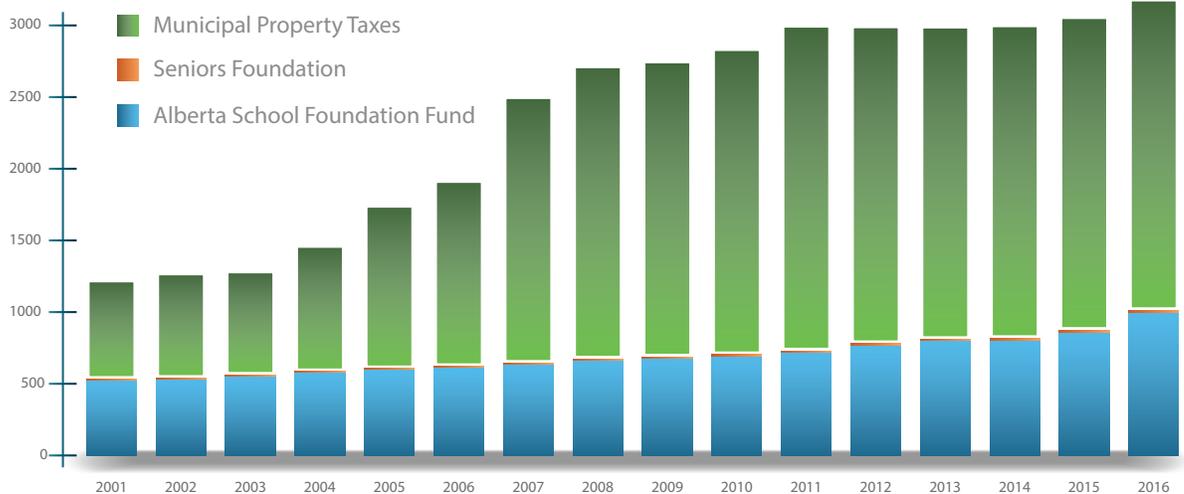
FINANCE

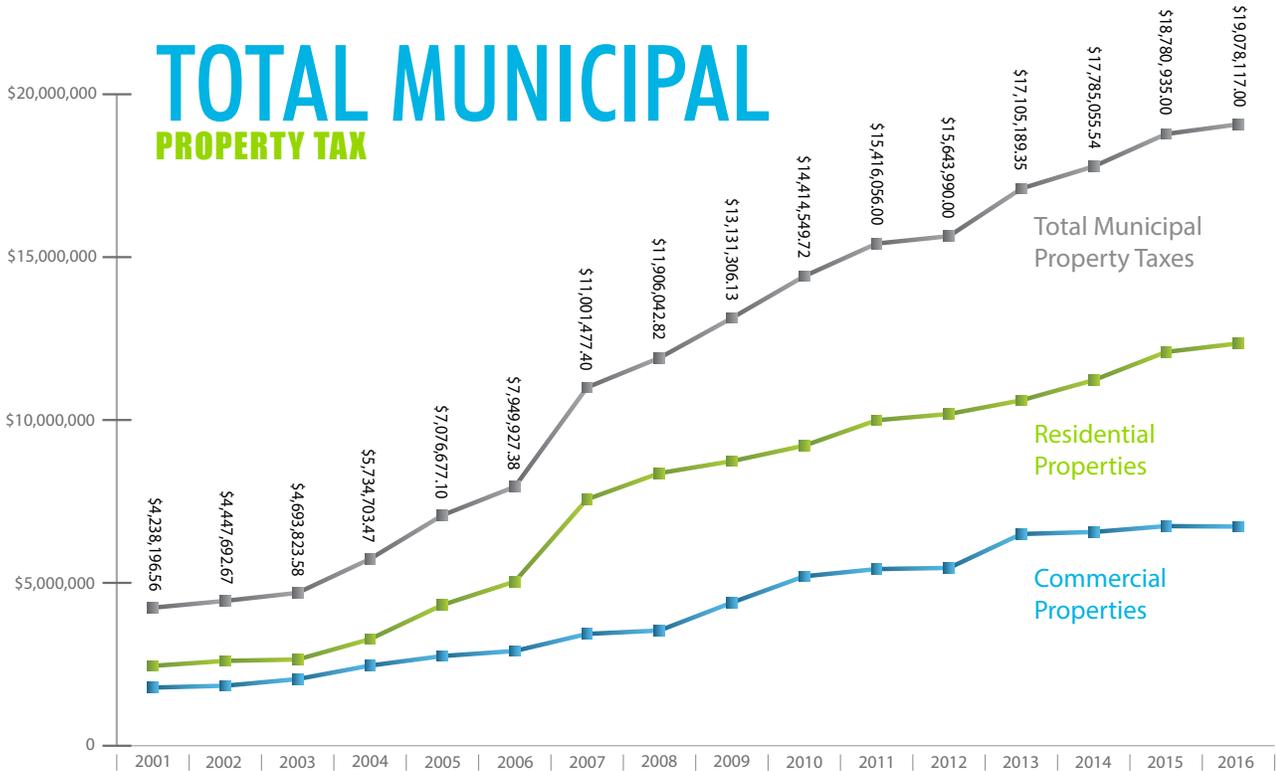
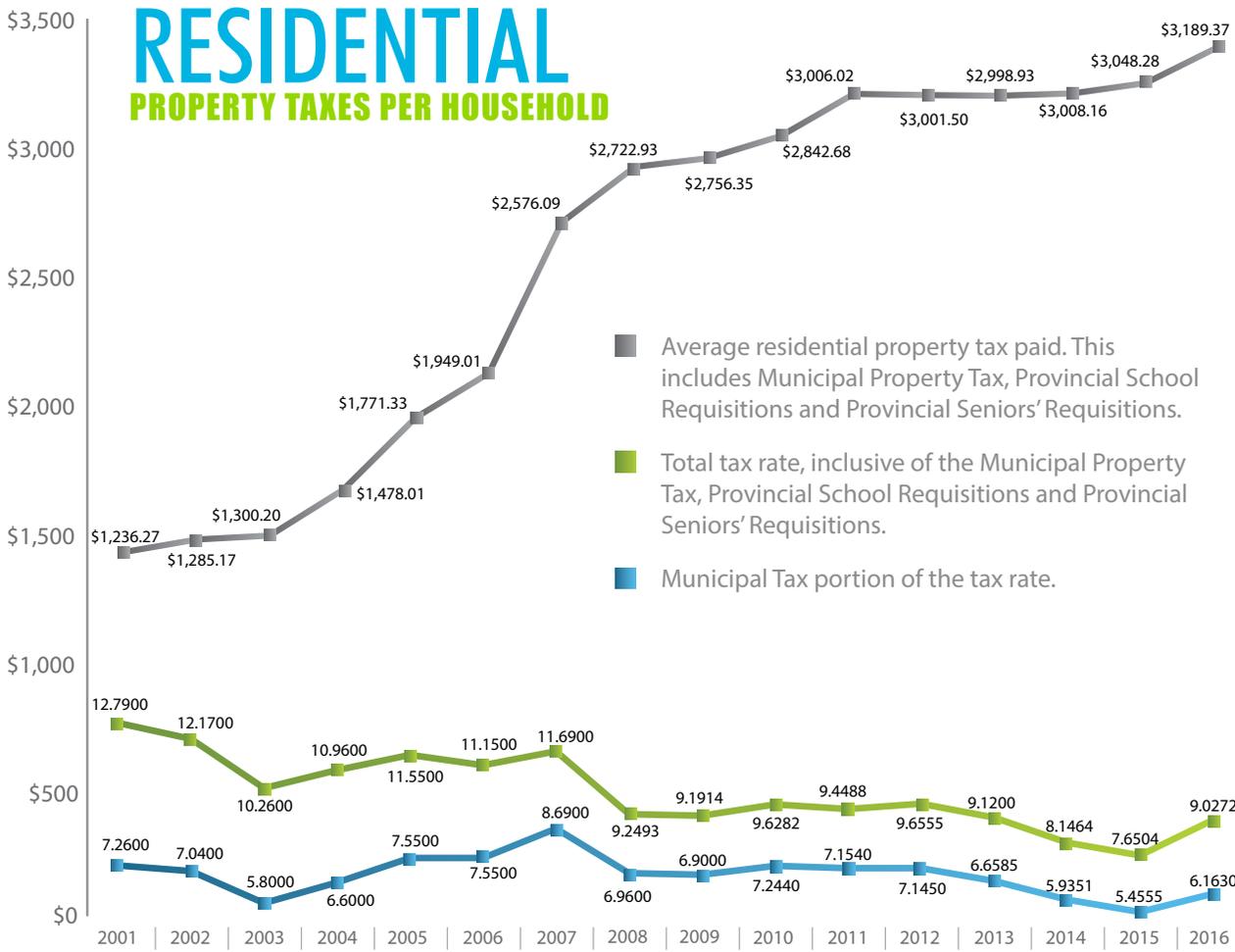
ACCUMULATED SURPLUS BREAKDOWN

As at December 31, 2015	
Accumulated Surplus December 31, 2015	\$271,234,184
Equity in Tangible Capital Asset	\$231,949,062
Balance of Accumulated Surplus December 31, 2015	\$39,285,122
Surplus restricted by legislation or binding agreement	- \$5,052,367
Surplus restricted internally for projects	
Administration	\$524,169
Planning and Development	\$1,210,975
Non profit groups	\$421,000
Parks, Sports Fields and Green Spaces	\$2,301,563
Snow Removal	\$400,000
Roads	\$2,689,103
Infrastructure	\$8,376,320
Vehicles and Equipment	\$788,558
Transit	\$252,349
Facilities	\$2,346,080
Emergency Services	\$190,000
Total internally restricted surplus December 31, 2015	- \$19,500,117
Non Cash Items	- \$7,546,287
Unrestricted Surplus December 31, 2015	\$7,186,351

RESIDENTIAL TAXES BREAKDOWN

This chart shows the average taxes paid per household. Municipal property tax is levied and collected by the City of Cold Lake to run city services and programs. Taxes for the Seniors' Foundation and the Alberta School Foundation are collected by the city on behalf of the province.

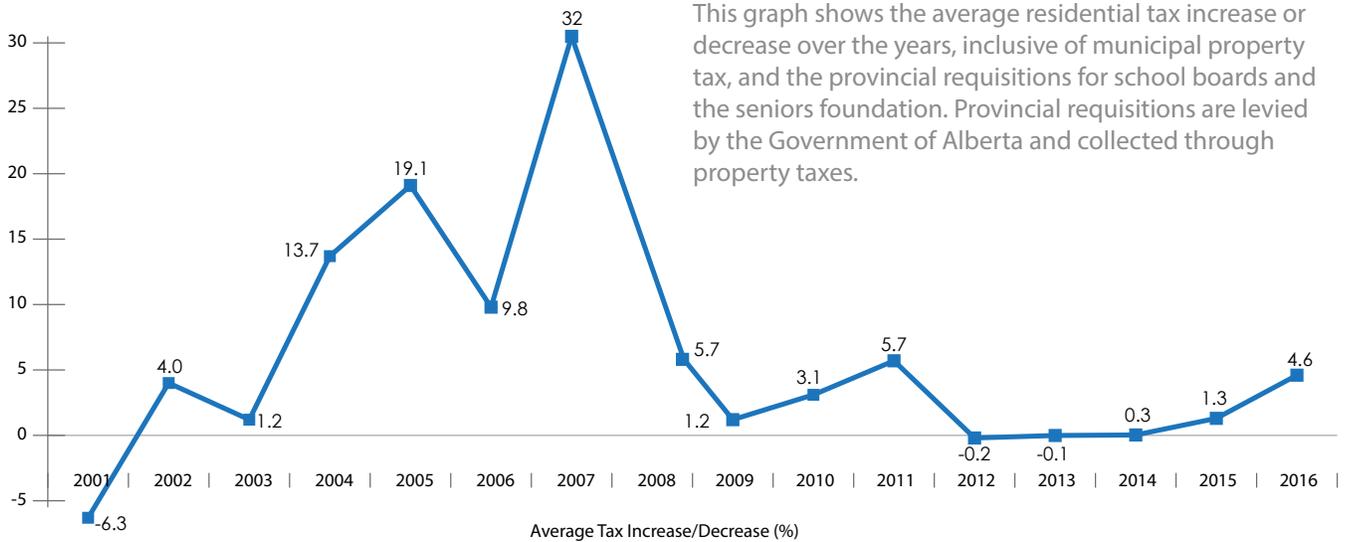




FINANCE

AVERAGE CHANGE IN RESIDENTIAL TAXES

The total amount of property tax paid can vary depending on the tax rate, developments in the community, and provincial requisitions for school boards and the seniors foundation. Property taxes are based on market value, including land and improvements.



This graph shows the average residential tax increase or decrease over the years, inclusive of municipal property tax, and the provincial requisitions for school boards and the seniors foundation. Provincial requisitions are levied by the Government of Alberta and collected through property taxes.

THE CITY INVESTS IN YOU

City of Cold Lake Council allocates funding in each budget to support the groups and events in the community. The City of Cold Lake proudly supported many local events and organizations on behalf of our residents with a total of more than \$1,000,000.

SOME EVENTS AND ORGANIZATIONS WE SUPPORTED ARE:

4 Wing Base Fund	Cold Lake Public Library	Lakeland Gymnastics Club
Assumption Parish	Cold Lake Seniors' Society	Lakeland United Way
Boys and Girls Club	Cold Lake Snowmobile Fund	Native Friendship Centre
Chamber of Commerce	Dr. Margaret Savage Crisis Centre	North Star Elementary
Cold Lake Agricultural Society	École Voyageur	Portage College
Cold Lake Community Garden	Grand Centre Lions Club	RCMP
Cold Lake High School	Hearts for Healthcare	Ronald McDonald House Northern Alberta
Cold Lake Humane Society	Keystone Cup	St. Dominic's Parish
Cold Lake Middle School	Kids' Time Out	St. John the Evangelist
Cold Lake Minor Soccer	Kinosoo Performing Arts Association	Women of Influence
Cold Lake Museum Society		

NEW TRANSIT LAUNCHED

Cold Lake Transit launched late August with two routes. Council made the decision to run the service free of charge for at least the first year. The fee structure will be revisited by council periodically. The service's first six buses were bought used from the City of Calgary for \$5,000 each. The decision to start Cold Lake Transit with used buses allowed the city to start the service with minimal capital costs. For route and schedule information, visit www.coldlake.com.

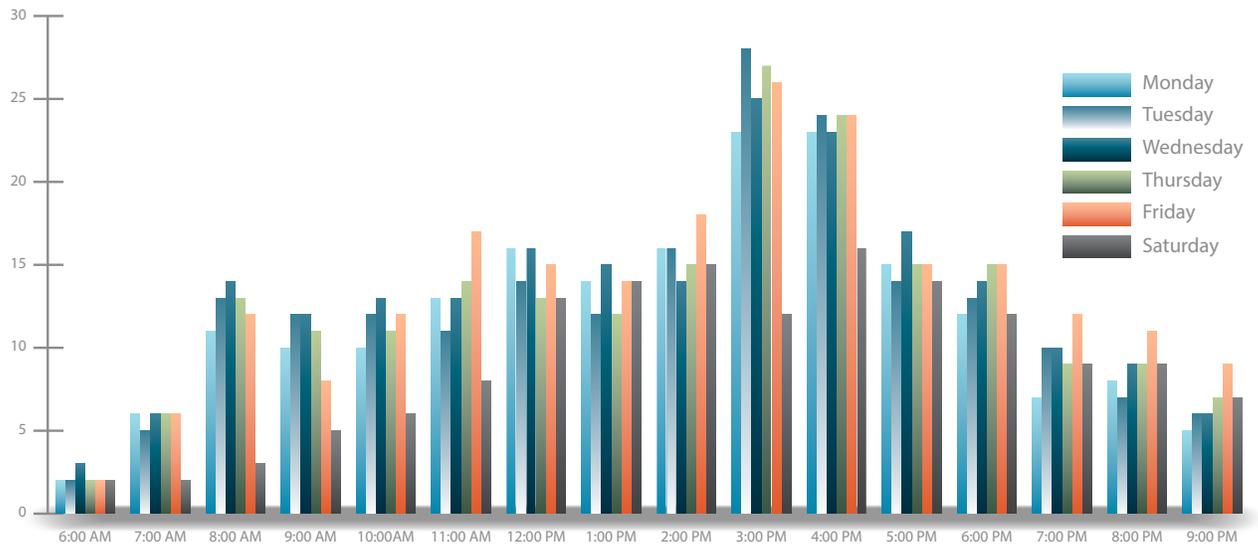


TRANSIT

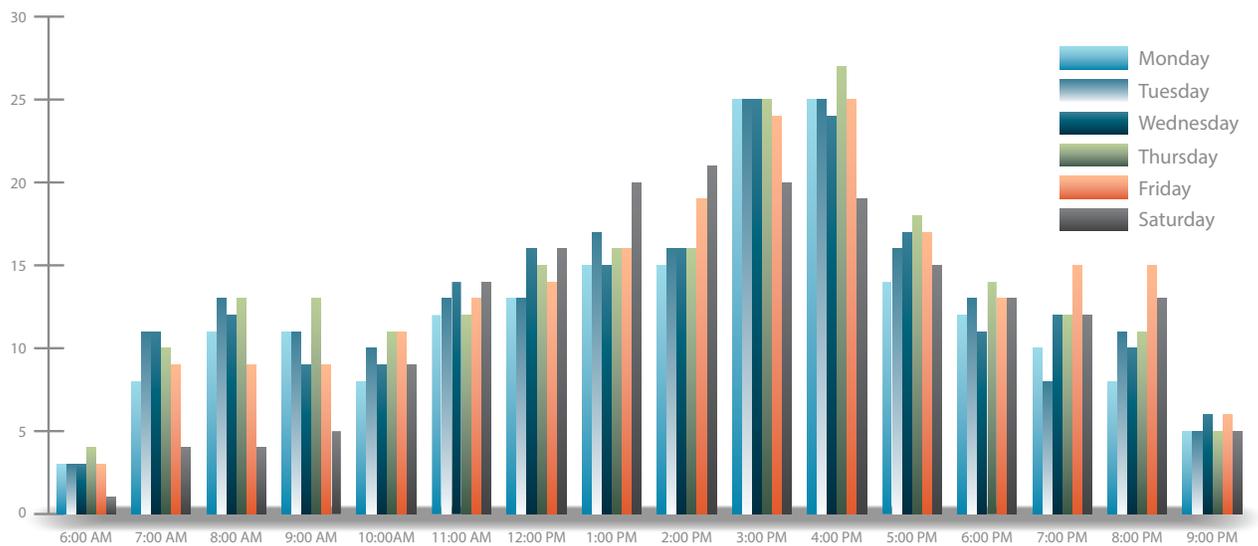
AVERAGE DAILY RIDERSHIP

The charts below show the average daily ridership for each route by time and day. Buses run from Monday through Saturday, and from 6:00 am to 10:00 pm each day.

ROUTE 1 (NORTH)



ROUTE 2 (SOUTH)

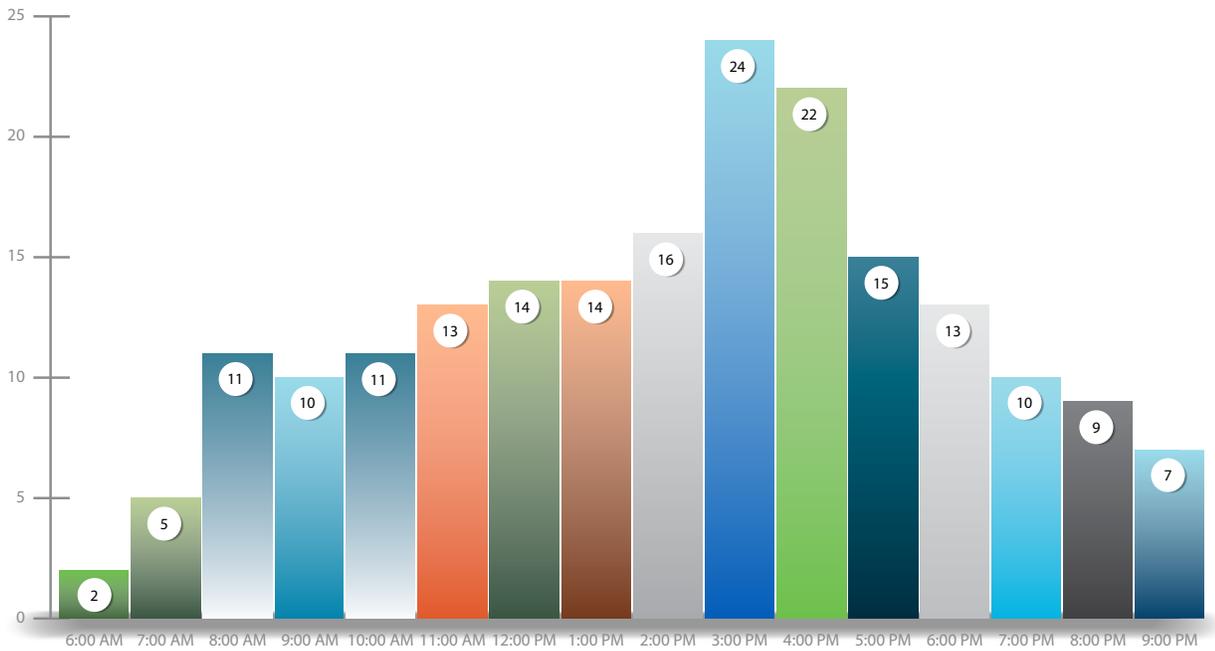


TRANSIT

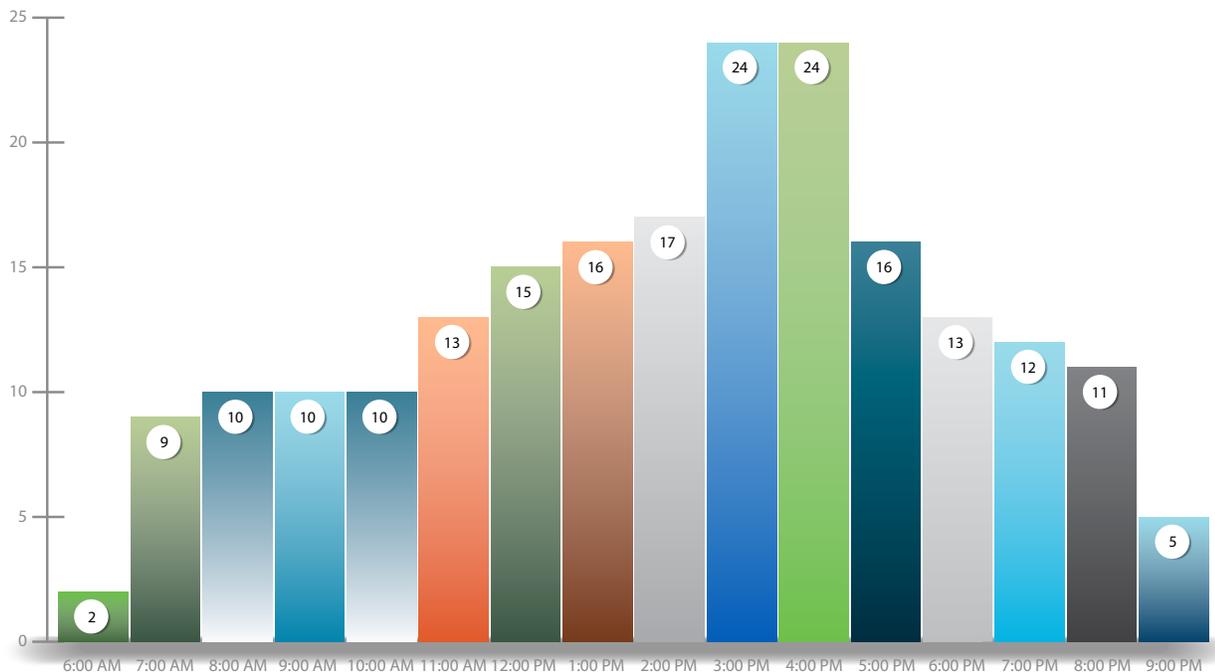
AVERAGE RIDERSHIP

The charts below show the overall average ridership for each route. The buses used by Cold Lake Transit have a seating capacity of 45, plus standing room.

ROUTE 1 (NORTH)



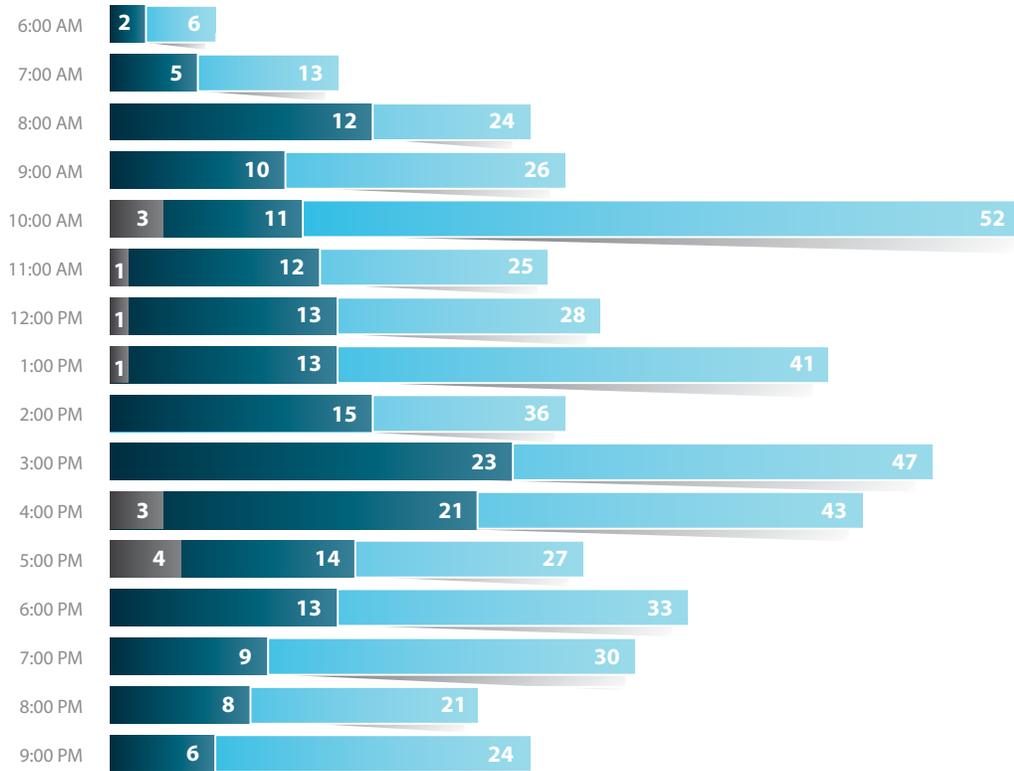
ROUTE 2 (SOUTH)



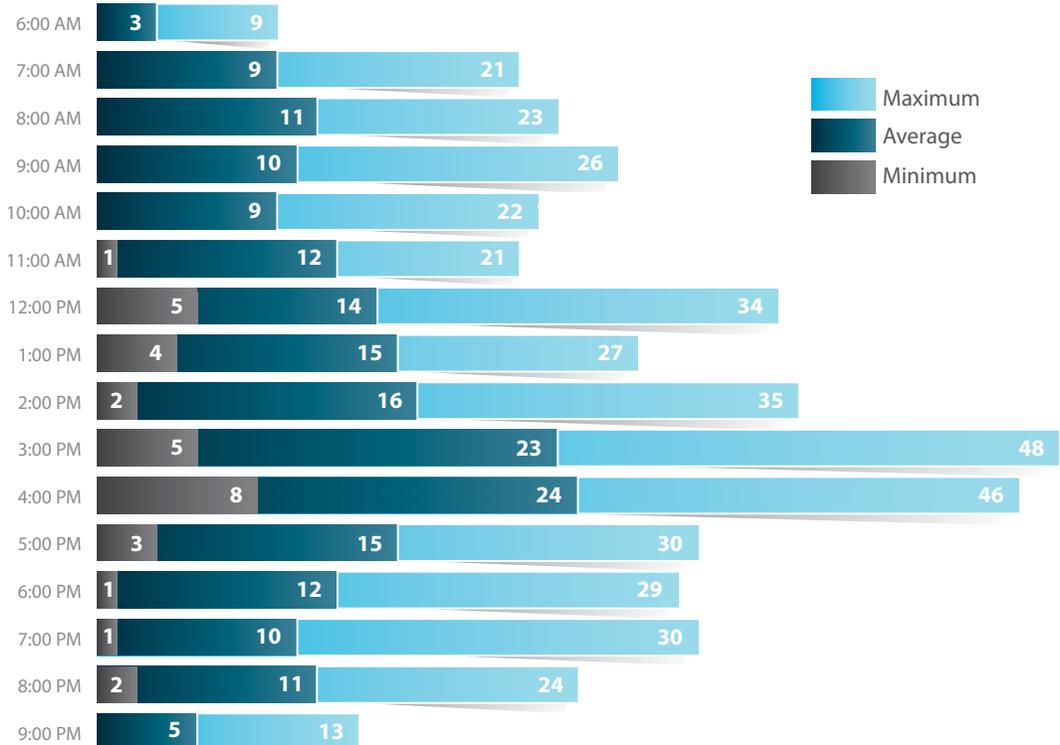
TRANSIT

AVERAGE MIN/MAX RIDERSHIP

ROUTE 1 (NORTH)



ROUTE 2 (SOUTH)



TRANSIT

PLANNING & DEVELOPMENT

A cooling Alberta economy brought a slowdown in development activity in 2015. During the year, a total of 201 development permits were issued, down from 327 in 2014. Housing starts for the year stood at 49, down from 136 in 2014.

Major projects included the issuance of permits for the new Skate Park located adjacent to the Energy Centre as well as the new Cold Lake Seniors Lodge on 16th Street and the new Native Friendship Centre.



PLANNING & DEVELOPMENT

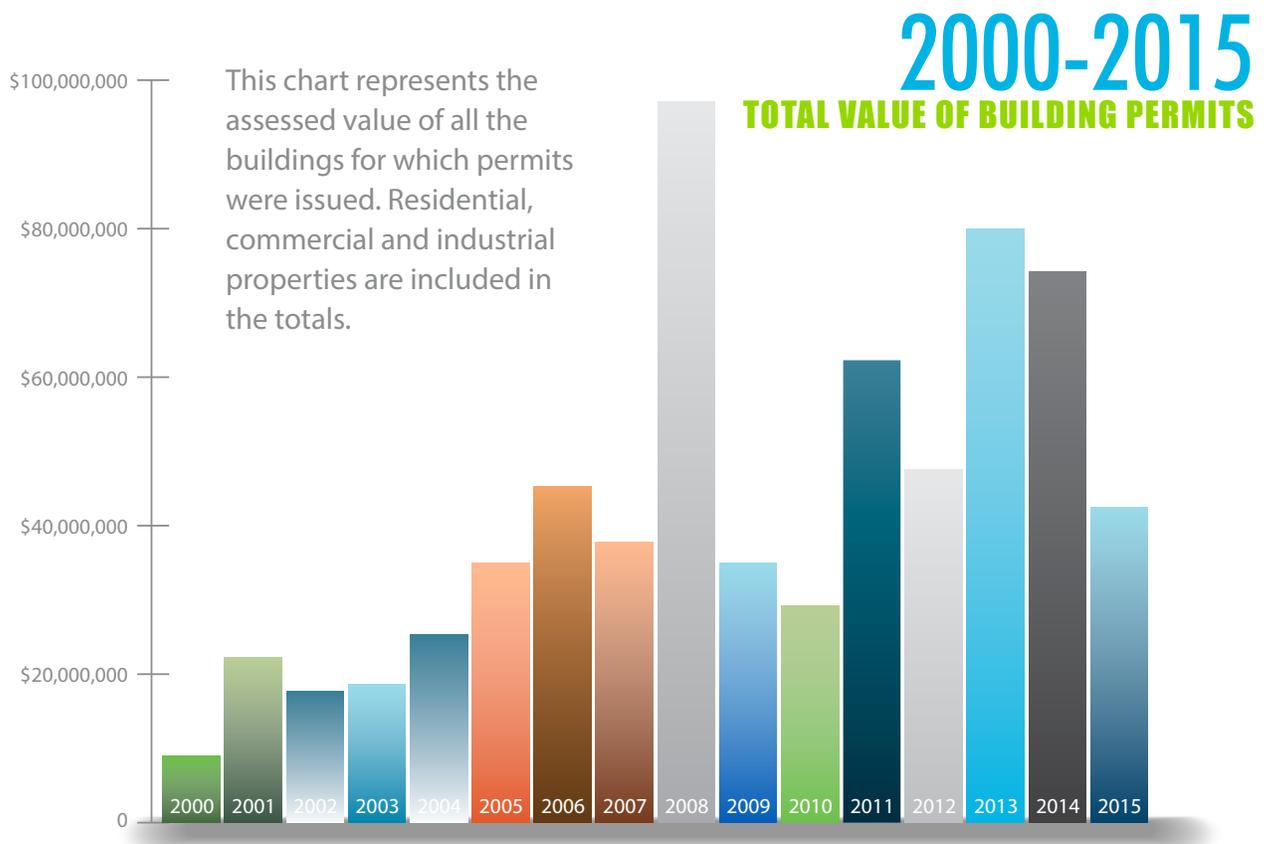
The city's commercial sector saw continued growth in 2015. Permits were issued for a new automobile dealership on Voyageur Way and the city saw the opening of a Winners retail outlet in the Tri City Mall. The year also saw the first major commercial expansion in the city's north end in many years. Permits were issued for a five-unit commercial condominium subdivision just off Highway 28 at 22nd Street, as well as a new commercial centre at the corner of Highways 28 and 55.

The city transitioned to a new provider of safety codes inspection services for building, plumbing, gas and electrical permits in 2015. The city's longtime safety codes contractor, Accucode Inspections Ltd., was acquired by the Inspections Group Inc. of Edmonton. The Inspections Group formally took over responsibility for the city's safety codes inspections on March 1.

City council approved a significant amendment to the city's Land Use Bylaw to include regulations for adult-oriented businesses. The new regulations provide city council with greater oversight regarding the location and development of adult-oriented businesses within the city. City administration also completed a scheduled review of the city's Land Use Bylaw and will be bringing recommendations forward for council's consideration in 2016.

The city also continued annexation negotiations with the M.D. of Bonnyville during 2015. The purpose of the proposed annexation is to ensure that the City of Cold Lake has sufficient lands within its jurisdiction to meet projected growth needs over the next 50 years.

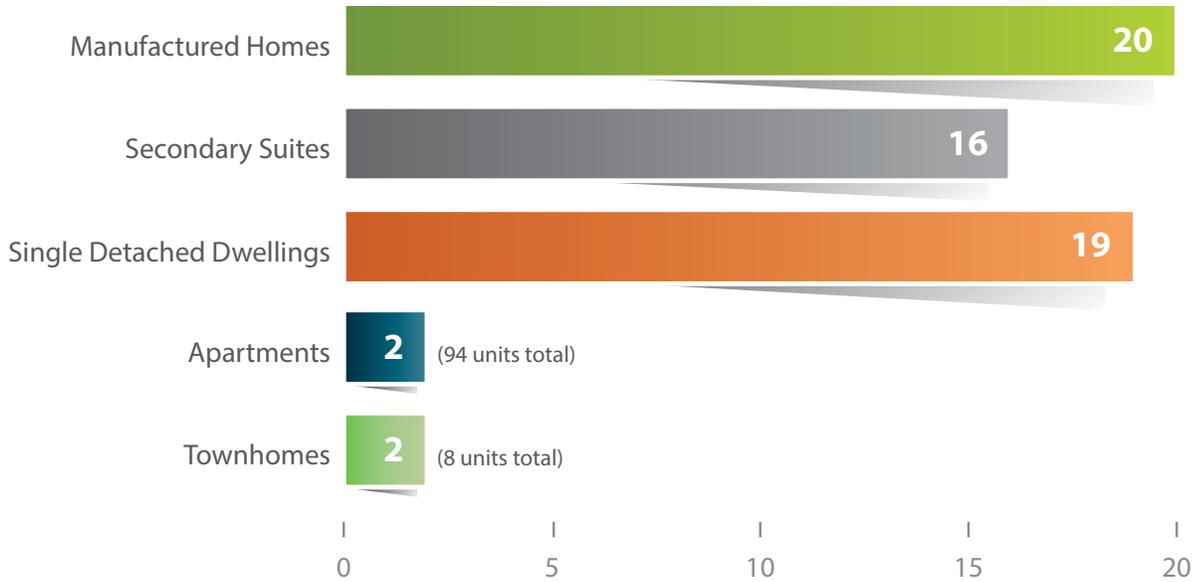
PLANNING



2015

TOTAL NUMBER OF HOUSING UNITS

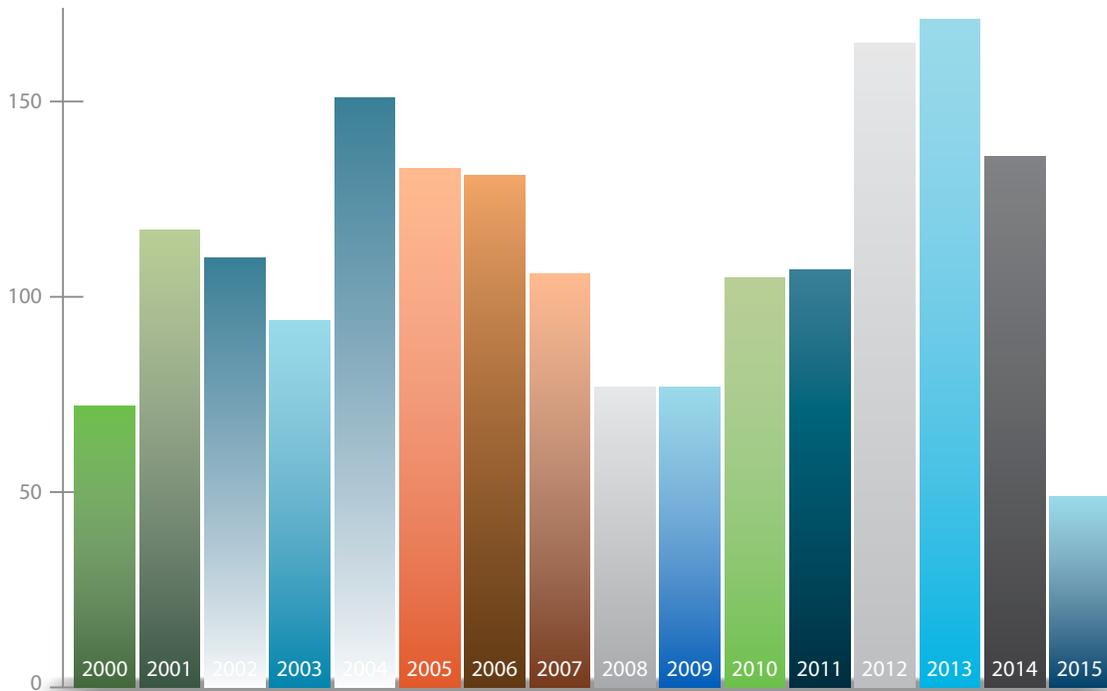
This chart represents the total number of permits issued for housing units in the City of Cold Lake.



2000-2015

TOTAL NUMBER OF HOUSING STARTS

This chart represents the total number of building permits issued for residential buildings: Both single and multi-family dwellings in the City of Cold Lake.



PLANNING

PROJECTS

The City of Cold Lake's Infrastructure Services Department encompasses many areas, including Engineering, Geographic Information Services (mapping), Water & Wastewater Treatment and Distribution, Waste and Recycling, Transit, the Cold Lake Regional Airport, Fleet Maintenance and Roads. Below is a list of projects that Infrastructure Services oversaw in 2015.

PROJECT NAME	APPROXIMATE VALUE (ENGINEERING & CONSTRUCTION)	START DATE	COMPLETION DATE
Annual Street Improvement Program	\$1,706,563	May 2015	October 2015
Service Road Improvements	\$1,015,000	June 2015	October 2015
Annual Commercial Lane Improvement Program	\$400,000	June 2015	October 2015
Trail/Sidewalk Connectivity Improvement Program	\$100,000	June 2015	October 2015
Splash Park – Kinsoo Beach	\$650,000	October 2014	June 2015
Splash Park – 4 Wing	\$500,000	July 2015	September 2015
Kinsoo Beach Enhancements – Phase 1	\$250,000	May 2015	July 2015
Kinsoo Beach Enhancements – Phase 2	\$650,000	May 2015	October 2016
Forest Heights Sanitary Sewer Trunk Extension	\$3,700,000	August 2015	January 2016
Building 4 Sanitary Sewer Lift Station Improvements	\$1,000,000 (City Contribution) \$1,450,000 (RUSC Contribution)	September 2015	February 2016
Fischer Storm Water Management Pond	\$2,500,000	February 2015	N/A
Meadows Storm Water Trunk Extension	\$2,500,000	July 2015	October 2016
Fire Hydrant Replacement Program	\$100,000	September 2015	October 2016
Delta Road Drainage Enhancements	\$125,000	July 2015	October 2016
Off-Site Levy Report	\$50,000	April 2015	December 2016
Inflow and Infiltration Study	\$300,000 (2015) \$300,000 (2016)	May 2015	December 2016
61 Avenue Arterial Road Extension (45 Street to 47 Street)	\$600,000	August 2015	July 2016
69 Avenue (Radar Road) Arterial Road Extension (46 Street to 47 Street)	\$1,250,000	August 2015	July 2016
25 Street Arterial Road Extension (English Bay Road to Highway 55) – Design Only	\$300,000	April 2015	N/A
Traffic Signalization (Highway 28 and 16 Street)	\$400,000/\$300,000	September 2015	October 2015
Terminal Building Replacement	\$200,000	June 2015	December 2015

INFRASTRUCTURE

AIRPORT

The view from the new airport terminal:
A city-owned house that was moved out
to the site in 2015 to replace an aging
trailer that had been serving as the
terminal.

The new Cold Lake Regional Airport
terminal building is a massive
improvement over the past structure,
featuring meeting rooms, a large deck,
two washrooms, board rooms and office
space on two floors. Office space at the
facility is available for rent.



INFRASTRUCTURE

The 2015 budget allocated over \$5 million in spending on roadway infrastructure improvements, including \$800,000 for the Highway 28 Service Road Improvements Program and \$1.5 million for overlays under the annual Capital Street Improvement Program. The commercial lane paving program also continued with a budget of \$400,000 in 2015.

SERVICE ROAD IMPROVEMENTS IN 2015

HWY 28 East Service Road (46 Ave. to 47 Ave.)

38 Ave. (Road to Exhibition Park)

40 Ave. (West of HWY 28; Road to Home Hardware)

48 Ave. (South of Veterans Drive; City Hall/Middle School)

MAINTENANCE PROGRAM DETAILS IN 2015

6,812.5 lineal metres and 3,802 square metres of Spray Patching was completed

36,112 Lineal metres of crack sealing completed

805 metres repaired under the sidewalk repair program

1,770 metres repaired under annual street improvement program or other capital projects.

REPORT A POTHOLE 2015

56 requests were reported in 2015

52 requests were completed in 2015*

*Note that the remaining 4 requests were completed as part of a separate maintenance program or capital project, or were requests that did not fall under the pothole repair program.

ANNUAL CAPITAL STREET IMPROVEMENT PROGRAM

This program is also referred to as the road analytics program. It is a software-based program that calculates a surface distress index (SDI) of roadways and uses degradation curves to assist in making decisions on pavement overlays.

OVERLAYS COMPLETED IN 2015

48 Avenue (End of Road to 57 St.)

51 Avenue (45 St. to 43 St.)

51 Avenue (38 St. to 40 St.)

Portion of Hwy 28 (46 Ave. to 47 Ave.)

Bruyer Crescent (Cul-du-sac to 20 St.)

INFRASTRUCTURE

The Infrastructure Services Department oversaw a number of transformative projects in the city throughout 2015. From the launch of Cold Lake Transit to the opening of the Kinosoo Beach Splash Park, and the adoption of the Highway 28 Functional Design Study, the work undertaken in the department will continue to pay dividends for years to come.

Part of the Highway 28 Functional Design Study will be realized in 2016, with plans to tackle the most complex part of the new highway design. Ultimately, the plan will see Highway 28 twinned from 54 Avenue south to the city limits. Work expected for 2016 stretches from 54 Avenue through the Main Street intersection and south to 51 Street. As it stands, Highway 28 through the City of Cold Lake accommodates over 20,000 vehicles a day.

The opening of the splash park at Kinosoo Beach was also a milestone for the Kinosoo Beach Master Plan. With 1st Avenue's underground infrastructure rehabilitated and the new pedestrian crosswalks and promenade completed in the Kinosoo Beach Area, work towards the vision in the Master Plan has come a long way. Work will continue on the west end of the beach in 2016 with a new vendor area, a multi-purpose court, a stormceptor and additional landscaping. See www.coldlake.com for copies of the city's master plans.

2012-2015 ANNUAL COMMERCIAL LANE IMPROVEMENT

This program was initiated by the City of Cold Lake in 2012. Lanes in commercial districts will be upgraded to an asphalt standard annually. To date, the following commercial lanes have been completed:

2012	50 Avenue – north side (53 Street to 50 Street)
2013	55/56 Street (54 Ave to 55 Ave)
2013	Lane North of 8th Avenue (13th Street to 16th Street)
2014	Lakeshore Drive/10 Street (6 Ave to 7 Ave)
2014	Lane adjacent to Tim Hortons (Cold Lake South)
2015	54/55 Street (52-53 Ave) Lane between the Cold Lake South Fire Hall and FCSS
2015	50/51 Street (48-50 Ave)

INFRASTRUCTURE

INTEGRATED SOLID WASTE MANAGEMENT

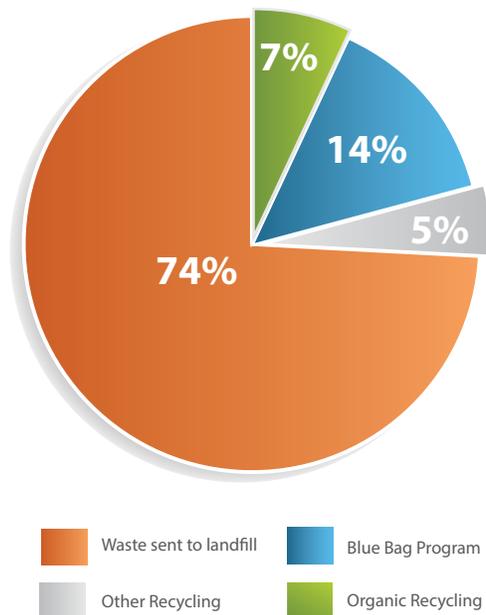
In 2015, a total of 15,722 tonnes of municipal solid waste was collected. Of that total, 24% was collected through curbside pickup. The organic processing of the material was a major success story in 2015 as the City of Cold Lake managed to recycle 1,150 tonnes of compost material. City of Cold Lake residents were invited to take and use the finished compost product at no cost.

The City of Cold Lake has diverted 26%, or 4,100 tonnes of residential waste, from the landfill through various recycling programs.

The automated pick-up of refuse (waste) bins was initiated in 2014 as a pilot project with approximately 1,000 bins distributed to the Tuesday and Thursday collection zones. The initiative was a test to receive feedback for implementing an automated refuse pick-up system in the City of Cold Lake. The pilot project was successful. The project has been expanded and the City of Cold Lake has provided 5,200 bins to the residents so far. The goal is to provide Automated Bin Services to all residents in the future.

2015 WASTE AND RECYCLING

This chart represents the types of materials that were diverted from going to landfill.



The City of Cold Lake is increasing its efforts towards sustainable materials management and generating revenue from sending recycled products to market.

2015 REVENUE FROM RECYCLED PRODUCTS

RECYCLE PRODUCT	2014	2015
Metal	\$26,871	\$15,738
Battery	\$1,869	\$903
Used Oil	\$833	\$966
Electronics	\$11,572	\$16,068
Paint	\$2,294	\$787
Blue Bag Program	\$85,592	\$113,937
TOTAL	\$129,031	\$148,400

COLD LAKE FIRE-RESCUE

Cold Lake Fire-Rescue (CLFR) continues to provide a well-trained, highly motivated and professional staff of firefighters to meet the needs of the community. With the support of senior administration, mayor, and council, the city is able to continue to lead the way in the province. Exciting things on the horizon for Cold Lake Fire-Rescue for 2016 are the completion of the new downtown fire station complete with an emergency operations centre.

In 2015, ten certified NFPA 1001 firefighter courses were offered in the region, and CLFR hosted three of those. Time spent on courses totaled 2,688 certified training hours for CLFR members. These hours are separate from weekly skills maintenance training and instructional hours.

Three CLFR members attended the 2015 Fire Department Instructors Conference, three CLFR members attended the Alberta Fire Service Instructors Conference, two instructors attended the Big Rig Rescue Course, and one CLFR member attended a NFPA 1041 Instructor Course. Three members achieved their 1001 Level 2 Professional Firefighting Qualifications. In total, 53% of the service is trained to NFPA 1001 Level 1+ and 50% trained to 1001 Level II. While the Fire-Rescue service generally sees higher percentages, one recruit class added eight recruit firefighters to the fire service, affecting the certification percentages.

2015 FIRE-RESCUE INCIDENTS

Month	Total	Structure Fire	Vehicle Fire	Vehicle Accident	Alarm	Wildland Fire	Misc. Fire	Public Assist.	Hazmat	Other	City	MD	Sask.
Jan	17	1	0	3	8	0	0	5	0	0	16	1	0
Feb	20	0	0	6	12	0	0	2	0	0	16	4	0
Mar	24	0	2	6	9	2	1	4	0	0	18	5	1
Apr	30	1	2	5	10	10	1	1	0	0	14	15	1
May	39	0	1	5	12	8	3	9	1	0	19	19	1
June	31	2	0	8	17	3	0	1	0	0	19	11	1
July	31	1	2	8	16	0	1	2	0	1	20	11	0
Aug	30	1	3	4	16	0	0	6	0	0	15	14	1
Sept	25	1	2	5	14	0	1	2	0	0	18	6	1
Oct	26	2	0	4	15	2	1	2	0	0	18	8	0
Nov	32	0	3	7	14	1	3	2	0	2	22	7	3
Dec	22	1	2	9	5	0	0	4	0	1	13	9	0
TOTAL YR	327	10	17	70	148	26	11	40	1	4	208	110	9
2014	319	14	16	65	140	22	13	45	2	2	212	96	11
2013	292	21	14	56	122	20	14	38	0	7	188	94	10
2012	235	9	9	40	95	21	13	39	5	4	160	69	6

FIRE-RESCUE

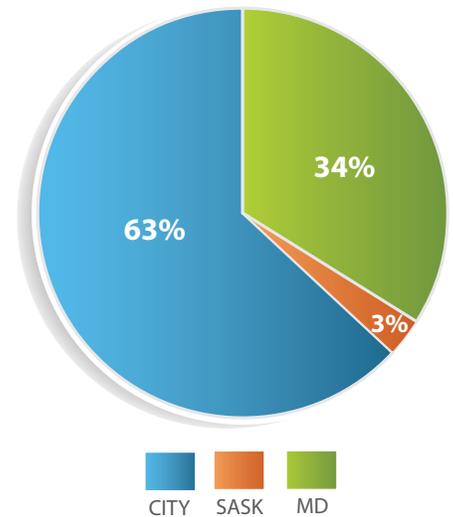
COLD LAKE FIRE-RESCUE

Cold Lake Fire-Rescue serves the City of Cold Lake, a large portion of the Municipal District of Bonnyville, Cold Lake First Nations, Elizabeth Métis Settlement, and a portion of the Rural Municipality of Beaver River, Saskatchewan, for a total of about 2,500 square kilometres.

A few highlights of 2015 include:

- Assisted with LaRonge evacuees while at Cold Lake Energy Centre. Fire Chief Jeff Fallow accepted an AEMA Achievement Award on behalf of City of Cold Lake as the Director of Emergency Management.
- A new, full-time, Deputy Fire Chief increased inspections and initiated the Lock Box program.
- Cold Lake Fire-Rescue took delivery of new portable radios thanks to a Enbridge Safe Community Grant of \$10,000.
- Captain Norm Hollis was promoted to full-time Deputy Fire Chief – Inspections & Prevention; Captain Barry McLaughlin was promoted to Assistant (Station 3) Chief; Lieutenants Jason Spears and Sean McMillan were promoted to Captain; and Firefighters Lance Deibert and Andrew DeGruchy were promoted to Lieutenant.

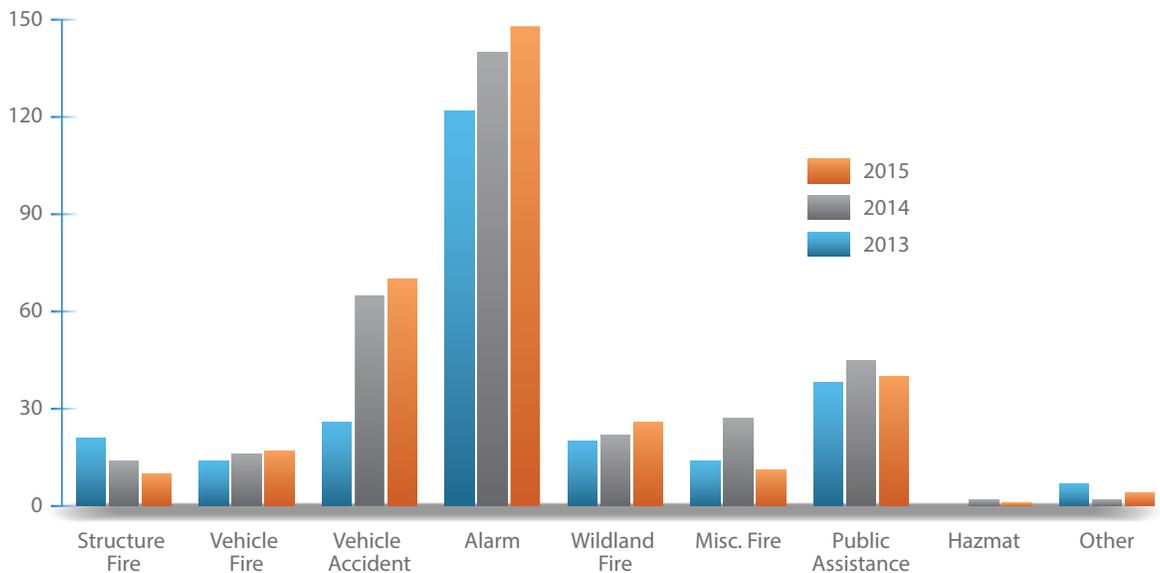
2015 INCIDENTS BY LOCATION



FIRE-RESCUE

2013-2015 FIRE-RESCUE CALLS BY TYPE

This chart represents the call volume that Cold Lake Fire-Rescue has attended from 2013 - 2015.



COLD LAKE FIRE - RESCUE



FIRE-RESCUE 14,416.5 TOTAL FIRE-RESCUE HOURS

In 2015, the men and women of Cold Lake Fire-Rescue continued to give their time in support of making the City of Cold Lake a safer community. Below is a breakdown of hours given last year by the fire service.

- 3,378.5 hours Tuesday night weekly skills maintenance and meetings.
- 6,552 hours Fire call turnout hours for 327 fire calls in 2015.
- 1,056.5 hours Extra Duty Hours (This includes Duty Crews done every two weeks to keep the stations in order, teaching courses locally and regionally as well as special project work)
- 3,429.5 hours Volunteer Hours (This includes taking additional training such as weekend courses, work around the fire stations, supporting local charities and organizations, parades, etc.)

MUNICIPAL ENFORCEMENT

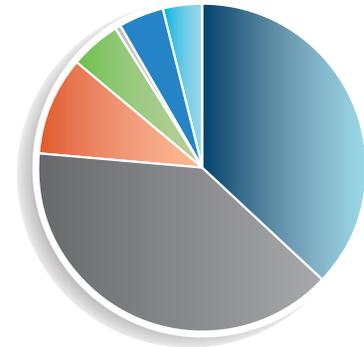
2015 MUNICIPAL ENFORCEMENT STATISTICS

For the year of 2015, Cold Lake Municipal Enforcement went through significant changes stemming from staffing levels, expanding on hours of service, authority pertaining to municipal bylaw revisions, and call volume.

On a regular basis, officers respond to public complaints, animal control concerns, traffic control and enforcement tasks, special duties while assisting outside agencies, and continually conducting proactive patrols and enforcement.

The department focuses on providing education to participants that promotes public safety and awareness.

These events include bicycle rodeos, joint initiatives with the Lakeland Humane Society, pedestrian safety presentations, public safety radio announcements, and the "Pack a Patrol Car" Christmas food drive, with donations gathered for the local food bank.



- 114** Noise, Disturbance and Property Standards Calls
- 135** Facility Partrols and Information Requests
- 23** Assisting Outside Agencies
- 152** Traffic/Parking Related Concerns
- 298** Animal-related Calls
- 1,208** Citations and Warnings
- 1,134** Calls for Service: Incidents

MUNICIPAL ENFORCEMENT

COMMUNITY INITIATIVES AND EVENTS

Remembrance Day Ceremony	EPS Regimental Funeral Service	FCSS Zombie Walk
Girl Guides Safety Presentation	Canada Day Parade	FCSS Fall Fair
P.A.R.T.Y. Program Presentation	LaRonge Evacuation Operation	Walk for Peace
Education Week at Holy Cross	Santa Claus Parade	Aqua Days
MADD Candy Cane Checkstop	4 Wing Base Kinosoo Beach Day	Bike Rodeo
Community Partnership Day at Cold Lake Elementary School	Bully Free Walk	CPO Skate
Humane Society Jail and Bail	FASD Mocktails Challenge	Pack the PC
4 Wing Base Family Day Event	Montessori School Presentation	McHappy Days
Dr. Margaret Savage Crisis Centre Candle Light Vigil	Humane Society Walk and Wag	Run for Ronald



EVENTS WITH MUNICIPAL ENFORCEMENT

Municipal Enforcement organized and participated in several successful events in 2015 including Walk & Wag, a Community Peace Officer Skate, Pride in the Park, and Pack a Patrol Car.

COLD LAKE RCMP DETACHMENT

The Royal Canadian Mounted Police at Cold Lake currently have a detachment strength of 36 personnel, one position which is temporarily surplus to establishment (STE). The detachment is comprised of one Staff Sergeant, four Corporals, 23 Constables, and seven Detachment Clerks (five Municipal Employees and two Public Servants). The detachment area is geographically large and diverse with policing responsibilities for the City of Cold Lake, the eastern portion of the MD of Bonnyville, the Cold Lake First Nations and the Elizabeth Métis Settlement.

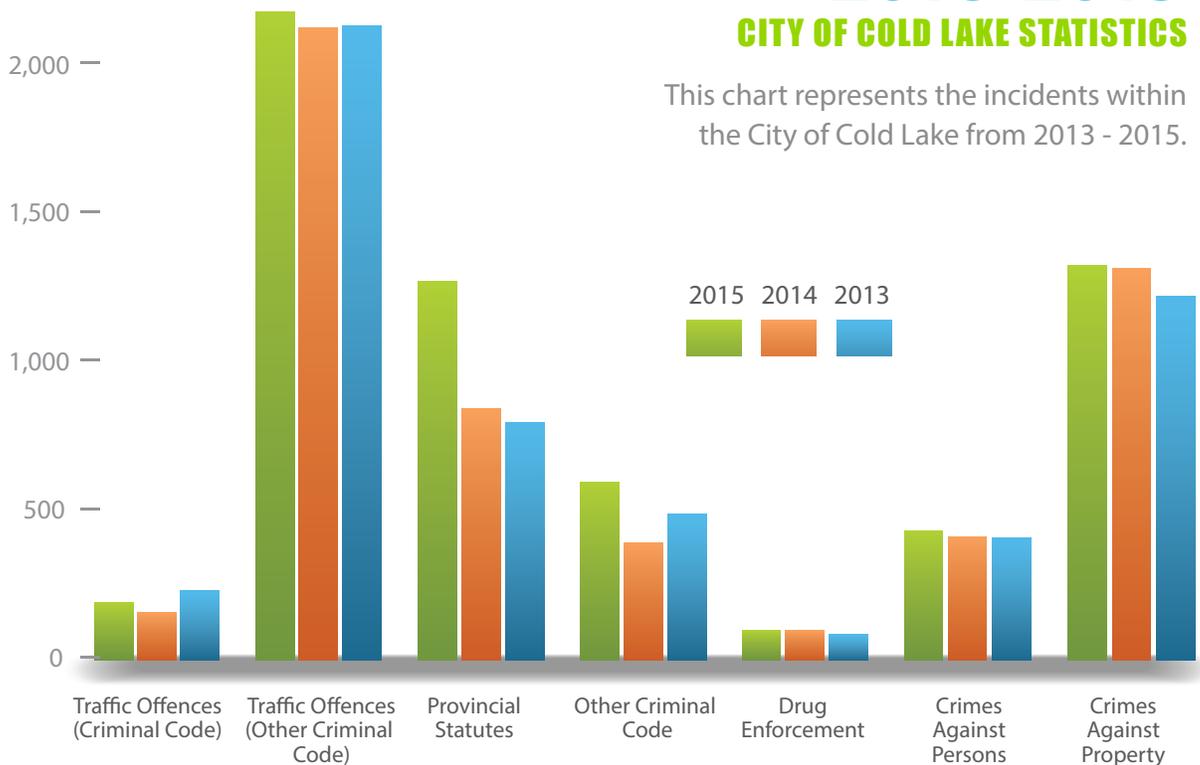
The RCMP at Cold Lake provides 24-hour policing services every day of the year. Having RCMP Members available at all times promotes better service delivery and more timely response to calls for service. 2015 has been another busy year for the members and staff at the Cold Lake Detachment, despite a drop in calls for service. The operational file count for 2015 was 8,491, whereas 2014 was 9,372 files. This reflects a 881 file count decrease and a decrease in file count volume of 9.4%. There was a 486 file count decrease within the City of Cold Lake and a 396 file count decrease within the provincial contract. For the 2015 calendar year, 1,254 prisoners were held at the Cold Lake Detachment cells, compared to 1,340 prisoners in 2014, this is a decrease of 86 prisoners.

RCMP-GRC

2013-2015

CITY OF COLD LAKE STATISTICS

This chart represents the incidents within the City of Cold Lake from 2013 - 2015.



COLD LAKE RCMP POLICING PRIORITIES

Each year, the Cold Lake RCMP prepares an Annual Performance Plan. These plans are prepared through consultation with elected officials and community groups representing the entire area policed by the Cold Lake Detachment. Below are some of the year to date (YTD) third quarter results for this annual planning document (ie. this reflects three-quarters of the year 2015/16).

The members of the Cold Lake Detachment have been and continue to be visible in the Community working with various partner agencies. Their involvement includes, but is not limited to, school visits/presentations, joint patrols with City and MD Peace Officers, community group presentations, Mothers Against Drunk Driving, Cold Lake Search and Rescue Society, and the Party Program.

PRIORITIES	YEAR'S GOAL	YTD
1. Safer Roads, Safer Communities		
Maintain number of provincial traffic contacts	1,600	1,821
Increase Impaired Driving Charges and	90	64
Reduction in Traffic Collisions by 5%	655	470
2. Reduce impact of habitual offenders on the community		
Increase condition of release checks	60	53
Increase number of Judicial Authorizations	15	23
Increase intelligence reports submitted to the National Crime Data Bank	45	41
3. Contribute to safer youth		
School visits	120	75
Presentation to youth	24	15
Youth contacts	100	75
4. Contribute to safer and healthier Aboriginal communities		
Surveys to be conducted on the Cold Lake First Nations and Elizabeth Métis Settlement regarding policing services	60	60
Increase number of Community Patrols to both the Cold Lake First Nations and Elizabeth Métis Settlement	80	80

RCMP-GRC



BIKE RODEO

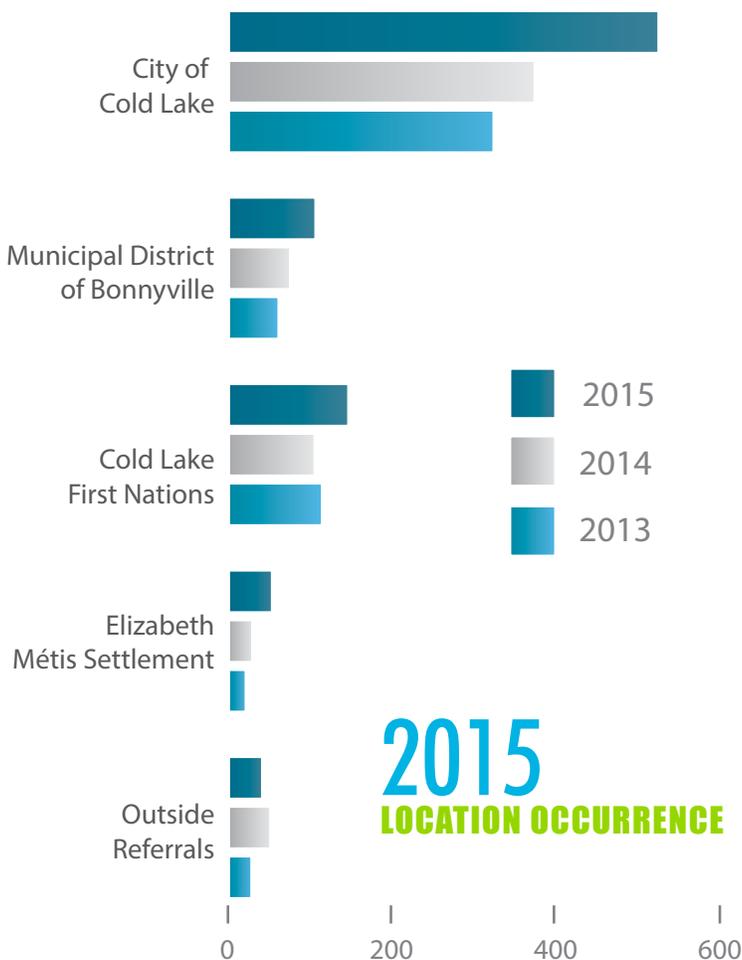
Cold Lake RCMP and Victim Services continue to play an active role within our community. One priority that the Cold Lake Detachment set was to contribute to the safety of our youth through increased school visits and presentations.

COLD LAKE VICTIM SERVICES

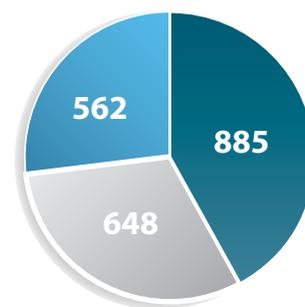
Cold Lake Victim Services is a not-for-profit organization, which operates under the guidance of the RCMP. The program consists of an RCMP and Military Liaison Officer, a volunteer board of directors, a group of volunteer advocates and three staff members. The program has been in operation for 24 years. Free and confidential services are available on a 24-hour basis.

Accomplishments in 2015 included the National Victims of Crime Awareness week in April – Run for Fun, the 2015 RCMP Regimental Ball, Operation Red Nose, and signing the MOU with the Cold Lake RCMP that will take the organization through to 2019. Ongoing involvement with the community included “A Better Way” men’s and women’s groups, Cold Lake Bully Free, Child Find ID kits at the Parent Link Centre, Bike Rodeos, various community presentations, and Pack the Patrol Car.

The organization is fortunate to have a strong group of volunteer advocates and Board Members. Valued volunteers donated an impressive 1,878 hours of their time in 2015. Volunteers are crucial to the ongoing success of the agency, and without their hard work, commitment and dedication the agency would not be able to function.



2013-2015 TOTAL OCCURRENCES



In 2015, Cold Lake Victim Services had a record-breaking 885 files and provided support to 1,981 people. In addition to the City of Cold Lake, they serve the MD of Bonnyville, Cold Lake First Nations and Elizabeth Métis Settlement.

VICTIM SERVICES

COLD LAKE AMBULANCE SOCIETY

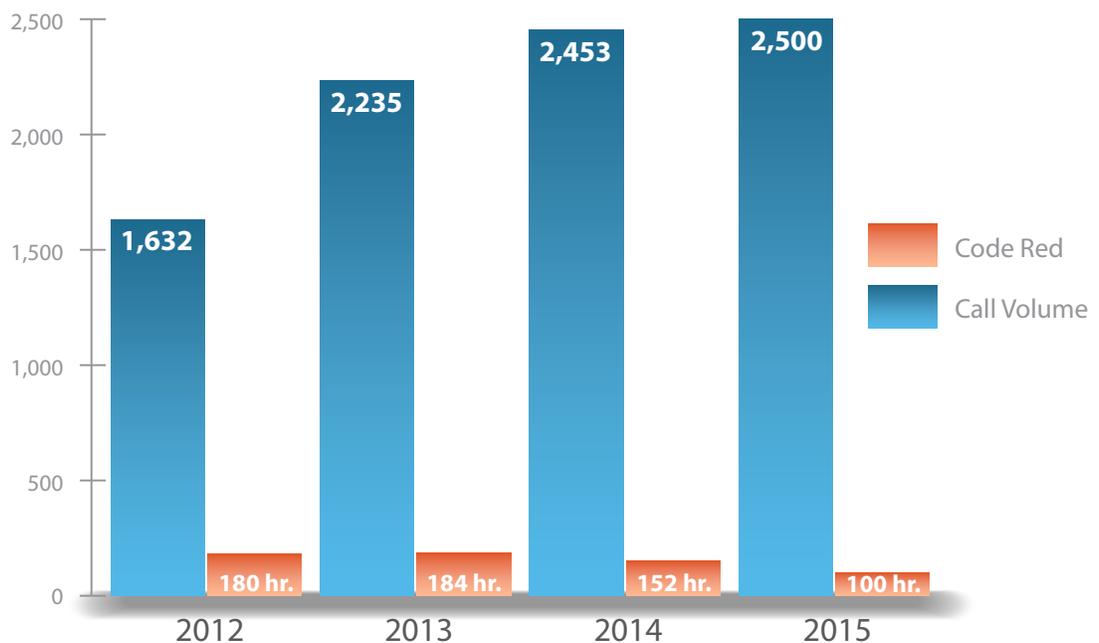
The Cold Lake Ambulance Society is a non-profit consisting of 20 full-time and 10-15 casual positions. Currently, there are seven paramedics, 12 EMT's and one EMR who are all registered with the College of Paramedics (ACP).

Call volume has increased in the last three years. The main reasons for an increase in call volume are the population growth within the City of Cold Lake, and the change to a borderless system with Alberta Health Services.

Code Red, by definition, means there is no available ambulance within the limits of the City of Cold Lake to respond to 911 calls. These challenges are continually being addressed with Alberta Health Services and the MLA for the Bonnyville-Cold Lake constituency.

2012-2015 CALL VOLUMES & CODE REDS

This chart represents the call volumes and code reds experienced by the Cold Lake Ambulance Society.



AMBULANCE

The Cold Lake Ambulance Society operates separately from the City of Cold Lake. The information presented has been provided by the Ambulance Society's board of directors and included in the City's annual report for the public's information.



COMMUNITY SUPPORT

Cold Lake & District FCSS works towards its goal of seeing an engaged and empowered community by supporting a number of initiatives including Cold Lake Bully Free, the Youth Council, and the Welcoming and Inclusive Communities Committee.

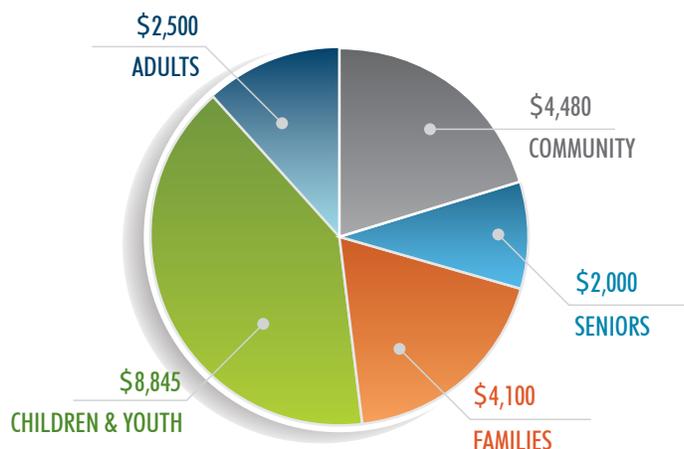
FCSS

COLD LAKE & DISTRICT FCSS

The FCSS Advisory Committee is committed to providing grants to community organizations that fit within FCSS funding regulations and demonstrate the enhancement of community partnerships and organizations working together to improve service delivery. In total, the FCSS Advisory Committee distributed over \$20,000 in Special Project Grants to community groups in Cold Lake and area for social service programs.

The FCSS grant process is designed to commit to those that enhance the social well-being of individuals and families through promotion or intervention strategies provided at the earliest opportunity. Projects, services and initiatives that support, educate, build awareness, develop leadership skills, strengthen family life and promote volunteerism are programs that benefit from the FCSS Grant Program.

2015 GRANT DISBURSEMENT



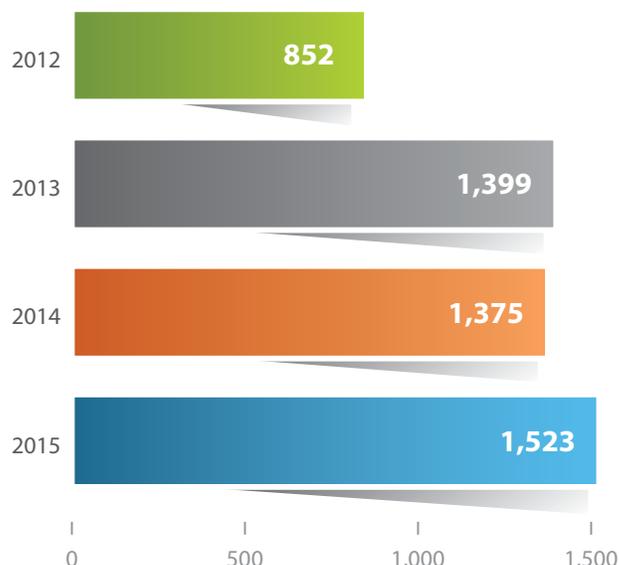
FCSS remains a community resource and referral agent to other community services. In 2015, FCSS responded to over 1,500 requests for information and/or referrals. FCSS is known throughout the community as a trusted source of assistance and compassionate support. From 2012 to today, the need for information and referral has almost doubled; from just over 800 requests in 2012 to more than 1,500 in 2015

SUCCESS

FAMILY RESOURCE LENDING LIBRARY

A marketing strategy of our libraries beginning in 2015 led to a dramatic increase in use from the last few years. Toys, books and videos borrowed from our resource libraries rose from 161 in 2014 to almost 600 in 2015.

2012-2015 INFORMATION AND REFERRALS



FCSS

COLD LAKE & DISTRICT FCSS

Cold Lake and District FCSS offers a wide range of preventative social service programs aimed to enhance the ability of individuals and organizations throughout Cold Lake and the MD of Bonnyville. The goal is to help these people and groups to realize their goals regarding social needs initiatives and, ultimately, to improve our community's social infrastructure.

The vision to offer Cold Lake and District FCSS an opportunity for expansion and growth was realized in 2014. Cold Lake and District FCSS staff went through a whirlwind of change as they moved to an outstanding new facility and gained familiarity with running their programs in a very different space.

COMMUNITY PARTNERSHIPS

4 Wing MFRC	Dr. Margaret Savage Crisis Centre
Alberta Brain Injury Network	East Zone Interagency Group
Alberta Emergency Management Services	Elizabeth Métis Settlement FCSS
Alberta Health Services/Mental health, Addictions	Aboriginal Head Start Program
Alberta Government	EmployAbilities
Big Brothers/Big Sisters	FCSS Alberta Association
Canada Revenue Agency	Government of Canada
City of Cold Lake	Grand Centre Middle School
Cold Lake Agricultural Society	Habitat for Humanity
Cold Lake Bully Free Committee	Healthy Babies
Cold Lake Community Garden Society	Imperial Oil
Cold Lake Community Learning Centre	Joie's Phoenix House
Cold Lake Fire-Rescue	Lac La Biche FCSS
Cold Lake First Nations	Lakeland Centre for FASD
Cold Lake Interagency Committee	Municipal District of Bonnyville
Cold Lake Lodge	North Central Region 7 CFSA
Cold Lake Primary Care Network	North East Alberta Apprentice Initiative
Cold Lake Seniors Society	Northern Lights School Division
Cold Lake Welcoming and Inclusive Community Committee	Portage College
Community Baptist Church	Ronald McDonald House Charities Northern Alberta
Community Options	The Better Way Committee
Dragonfly Sexual Assault Centre	Victim Services/RCMP Detachment

FCSS

VOLUNTEER APPRECIATION

Cold Lake and District FCSS hosted their annual volunteer appreciation event at the Energy Centre. More than 500 gathered and awards were given to local individuals for their dedication to our community.



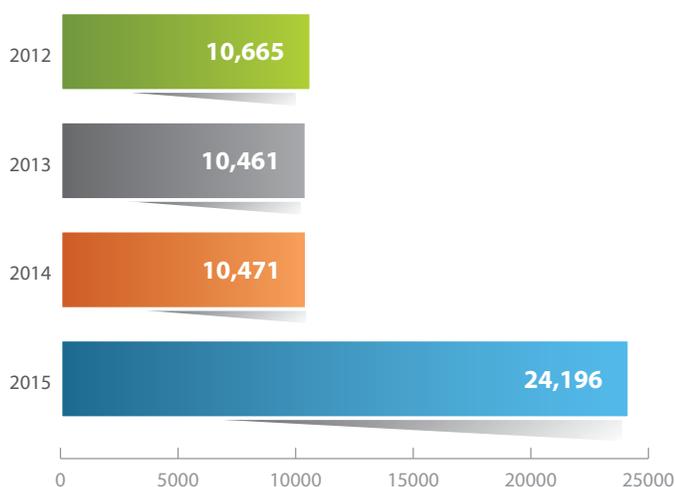
COLD LAKE & DISTRICT FCSS

Participation at the Parent Link Centre generally increases over time. Since the move to the new building with three times the space, FCSS and PLC has seen increased attendance, enthusiasm and improved interest for all programming. With additional after-hours programming, we see growth and renewed importance of the need for the Parent Link Centre to remain flexible in order to meet the needs of our unique community. Since opening, attendance has skyrocketed, doubling from 2014.

In addition to regular programming, the PLC staff delivered almost 2,000 hours of programming with successful workshops such as Healthy Teeth for a Healthy Start, Crafternoons, Book 'n Bear, and Obstacle Course. All PLC in-house programming is designed to provide parents with education and support and to provide the children with early childhood development education.

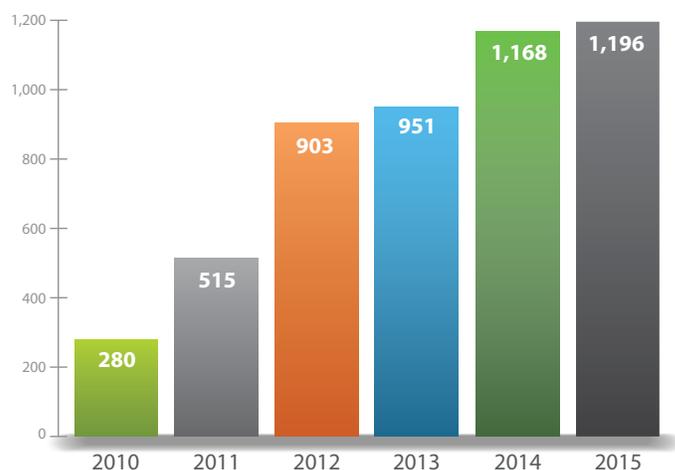
2012-2015

PARENT LINK CENTRE ATTENDANCE



2010-2015

CHILD AND YOUTH PROGRAMS ATTENDANCE



FCSS and PLC continue to cultivate an engaged community through developing new partnerships and expanding and celebrating existing partnerships. Cold Lake Fire-Rescue educates youth in the Home Alone program on safe snacking and fire prevention. The students love to try out the heat guns, and learning to correctly stop, drop and roll all over the floor. At Silly Science, a boreal forest guide provided education on nature and nature games, geo-caching, and the flora and fauna native to Cold Lake Provincial Park. Both centres look forward to continuing these valuable partnerships and welcome new opportunities as well.



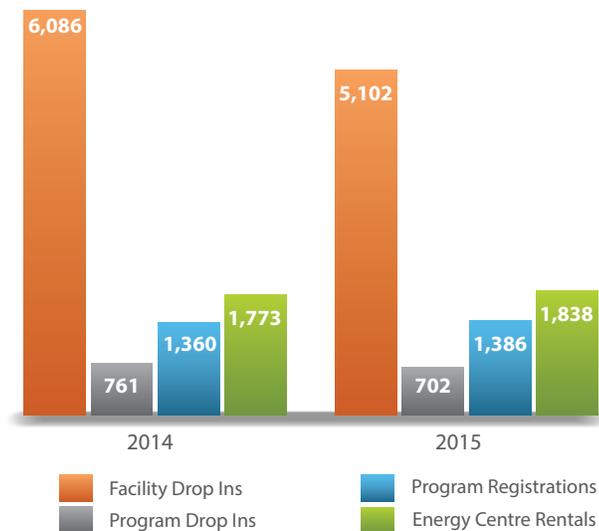
COLD LAKE ENERGY CENTRE

The Energy Centre made a point of increasing the fun in 2015. Cold Lakers found plenty to do, whether it was a Reid Field House concert like the Counting Crows, a city sponsored event such as Aqua Days, or a new sports program like pickle ball.

The Energy Centre remained busy throughout the year, hosting a number of galas, tradeshow and parties. In July, the Energy Centre was used to shelter hundreds of evacuees displaced from Saskatchewan.

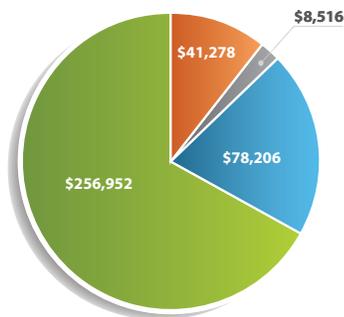
ENERGY CENTRE

2014-2015 PARTICIPANTS

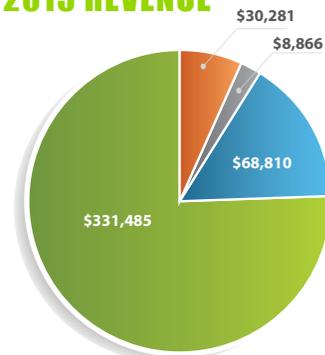


Major renovations occurred in the Wellness Centre with the former Kinesis room removed, heavy duty flooring laid, and painting updated throughout. Rows of televisions were also added. The remodeling was completed in April. Later in the year, rubber flooring was added to the main entrance area. The former Kinesis wall, which had become largely unused, was removed in late October. A free towel service was added for customers, with towels laundered daily. Easy line, a class geared towards seniors, was expanded to three days a week. A number of other new fitness classes were added to the schedule.

2014 REVENUE



2015 REVENUE





SKATE PARK OPENS

On September 26th, the new Mach 1 Skate Park officially opened with a grand opening event and prize draw. The free barbecue, ribbon cutting, and speeches squeezed almost 450 kids and adults into the park.

COLD LAKE ENERGY CENTRE

Once again, a number of events and programs, some for the first time, were programmed by recreation staff. The spring saw the Counting Crows and Emerson Drive play in the Reid Field House. Sports camps and clinics became a focus and were held throughout the year. Six weeks of special sessions were held during the summer holidays for youth. The Keystone Cup made its way to Imperial Oil Place in April with our own Cold Lake Ice putting in a strong performance.

The city expanded its recreation offerings in 2015 by hosting a number of sports clinics and initiating a number of other recreation opportunities. A badminton clinic held in April, bubble soccer, pickle ball, lacrosse drop-in, and senior drop-in hockey were a few of the new programming successes in 2015. A summer sports camp was held over summer holidays. This included six different sport opportunities with dedicated instructors teaching the respective fundamentals at the Energy Centre.

ENERGY CENTRE

EVENT	ATTENDANCE	EVENT	ATTENDANCE
Emerson Drive	410	Halloween Party	465
Lobster Bash	410	Skate Park Grand Opening	500
Counting Crows	1,131	Assumption High School Grad	1,500
King of the Cage (June)	1,082	Cold Lake High School Grad	1,500
Family Day	1,000	Remembrance Day	3,000
Winter Fest	500	Military Blind Fund Motorcycle	50
Easter	800	RCMP Ball	288
Hearts for Health Care	664	Community Registration Day	1,500
Seniors Day	300	Festival of Peace	500
Canada Day	5,000	Skate with Santa	300
Aqua Day	5,000	Santa Claus Parade	60 floats
Terry Fox Run	80	Imperial Oil Adult Christmas Party	240
Business of the Year	320	Imperial Oil Kids Christmas Party	240
Chamber Trade Show	2,000	Primco Oil Christmas Party	240

COLD LAKE ENERGY CENTRE

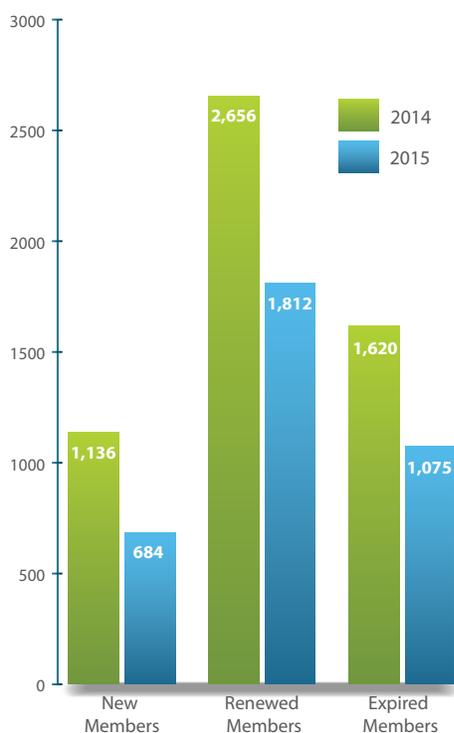
In 2015, the arenas were again busy with Minor Hockey, Junior B, Men's and Women's Hockey Leagues, the Cold Lake Figure Skating Club, and Lacrosse. Upon the end of the hockey season, Lakeland Lacrosse began practicing in Imperial Oil Place. Ice went back in to Imperial Oil Place in August, just in time for the hockey school. Ice was in the North Arena at the start of September.

A figure skating harness was added to Imperial Oil Place in January to aid with figure skating club training. Total revenue for the arenas in 2015 was \$425,456.

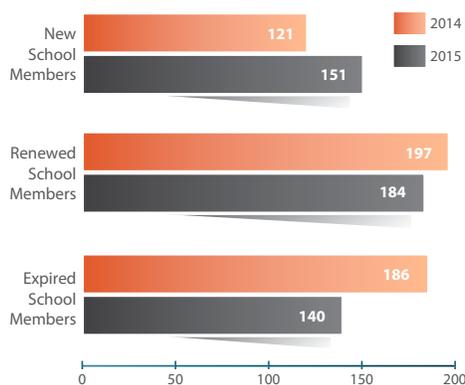
Minor Soccer and Rugby kept the fields well used throughout the summer of 2015. Ball diamonds were used by minor ball, slow pitch and a number of weekend tournaments. Minor Soccer hosted the Lakeland Cup in June. Total revenue for outdoor recreation facilities was increased in 2015 to \$29,997.

2014-2015

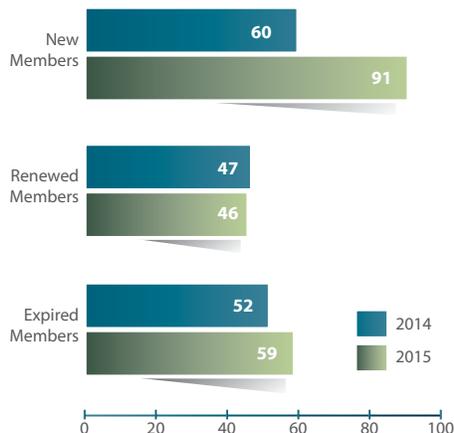
ENERGY CENTRE MEMBERSHIPS



SCHOOL MEMBERSHIPS



PORTAGE COLLEGE STUDENT MEMBERSHIPS



ENERGY CENTRE



ALWAYS POPULAR

The Marina was at 100% capacity for the 2015 season. Eleven slips became available in 2015 and were filled from the waiting list.

COLD LAKE MARINA

The marina season got off to a challenging start with a number of docks being damaged coming out from winter due to harsh ice conditions. The parks department was able to make repairs and open the marina by the end of May.

Renovations were completed to the restaurant due to the fire in 2013, with the restaurant reopened in the summer of 2015. Construction was also completed on the marina building with the office operational in May.

Marina operations were contracted out to Sagar Properties for 2015. The contractor once again oversaw the operations of the marina and were also in charge of fuel, maintenance and weed cutting. In August, the contractor had the aquatic vegetation cut in the marina basin. One cutting per year is allowed by federal regulations.

Primco Dene continued to provide overnight security at the marina. There were no serious security incidents in 2015.

PARKS, FACILITIES AND GREENSPACE

Two new play structures were installed in the city in 2015, both on 4 Wing at Dogwood and Evergreen playgrounds. Soccer fields and ball diamonds at Imperial park were cut, weeded, and lined throughout the summer. The fields were aerated and fertilized as per schedule and sod repairs were made to Soccer Field #3 in June. A batting cage was built at Imperial Park with the help and donations courtesy of local businesses and volunteers.

The city participated in the Communities in Bloom competition and won the highest honour of five blooms. This was an improvement over the four blooms awarded in 2014.

The south outdoor rink was completed with the laying of a concrete pad for users to better access the ice shack.

Irrigation was added at the community garden and the sails entry feature.

Seasonal lighting was once again put up on Highway 28 and downtown.

Maintenance of the two new outdoor rinks continued up to three times a week including sporadic Zamboni floods. Heated skate shacks were open from 8:00 am until 10:30 pm during the outdoor hockey season. Two new shinny rinks were built at the marina. The rinks are enclosed with a six-inch high frame and provided a perfect spot for young families to enjoy the lake.

MARINA

COLD LAKE GOLF & WINTER CLUB

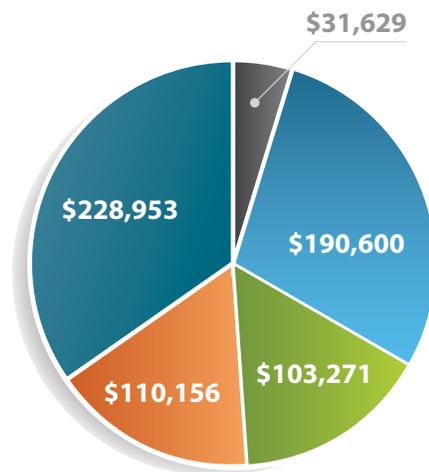
This was the third season that the City of Cold Lake took on the operations for the Cold Lake Golf and Winter Club.

The CLGWC had 175 bookings including club events, corporate events and rentals. A highlight of the year was hosting the 1st annual Ronald McDonald House Charity Golf Event. The course was booked for 32 events. The Men's and Ladies' Leagues held constant to the previous year. Course maintenance was contracted out by the City in 2015.

The curling rink took 63 bookings in 2015. The Curling Club made use of the facility Sunday through Thursday between October and March. They held their annual Men's, Ladies', and Mixed Bontspiels once again.

2015 REVENUE

- Pro Shop Sales
- Curling Ice Rentals
- Green fees
- Memberships
- Cart and Club Rentals



15,000
ROUNDS OF GOLF WERE PLAYED AT CLGWC IN 2015

GOLF

EVENT	PARTICIPANTS
Men's Open	78 players
Ladies' Open	96 players
Swing & Sweep	80 players
Club Championships	55 players
Ladies' Night	40-50 per night
Men's Night	30-40 per night
Military Members	82 members
Total Members	124 members
Total Rounds Played	15,015 rounds

CITY FACILITIES

City Hall 5513 48 Avenue Phone 780-594-4494

Cold Lake & District FCSS

5220 54 Street
Phone 780-594-4495

Cold Lake Marina

802 Lakeshore Drive
Phone 780-207-2568

North Arena

1730 6 Street
Phone 780-639-2936

Cold Lake Energy Centre

102 7825 51 Street
Phone 780-639-6400

**Cold Lake Municipal
Enforcement**

718 10 Street
Phone 780-594-1345

Public Works Shop

1515 16 Street
Phone 780-594-4496

Cold Lake Fire-Rescue

718 10 Street & 5201 55 Street
Phone 780-594-4494

Cold Lake RCMP

4710 55 Street
Phone 780-594-3302

Special Transportation

5220 54 Street
Phone 780-207-2568

Cold Lake Golf & Winter Club

1 Northern Spirit Lane
Phone 780-594-5341

**Cold Lake
Transfer Station**

Phone 780-812-9198

Water Treatment Plant

102 10 Street
Phone 780-594-4498

