



City of Cold Lake
ANNUAL REPORT

2016

EACH YEAR

The City of Cold Lake publishes an annual report to reflect on what has happened in the community. This is our chance to present residents the final numbers on expenditures and to look at where we were, and where we wanted to go, when the year 2016 drew to a close. With major infrastructure projects, new facilities being built, and an increase in community events and programs, the city is excited to share all it has to offer with its residents and visitors.



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Craig Copeland

*“ Despite the challenges of a slow economy, **it’s a rewarding view.** ”*

MAYOR’S MESSAGE

I would encourage anyone to take a look back at 2016 in the City of Cold Lake. Despite the challenges of a slow economy, it’s a rewarding view.

For me and my colleagues on council, we see the result of a lot of hard work, patience, and careful planning.

From the work on the Main Street intersection and the start of the next phase of the Energy Centre, to the creation of a secondary access at the Energy Centre and an exciting overhaul of the west side of Kinosoo Beach, we are continuing to plan for the next boom while making sure residents have the amenities and infrastructure they need and deserve today.

The overhaul of the main intersection was the first phase of a project to twin the rest of the highway from 54 Avenue, south to the city limits. While the intersection was the most intensive phase, there are several years worth of work left to complete. We appreciate everyone’s patience with this work. While there may be some inconveniences in the short term, the final result will be well worth the wait.

Of course, our area was hard hit by the slow down in the economy, and that’s why in 2016 we decided to hold the line with another near-zero-per-cent tax increase.

All of this was possible only because of the revenue that Cold Lake is seeing from I.D. 349 under a

sustainability agreement with the Government of Alberta.

It is no news that our neighbours are eyeing that agreement and, although the government has not made a final decision, we are still working to secure a long-term solution that will continue the city’s viability.

That’s why the original agreement was made. And we worked hard to ensure all municipalities that were a part of it came out just as strong as before they entered into it.

The facts show that this is the case – no municipality lost financially because of the agreement we all arrived at together. We will work hard so that the final result of these new negotiations include a city that remains strong and sustainable.

Finally, it was in May of 2016 that council regretfully saw the resignation of former councillor Kelvin Plain. Kelvin had moved out of the community and became ineligible to hold his seat.

I had the pleasure of serving with Kelvin for almost 14 years on council. His thoughtful approach to residents’ concerns and his drive to find principled solutions were appreciated throughout the city. I know I join the rest of the community in wishing Kelvin all the best in his future and in thanking him for helping to make Cold Lake a better place.

*“ Rather than simply treading water and patching things together, **we are able to take proactive steps** to provide for better infrastructure... ”*



Kevin Nagoya

CITY MANAGER'S MESSAGE

I am happy to present the City of Cold Lake's 2016 annual report to our residents. Two thousand and sixteen did not pass by without its challenges, but I think you will see that because of our council's dedication to a strong business plan, and their unwaivering vision for this community, we were able to make significant progress in the city.

We have been steady in our commitment to improve the city's existing infrastructure through annual programs such as the Commercial Lane Improvement Program and the Street Improvement Program.

At the same time, we've been able to meet council's vision of improving the livability of the city by delivering services such as Cold Lake Transit, extended hours at the Cold Lake Parent Link Centre, and enhanced programming at the Cold Lake and District FCSS.

A look around the community tells me that we are making progress with our infrastructure and services. Rather than simply treading water and patching things together, we are able to take proactive steps to provide for better infrastructure that will serve our residents for many years down the road.

It is not always easy living in a community with this much work going on. While the prospect of better and more efficient roads, state-of-the-art recreational facilities, and a reliable transit

system are exciting, the work needed to put these in place does come with its short-term inconveniences.

Construction sites are constantly shifting, major intersections become temporary roundabouts, and the work also comes with its usual noise, delays, and dust.

But I am encouraged by the public's patience with the work and support for the projects. It takes a strong effort on everybody's part to ensure these projects are completed as efficiently as possible, and I need to thank the residents for their understanding and for helping to keep crews safe on the roads while they do their work.

I would also like to thank the city's staff who work each day to provide our community with the services, programs and infrastructure we all value. It takes a massive effort to run the city, from maintaining roads, to operating a state-of-the-art recreation hub each day, and delivering all of the projects and programs in between.

I encourage everyone to have a look through these pages to see what their council and administration was up to in 2016. It will also offer some insight into where we are headed over the next several years: What projects we have in store and what challenges lie ahead.



MAYOR
Craig Copeland



COUNCILLOR
Bob Buckle



COUNCILLOR
Darrell MacDonald



COUNCILLOR
Duane Lay



COUNCILLOR
Vicky Lefebvre



COUNCILLOR
Chris Vining

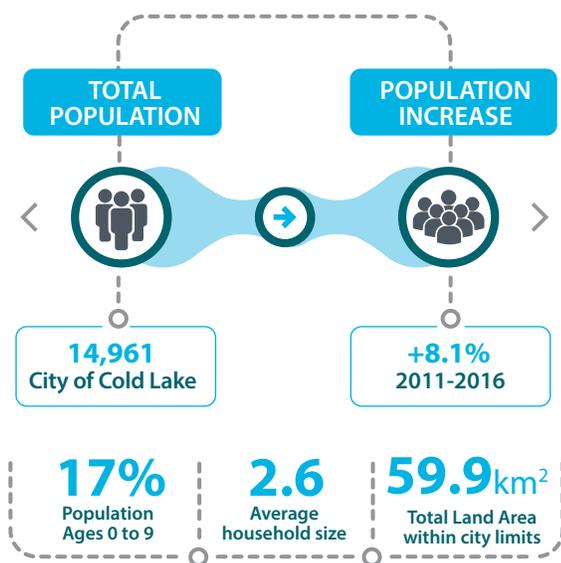
CITY COUNCIL

Councillors meet periodically to update their strategic priorities. These give administration guidance on what issues to focus on.

In May of 2016, long-time Councillor Kelvin Plain resigned his seat on council when plans to move out of the city would mean that he would be ineligible to hold his seat.

Council's current strategic priorities, along with councillors' contact information, is available at www.coldlake.com.

CITY STATS



2016 Federal Census

PRIORITIES

In addition to council's top five priorities, listed on Page 7, a number of other priorities are also identified by council to help ensure no opportunities for progress are lost. For 2016 these priorities were:

Phase 3 – Arena/Field House

The contract for the construction of the Energy Centre's third phase of expansion was awarded in September of 2016. The expansion will include a second arena, a climbing wall, a lounge, as well as office and storage spaces.

College Expansion

Work towards this priority paid off on May 1, 2017, when the Government of Alberta announced \$1.1 million to design plans for an expansion at Portage College's Cold Lake campus.

Beautification of the City/Branding

Work towards this priority is ongoing with tourism campaigns launched in and around Edmonton. The Highway 28 Twinning Project will also beautify the city's main corridor and the entrance to the downtown business district.

Protection of Water Resources

At Cold Lake's insistence, a study to examine Cold Lake as the source for a regional waterline was commissioned. The study is available at www.coldlake.com.

Community Standards Enforcement

A summer term Peace Officer has been hired since 2016 to help with bylaw enforcement. Council and administration continue to monitor this priority.

TOP STRATEGIC PRIORITIES

ANNEXATION

Annexation was the top priority in 2016. This paid dividends when the M.D. of Bonnyville and the City of Cold Lake were able to reach an agreement on the terms of an annexation proposal in June of 2017. The city will now conduct additional public consultation before the annexation proposal is submitted to the Municipal Government Board for a final decision. For more information visit www.coldlake.com.

CLAWR TRANSITION TO COLD LAKE

The City of Cold Lake's sustainability was the driving force behind the Cold Lake Air Weapons Range Agreement. This agreement, which established I.D. 349 and had the tax revenue from the Weapons Range flow to the City of Cold Lake, has been reopened by the province. Council and administration continue to work to ensure the city remains sustainable, although no long-term deal has been finalized.

COMMERCIAL AIR SERVICE TO COLD LAKE

Cold Lake continues to work with 4 Wing and the Federal Government to establish CATSA-screened commercial air service at the Medley Terminal. CATSA screening would allow passengers to connect seamlessly with domestic and international flights, bringing the highest level of air service to the Lakeland.

DOCTORS

Council and administration continue to support local efforts to recruit and retain physicians. Council makes annual contributions to healthcare fundraisers and, in 2016, also launched a loan program for new physicians. The program offers an interest-free loan for two years, helping physicians establish a practice in the city and put down roots.

TRAIL STRATEGY

Council informed administration that it wants to develop a coherent trail strategy so that, as the city grows, a coherent trail system is developed and maintained – one which will help to connect areas of the city which are isolated from the major trail network as efficiently as possible. In 2016, GreenTRIP funding was announced, which included money for over 560 linear metres of sidewalks and trails to improve the connectivity between transit stops and the existing sidewalk and trail network.



Energy Centre
Secondary Access



Public Works
Awards



Downtown District Fire
Station Grand Opening



Highway 28
Twinning

MAJOR ACCOMPLISHMENTS

Two thousand and sixteen saw many projects that were a continuation of plans from previous years, with several large projects coming to completion and several others stretching into 2017.

A **secondary access road** at the Energy Centre was also built and finished to a gravel standard. This will allow for economical changes to be made to the road as Imperial Park continues to grow. The access, running from the east parking lot, north to 16 Avenue, will enhance entry and exit, especially during major events. Additional access enhancements at the Energy Centre are planned in future years as budget allows.

Also in 2016, our Infrastructure Services Department was recognized on a large scale when they returned to the city with two **public works awards**. City representatives accepted the National Public Works Week 2016 Canadian Public Works Association (CPWA) Small Centres Award in August 2016 and an award for Project of the Year from the Alberta Public Works Association in October 2016. Both awards recognized the department's work to promote awareness of public works and its impact

on our everyday lives through Public Works Week events. Public Works Week takes place the third week of May each year.

The **Downtown District Fire Station** opened to much fanfare at an open house. Built to serve the community for decades to come, the station now houses Fire-Rescue, EMS services, and Municipal Enforcement. See page 30 for details.

While one new Cold Lake landmark was being built, another old landmark was getting an overhaul: The west end of **Kinosoo Beach**, the community's summer focal point, was the start of a major project slated for completion by Canada Day 2017.

With a new multi-purpose sports court, a zip line into the water, bandstand and a promenade designed for major events, the project brings Kinosoo Beach a large step closer to council's vision for the area. The overarching vision is contained in the Kinosoo Beach Master Plan, available on www.coldlake.com on the "Plans, Reports and Studies" page.

The **Highway 28 Twinning** project was off to a start in 2016 with the redesign of the City's main intersection. Work will continue on the project, which stretches from 54 Avenue to 47 Avenue, through 2017. See Page 25 for details.



Kinosoo Beach Construction

In 2016, the city commenced with Phase 2 of enhancements at Kinosoo Beach. Phase 1, which included the splash park and the surrounding trails and landscaping, was completed in 2015. See Page 24 for more details on the Kinosoo Beach Project.

FINANCE

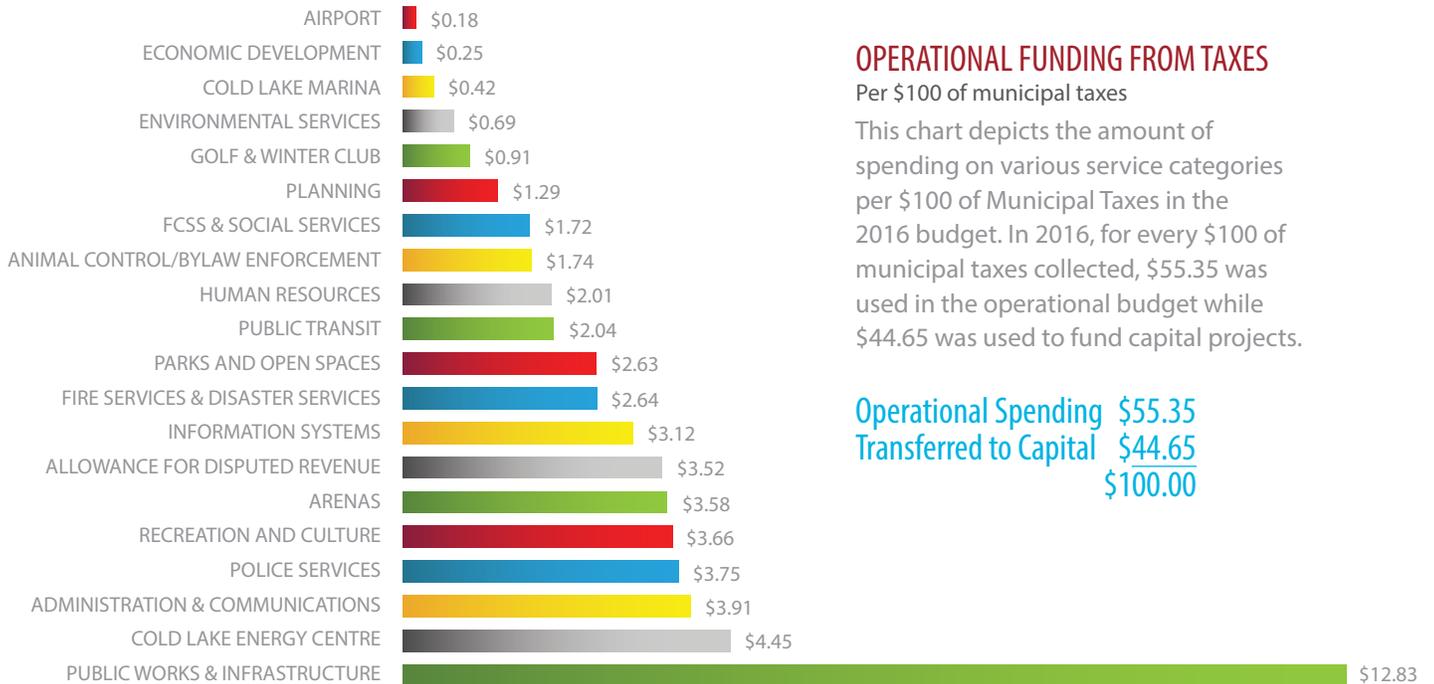
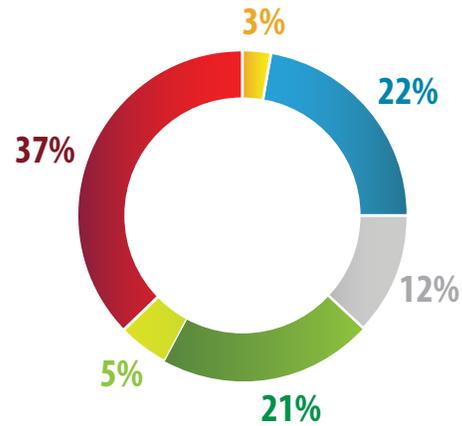
The City of Cold Lake’s Finance Department is responsible for customer service, property taxes, utility billing, accounts payable, accounts receivable, the city’s budget process and the city’s financial statements.

The following pages contain information on where the City of Cold Lake stands financially and how revenue collected from municipal taxes is spent to provide municipal services.

DISTRIBUTION OF EXPENSES

This chart represents the municipal services provided per dollar of expenditure by the City.

- INFRASTRUCTURE \$13,690,147
- PUBLIC HEALTH AND WELFARE \$1,177,735
- RECREATION AND CULTURE \$8,269,720
- EMERGENCY SERVICES \$4,435,767
- ADMINISTRATION \$8,065,193
- PLANNING & ECONOMIC DEVELOPMENT \$1,977,471



OPERATIONAL FUNDING FROM TAXES

Per \$100 of municipal taxes

This chart depicts the amount of spending on various service categories per \$100 of Municipal Taxes in the 2016 budget. In 2016, for every \$100 of municipal taxes collected, \$55.35 was used in the operational budget while \$44.65 was used to fund capital projects.

Operational Spending **\$55.35**
 Transferred to Capital **\$44.65**
\$100.00

Revenue from I.D. 349, which comes to the City of Cold Lake under a sustainability agreement with the Government of Alberta, is crucial to the city’s long-term plans. The revenue comprises over 91 per cent of the city’s 2016 capital budget and 16 per cent of the operating budget. While work continues to secure a long-term agreement to ensure the city’s viability, the agreement has allowed the city to begin work on remedying its infrastructure deficit, while also planning for continued growth.

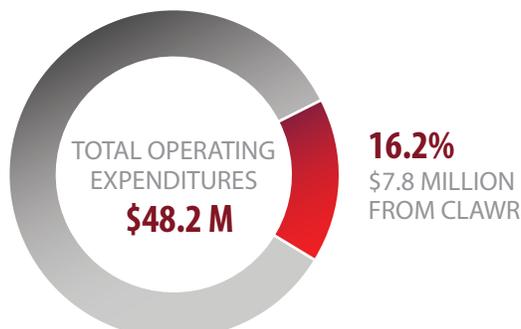
**% CAPITAL BUDGET
FROM COLD LAKE AIR WEAPONS RANGE**

This chart below shows the percentage of funding from I.D. 349 for Capital Expenditures.



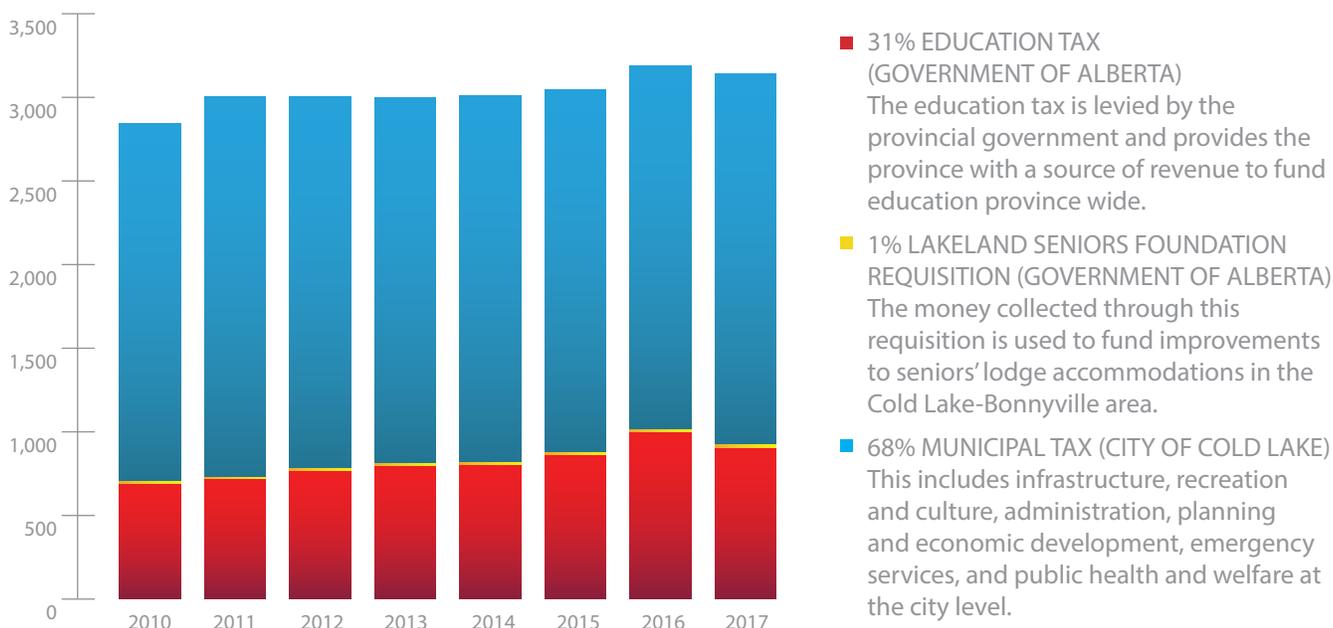
**% OPERATING BUDGET
FROM COLD LAKE AIR WEAPONS RANGE**

This chart below shows the percentage of funding from I.D. 349 for Operating Expenditures.



BREAKDOWN OF PROPERTY TAX COLLECTED

The chart below shows the average taxes paid per household. Municipal property tax is levied and collected by the City of Cold Lake to run city services and programs. Taxes for the Seniors’ Foundation and the Alberta School Foundation are collected by the city on behalf of the province.



STATEMENT OF OPERATIONS

Complete Financial Statements are available at Cold Lake City Hall
or online at www.coldlake.com

REVENUES	BUDGET	2016	2015 RESTATED
Net Municipal Taxes	\$19,088,883	\$19,694,249	\$19,256,163
Sales and User Charges	\$9,781,571	\$9,612,282	\$9,018,358
Government Transfers	\$9,645,018	\$9,742,553	\$7,678,102
Rentals	\$917,648	\$1,127,098	\$1,008,188
Franchise and Concession Contracts	\$910,000	\$927,144	\$908,274
Licenses and Permits	\$481,500	\$527,553	\$507,399
Other	\$292,000	\$652,811	\$634,404
Investment Income	\$290,000	\$689,795	\$846,225
Penalties and Costs on Taxes	\$255,000	\$1,401,639	\$1,093,660
Fines	\$230,000	\$182,482	\$146,188
Development Levies	-	\$249,584	\$604,404
Total Revenues	\$41,891,620	\$44,807,190	\$41,701,365
EXPENSES			
Administration	\$6,735,250	\$7,461,120	\$5,776,386
Fire and Emergency Services	\$1,219,843	\$1,149,029	\$953,831
Legislative	\$448,300	\$407,240	\$411,959
Other	\$3,678,639	\$196,833	\$250,870
Planning and Development	\$1,846,600	\$1,977,471	\$3,858,240
Policy and By-law Enforcement	\$3,312,379	\$3,286,738	\$2,792,351
Public Health and Welfare	\$1,246,656	\$1,177,735	\$1,047,702
Recreation and Culture	\$8,633,790	\$8,269,720	\$7,803,325
Transportation Systems	\$6,890,442	\$6,457,960	\$5,395,836
Utility Systems	\$7,879,721	\$7,232,187	\$8,466,918
Amortization of Tangible Capital Assets	-	\$7,800,970	\$6,370,888
Loss on Disposal of Assets	-	\$95,567	\$40,755
Total Expenses	\$41,891,620	\$45,512,570	\$43,169,061
Excess (Deficit) of Revenues over Expenses Before Other	-	-\$705,380	-\$1,467,696
OTHER			
Contributed Assets	-	\$6,582,561	\$9,221,226
Government Transfers for Capital	\$18,540,000	\$25,082,435	\$25,983,663
Excess of Revenues Over Expenses	\$18,540,000	\$30,959,616	\$33,737,193
Accumulated Surplus, Beginning of Year	-	\$271,234,184	\$237,496,991
Accumulated Surplus, End of Year	-	\$302,193,800	\$271,234,184
Acquisition of Tangible Capital Assets	-	\$40,179,652	\$52,930,660

STATEMENT OF FINANCIAL POSITION

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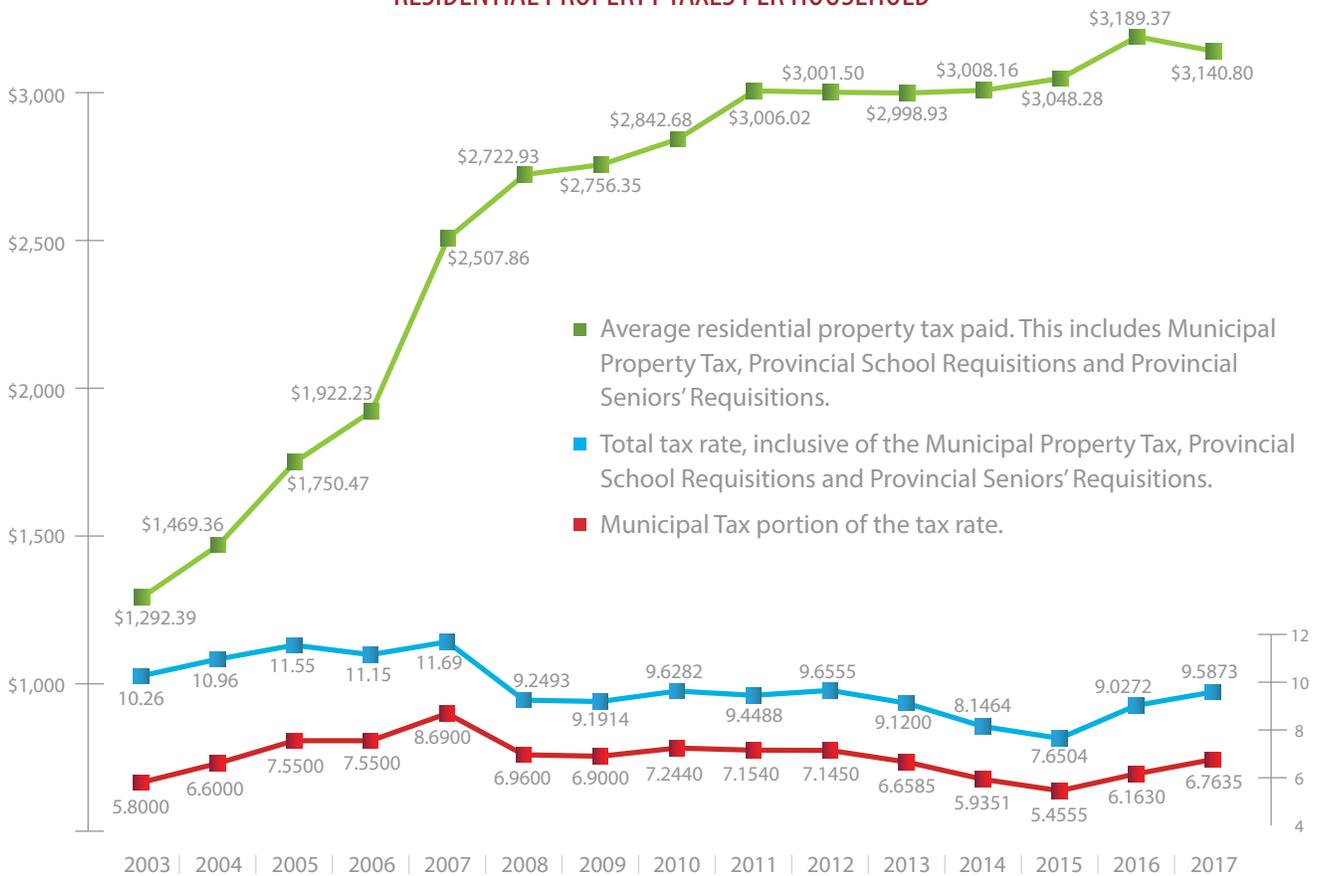
FINANCIAL ASSETS	2016	2015 RESTATED
Cash and Short-term Deposits	\$2,947,920	\$6,404,648
Taxes and Grants in Place of Taxes	\$1,151,174	\$950,224
Other Accounts Receivable	\$6,519,296	\$4,763,921
Land Held for Resale	\$1,356,100	\$1,356,100
Long-term Investments	\$50,523,884	\$37,638,358
Total	<u>\$62,498,374</u>	<u>\$51,113,251</u>
LIABILITIES		
Accounts Payable and Accrued Liabilities	\$5,287,291	\$7,872,514
Deposit Liabilities	\$1,908,397	\$2,023,226
Deferred Revenue	\$1,503,206	\$1,526,671
Employee Benefit Obligations	\$754,390	\$881,760
Long-term Debt	\$36,016,829	\$30,606,398
Total	<u>\$45,470,113</u>	<u>\$42,910,569</u>
NET FINANCIAL ASSETS (DEBT)	<u>\$17,028,261</u>	<u>\$8,202,682</u>
NON-FINANCIAL ASSETS		
Tangible Capital Assets	\$284,495,137	\$262,555,460
Inventory of Supplies and Materials	\$468,752	\$464,563
Prepaid Expenses	\$201,650	\$11,479
Total	<u>\$285,165,539</u>	<u>\$263,031,502</u>
ACCUMULATED SURPLUS	<u>\$302,193,800</u>	<u>\$271,234,184</u>
DEBT LIMIT PROJECTIONS		
	2016	
Debt Limit Dec. 31, 2016	\$94,638,524	
Total Debt Dec. 31, 2016	- \$36,016,829	
Unused portion of debt limit Dec. 31, 2016	<u>\$58,621,695</u>	
Debentures to be paid in 2017	\$1,753,442	
New Debentures to be taken in 2017	- \$15,000,000	
Overdraft – Line of Credit	- \$1,000,000	
Projected Debt Limit Dec. 31, 2017	<u>\$44,375,137</u>	

BREAKDOWN OF ACCUMULATED SURPLUS

Complete Financial Statements are available at Cold Lake City Hall or online at www.coldlake.com

As at December 31, 2016	
Accumulated Surplus December 31, 2016	\$302,193,800
Equity in Tangible Capital Asset	<u>\$248,478,308</u>
Balance of Accumulated Surplus December 31, 2016	\$53,715,492
Surplus restricted by legislation or binding agreement	- \$4,937,458
Surplus restricted internally for projects	
General Government	\$2,847,099
Public Works & Infrastructure	\$22,069,094
Community Services	\$8,708,477
Planning and Development	<u>\$343,056</u>
Total internally restricted surplus December 31, 2016	- \$33,967,726
Non-Cash Items	- \$9,696,972
Unrestricted Surplus December 31, 2016	<u>\$5,113,336</u>

RESIDENTIAL PROPERTY TAXES PER HOUSEHOLD



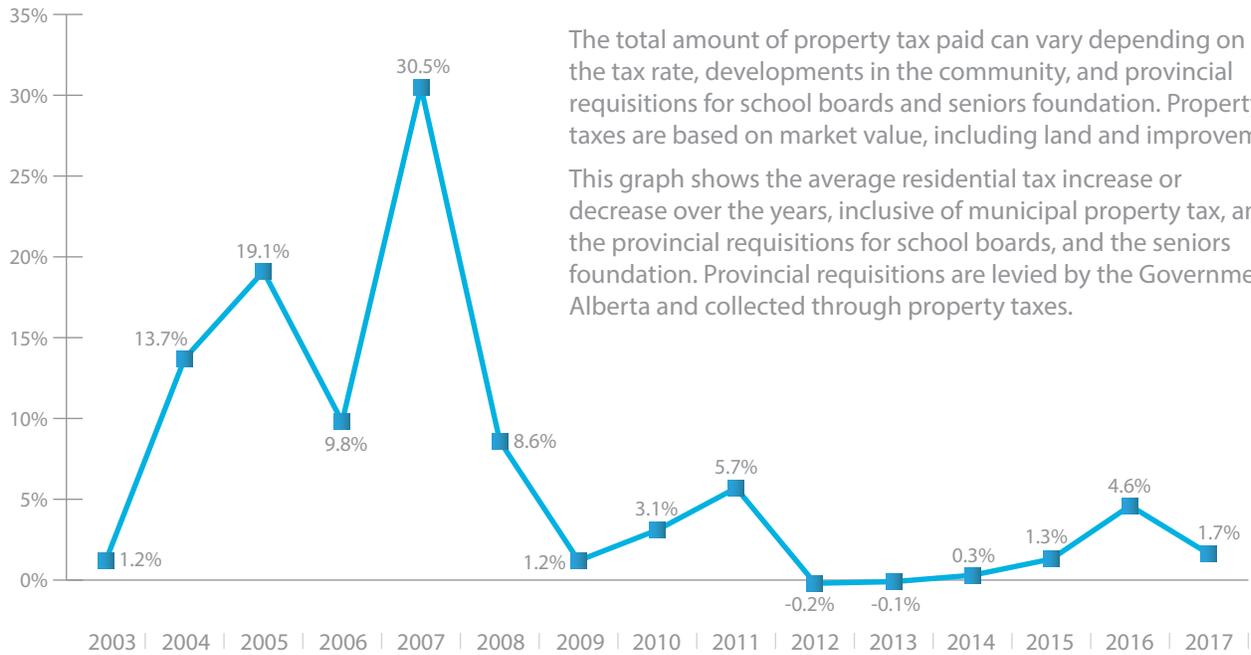
Council Goodwill

Each year Cold Lake Council budgets to help groups, programs and events in the community. In 2016, Cold Lake City Council was proud to support CFB Cold Lake and 4 Wing in its first air show in a program to host this exciting community event once every two years. Other groups supported in 2016 include:

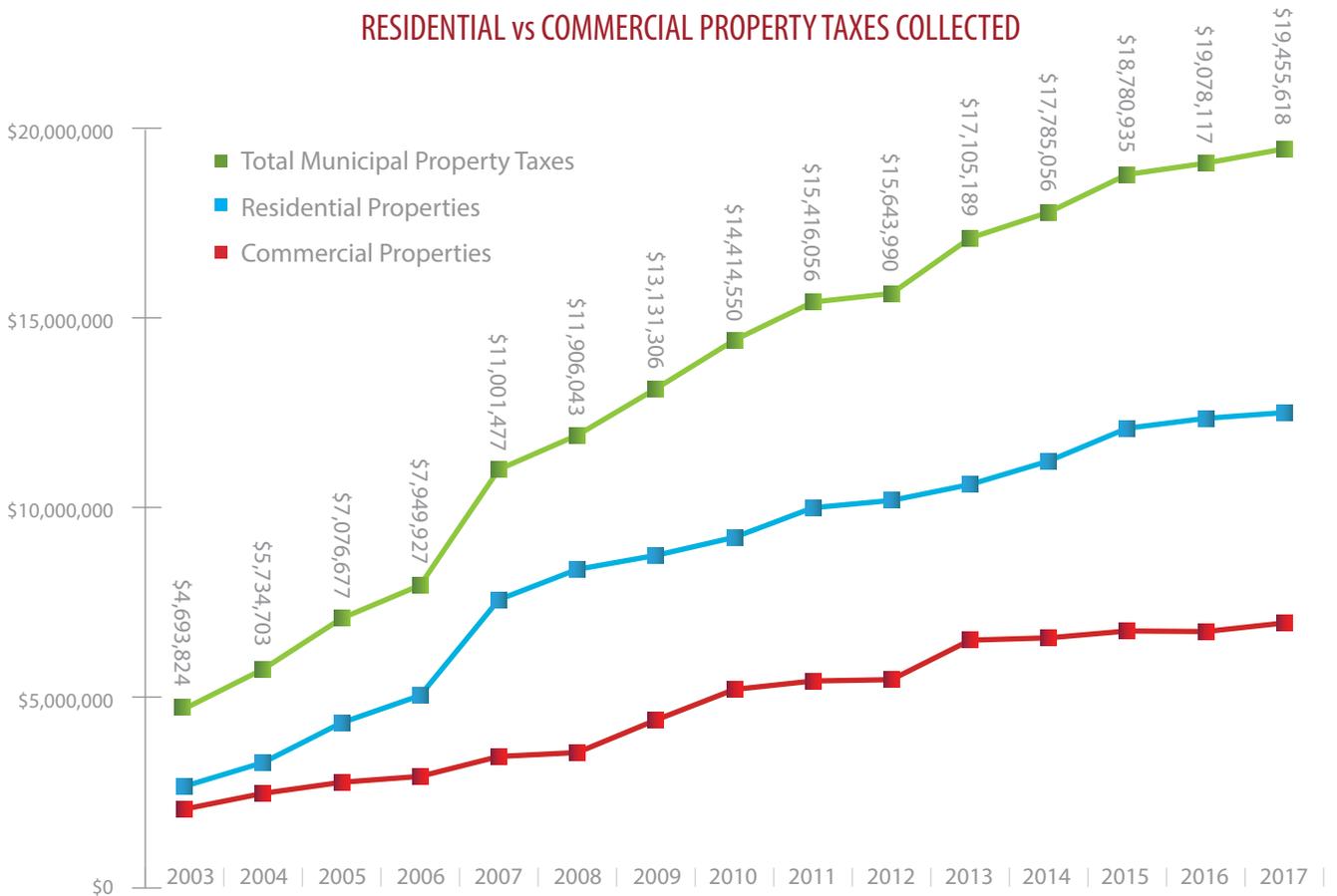
- 4 Wing Base Fund
- Chamber of Commerce
- Cold Lake Agricultural Society
- Cold Lake Community Garden
- Cold Lake High School
- Cold Lake Middle School
- Cold Lake Minor Soccer
- Cold Lake Museum Society
- Cold Lake Public Library
- Cold Lake Rural AB Business Centre
- Cold Lake Seniors' Society
- Communities in Bloom
- Dr. Margaret Savage Crisis Centre
- Ecole Voyageur
- Grand Centre Lions Club
- Hearts for Healthcare
- Kinsoo Performing Arts Association
- Lakeland Centre for FASD
- Lakeland Geocache Society
- Lakeland Humane Society
- Lakeland Industry and Community
- Lakeland United Way
- Native Friendship Centre
- North Star Elementary
- Portage College
- RCMP
- Ronald McDonald House Northern Alberta
- Women of Influence



AVERAGE RESIDENTIAL TAX INCREASE/DECREASE (%)



RESIDENTIAL vs COMMERCIAL PROPERTY TAXES COLLECTED



COLD LAKE TRANSIT

Two thousand sixteen was Cold Lake Transit's first full year of operation. The transit system was launched in August of 2015 and was an immediate success, seeing usage beyond council and administration's expectations.

That success continued in 2016, with more than 150,000 rides over the year.

In the 2016 budget, council committed to keeping the service free, encouraging as many people as possible to work public transit into their schedules, and increasing the livability of the city. This commitment was extended in the 2017 budget and will be reviewed each year during council's budget deliberations.

Cold Lake Transit operates six days a week: Monday through Saturday, from 6:00 am to 10:00 pm.

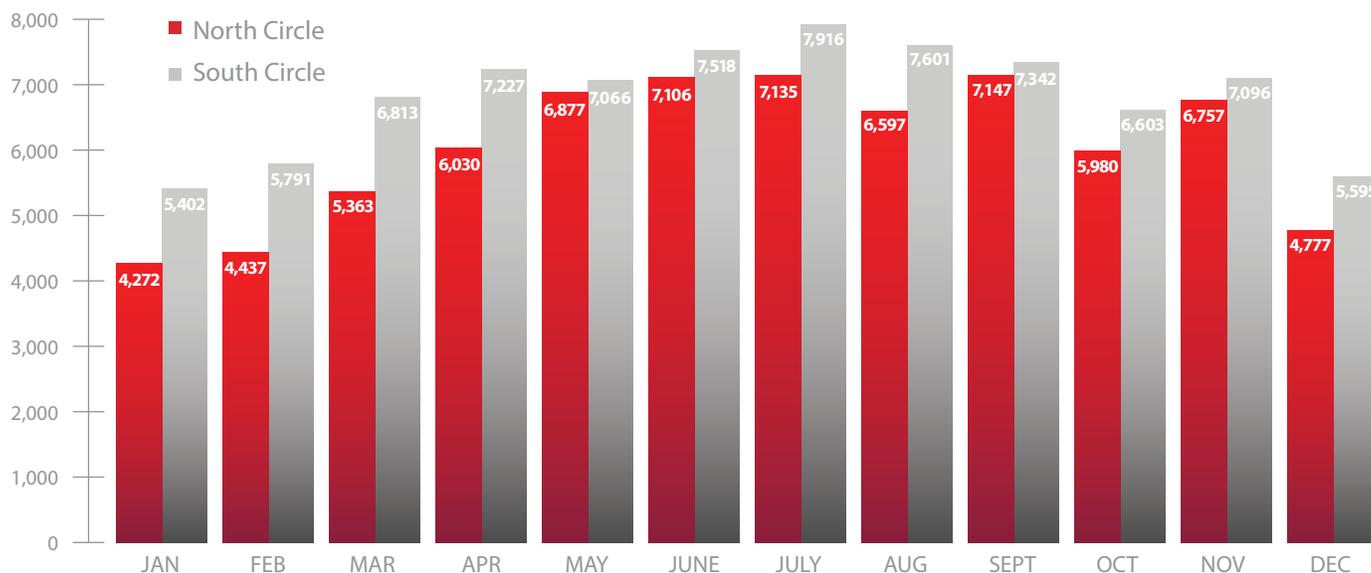
In December of 2016, the Government of Alberta and the Federal Government announced over \$1 million in grant money to help modernize Cold Lake Transit.

A total of \$1.3 million in funding, split between the Federal Government, the Government of Alberta, and the City of Cold Lake, will go towards the purchase of two new, low-floor diesel buses, over 560 metres of sidewalk and trails to increase pedestrian connectivity to transit stops, the purchase and installation of up to six new solar-powered bus shelters, and a real-time GPS scheduling system.

The GPS scheduling system, TransLoc Rider App, was launched on April 3, 2017, and is available free for download. The new buses are expected to arrive in 2018, while the rest of the work is expected to take place by the end of the 2017 construction season.

2016 RIDERSHIP TOTALS PER MONTH

This chart represents the total number of transit rides per month for both bus routes.



Transit app launched

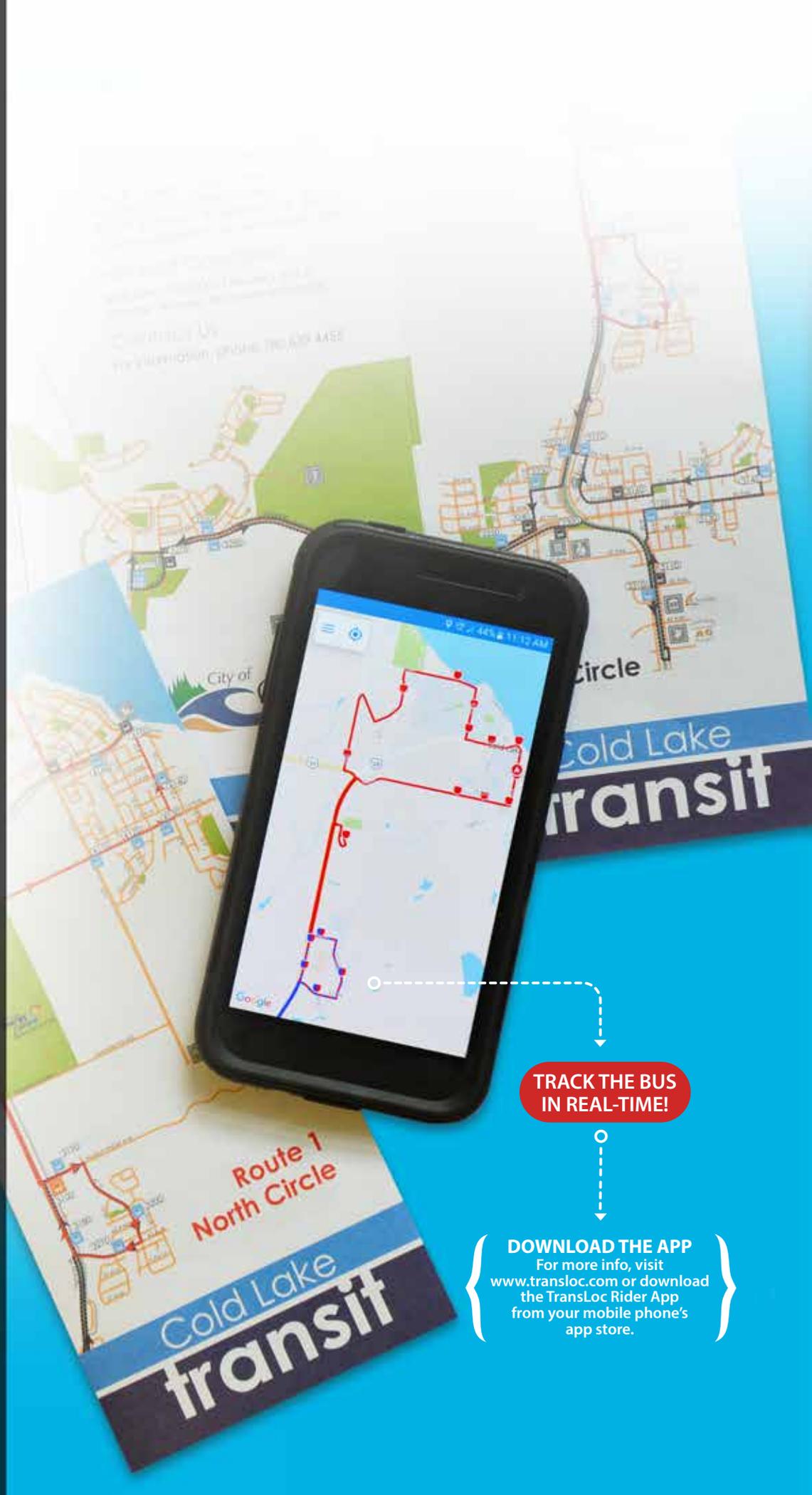
On April 3, 2017 the City of Cold Lake launched the TransLoc Rider App, a real-time GPS scheduling application for smart phones.

The application gives users real-time bus locations and estimated time of arrivals at all transit stops throughout the City of Cold Lake.

The app was made available by GreenTRIP grant money, announced in December 2016, by the Government of Alberta.

A link to download the app is available on the city's website at coldlake.com.

The TransLoc Rider app can also be found on your smart phone's app store.

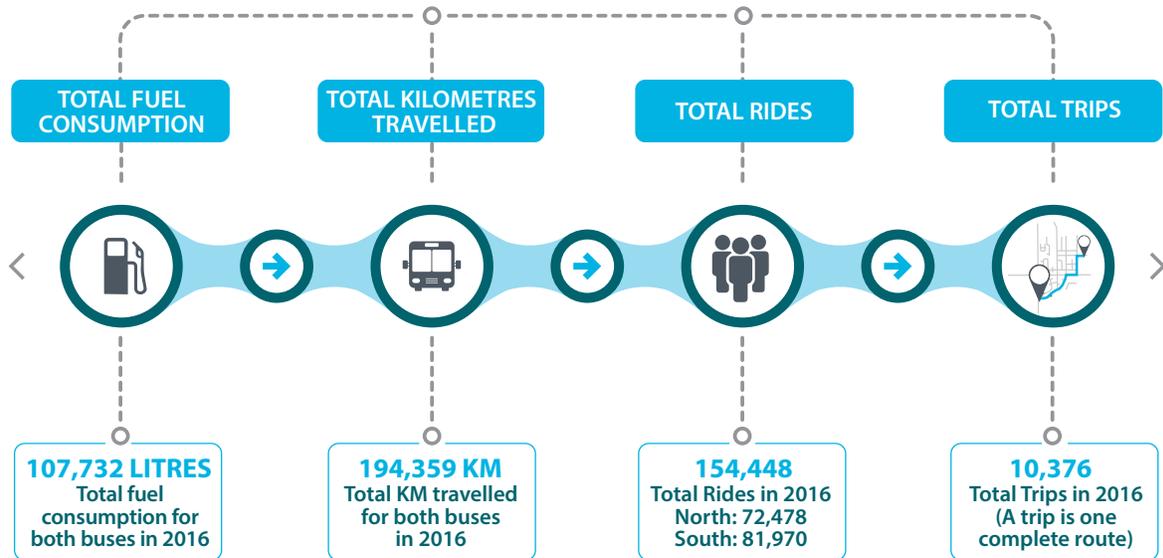


**TRACK THE BUS
IN REAL-TIME!**

DOWNLOAD THE APP

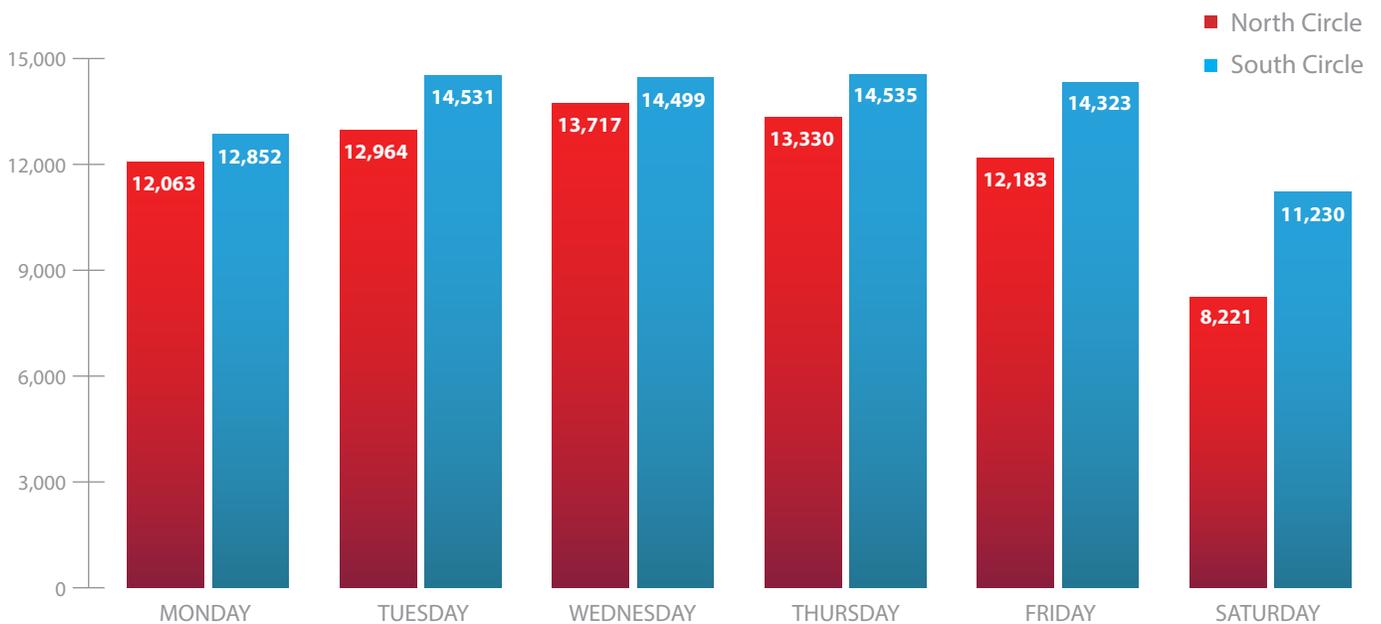
For more info, visit www.transloc.com or download the TransLoc Rider App from your mobile phone's app store.

TRANSIT STATS



2016 RIDERSHIP TOTALS BY DAY

This chart represents the total ridership per day of the week for 2016.





ENERGY CENTRE EXPANSION

Major projects in 2016 included the issuance of permits for the Energy Centre Phase 3 expansion.

The expansion will bring a second arena to the Energy Centre, along with a climbing wall, lounge, office space, and storage space.

PLANNING AND DEVELOPMENT

The ongoing economic slowdown in Alberta contributed to a second slow year for new development in the city. During 2016, a total of 190 Development Permits were issued, down from 201 in 2015, and 327 in 2014. Housing starts for the year totaled 39 units, down from 49 in 2015, and 136 in 2014.

Major projects in 2016 included the issuance of permits for the Energy Centre Phase 3 expansion, bringing a second ice surface and climbing wall to the facility. A new six-unit commercial centre was also approved in the north end of the city, as well as an expansion of the Points West assisted living facility.

City Council approved an amendment to the city's Land Use Bylaw to enhance regulations surrounding the parking of trailers and recreational vehicles within residential neighbourhoods.

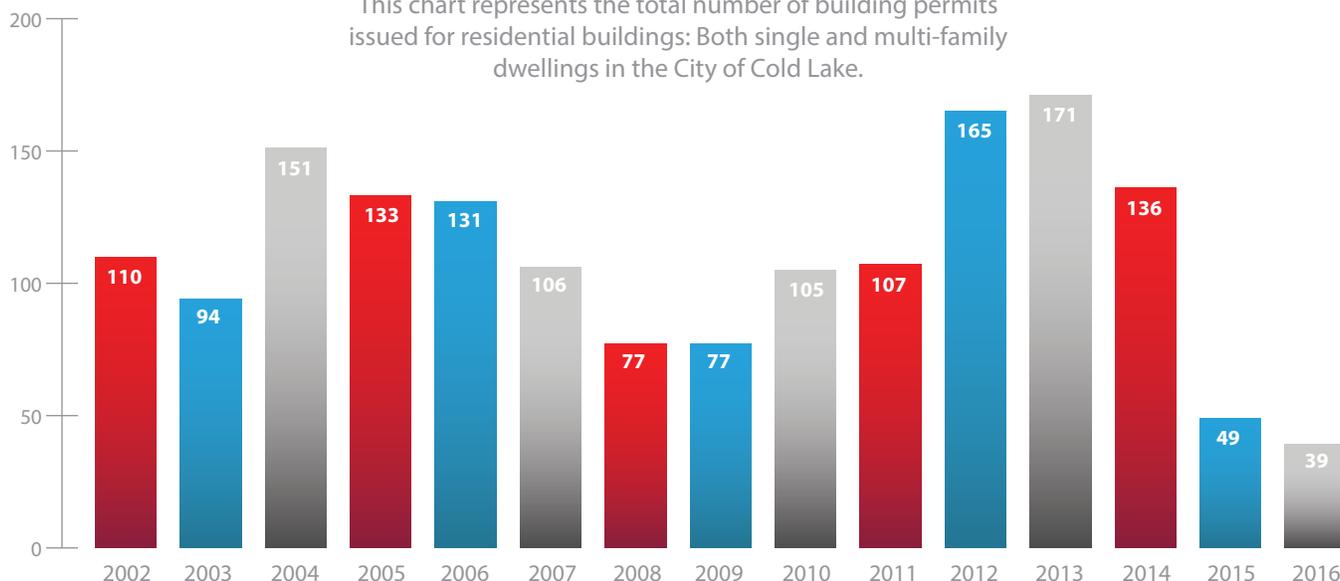
Planning staff conducted an analysis of street parking within the city's downtown commercial area and also began researching how other communities regulate mobile food vendors, with the aim of bringing a policy forward for council's consideration in 2017. Work also began on a master plan for the city-operated cemeteries.

The city received an application to adopt a new area structure plan in the southeast corner of the city. The Deer Meadows Area Structure Plan represents the first comprehensive plan for a new neighbourhood to be adopted by the city since 2009.

Annexation discussions with the M.D. of Bonnyville also continued throughout 2016. The proposed annexation is intended to ensure the city has a supply of land to meet projected growth needs over the next 50 years.

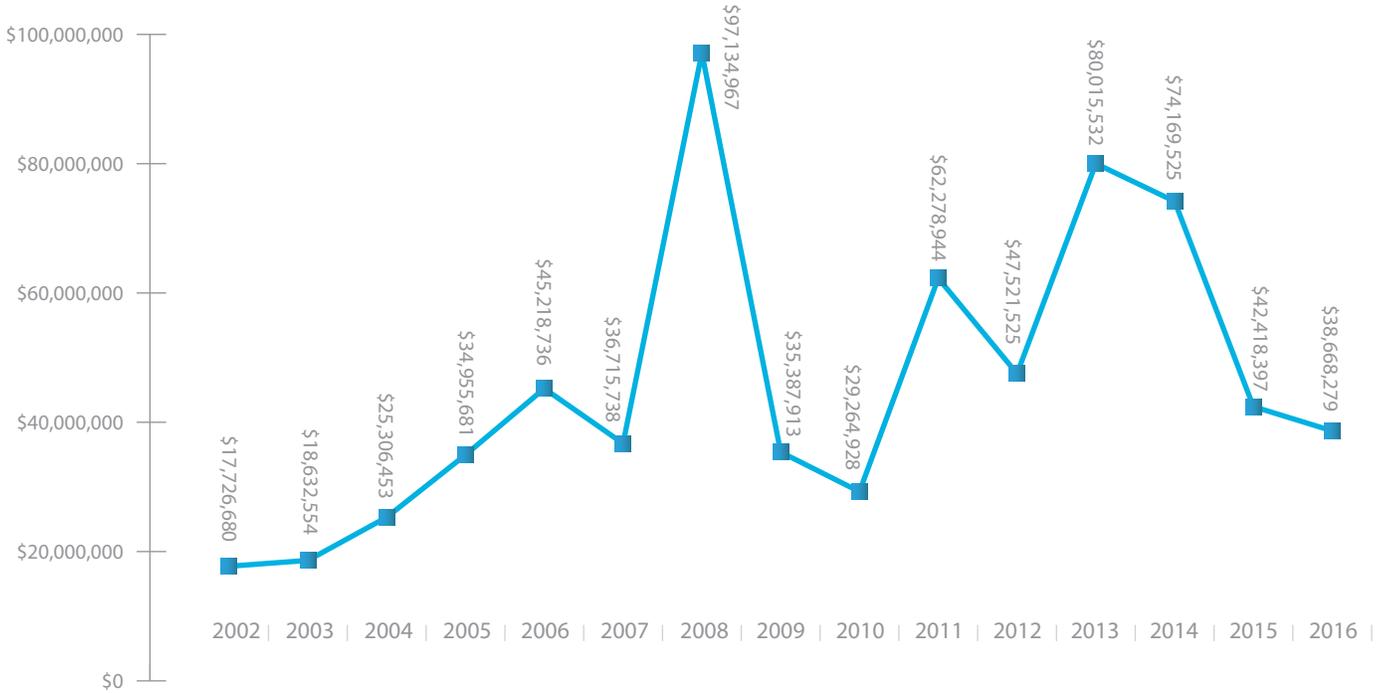
2002-2016 TOTAL NUMBER OF HOUSING STARTS

This chart represents the total number of building permits issued for residential buildings: Both single and multi-family dwellings in the City of Cold Lake.



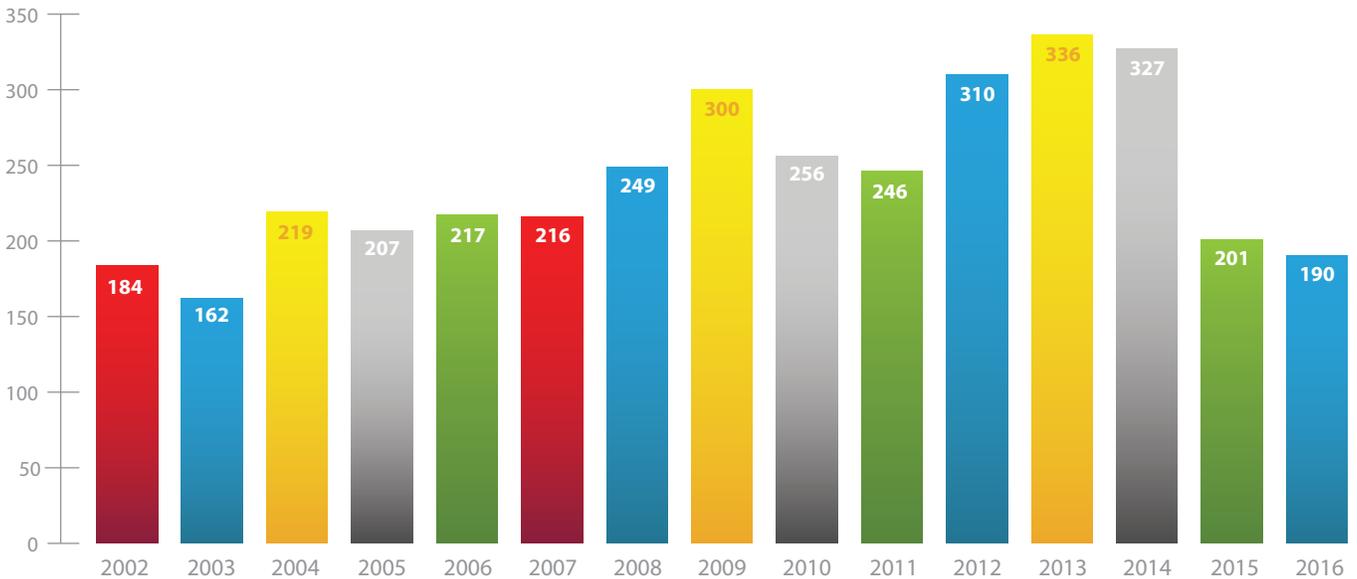
2002-2016 TOTAL CONSTRUCTION VALUE OF PERMITS

This chart represents the assessed value of all the buildings for which permits were issued. Residential, commercial, and industrial properties are included in the totals.



2002-2016 TOTAL DEVELOPMENT PERMITS

This chart represents the total number of development permits issued over the years. Residential, commercial and industrial properties are included in the totals.



INFRASTRUCTURE

The City of Cold Lake's Infrastructure Services department encompasses many different areas, including Engineering, Geographic Information Services (mapping), Water & Wastewater Treatment and Distribution, Waste

& Recycling, Fleet Maintenance, Roads, Cold Lake Regional Aerodrome, and Transit.

Below is a list of projects that Infrastructure Services oversaw in 2016.

PROJECT NAME	APPROXIMATE VALUE (Engineering & Construction)	START DATE	COMPLETION DATE
Annual Street Improvement Program	\$1,750,000	May 2016	September 2016
Service Road Improvements	\$800,000	June 2016	September 2016
Annual Commercial Lane Improvement Program	\$400,000	June 2016	September 2016
Trail/Sidewalk Connectivity Improvement Program	\$200,000	June 2016	October 2016
Fire Hydrant Replacement Program	\$100,000	September 2016	October 2016
Cold Lake South Landfill Access Road Realignment	\$500,000	Summer 2017	Fall 2018
Cold Lake South Landfill Scale House	\$200,000	TBD	TBD
Waste Management Facility Enhancements	\$500,000	TBD	TBD
HWY 28 South Enhancements (54 Ave. to 52 St.)	\$10,000,000	July 2016	Ongoing
Downtown Entry Feature	\$275,000	TBD	TBD
Grand Centre Hotel – Abatement and Demolition	\$300,000	June 2016	December 2016
Building #5 Façade	\$100,000	April 2017	October 2017
Traffic Signalization (HWY 28 and Veterans Drive/50 Avenue)	\$400,000	July 2016	Ongoing
54 Ave Roadway Extension	\$250,000 (2016) \$150,000 (2017)	April 2016	September 2016
City Hall Parking Lot	\$250,000 (2015) \$250,000 (2016)	January 2016	August 2016
Tennis Courts	\$160,000 (2015) \$80,000 (2016)	January 2016	June 2017
Inflow and Infiltration Study	\$300,000 (2015) \$300,000 (2016)	May 2015	Ongoing
Kinosoo Beach Enhancements – Phase 2	\$650,000 (2015) \$750,000 (2016) \$1,200,000 (2017)	May 2015	July 2017
Meadows Storm Water Trunk Extension	\$2,500,000 (2015) \$3,000,000 (2016) \$500,000 (2017)	July 2015	October 2017

KINOSOO BEACH

In 2014, the city retained McElhanney Consulting Services Ltd. to conduct public consultation regarding improvements to the beach area, and to design a plan for the beach that would guide future development of the public space.

In July 2014, Council set a clear vision of the future of Kinosoo Beach with the adoption of the Kinosoo Beach Master Plan.

In 2015, Phase 1 of the enhancements was successfully completed and included the splash park, which is a central feature. The splash park features walking paths connecting to other areas at the beach and to the beach entrance. The park also has an LED lighting system, allowing it to become a showpiece during special events.

In 2016, the city commenced with Phase 2 of the enhancements which includes:

- Direct connection to Phase 1
- Direct access from Tamarak via asphalt pathway
- Asphalt grade pathway for vendor vehicles
- Pathway lighting and electrical connections for vendor vehicles
- Expanded green space
- Multi-purpose play court system
- Beach volleyball courts
- Band stand
- Upgraded storm system/channel
- Zip line

Phase 2 is scheduled for completion in 2017.

ANNUAL COMMERCIAL LANE IMPROVEMENT PROGRAM	COMPLETION
50 Avenue – north side (53 Street to 50 Street)	2012
55/56 Street (54 Avenue to 55 Avenue)	2013
Lane north of 8th Avenue (13 Street to 16 Street)	2013
Lakeshore Drive/10 Street (6 Avenue to 7 Avenue)	2014
Lane adjacent to Tim Hortons (Cold Lake South)	2014
54/55 Street (52-53 Avenue) Lane between the Cold Lake South Fire Hall and FCSS	2015
50/51 Street (48-50 Avenue)	2015
Laneway between 57 Street and 55 Street (51 Avenue to 50 Avenue)	2016
Laneway between 55 Street and 56 Street (51 Avenue to 52 Avenue)	2016
Laneway between 55 Street and 56 Street (52 Avenue to 53 Avenue)	2016
Laneway between 7 Avenue and 8 Avenue (10 Street to 12 Street)	2016

The annual commercial lane improvement program began in 2012 and will continue until all commercial lanes in the community have been paved. The number of projects taken on each year is dependent on the prices received from contractors and the total budget for the program. The program aims to complete at least two lanes each year with a budget in 2016 of \$300,000.

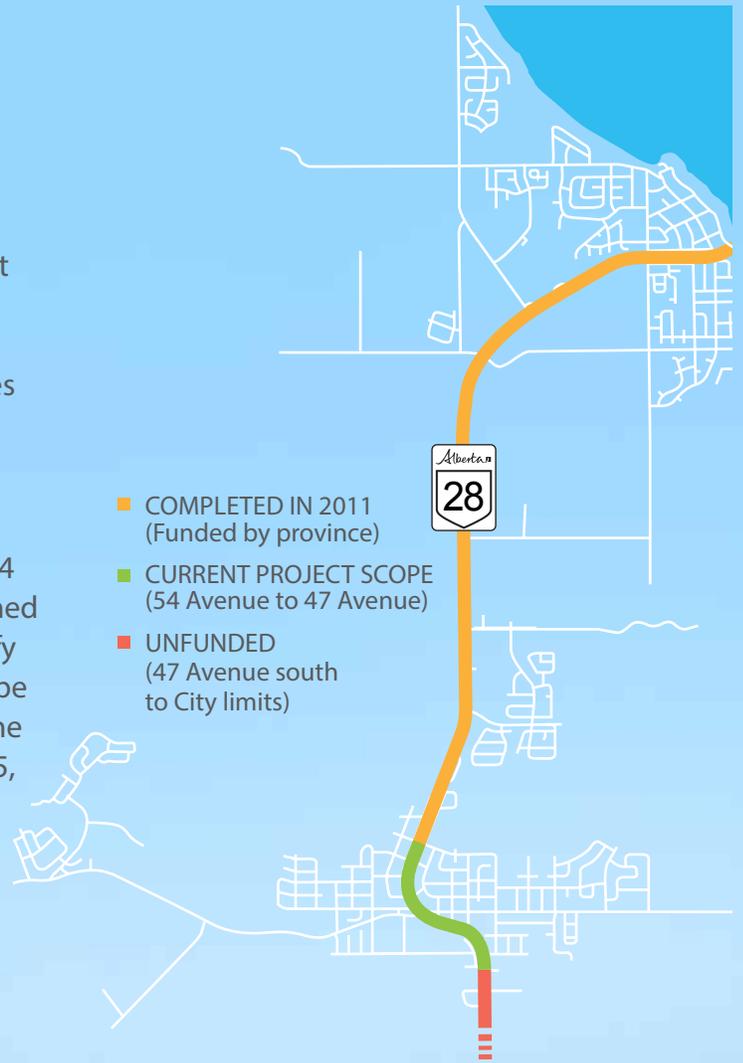
HIGHWAY 28

To accommodate traffic as the City of Cold Lake continues to grow, the Highway 28 Twinning Project began in 2009. The initial project, funded by the province, stretched from 54 Avenue to 10 Street. As it stands, the Highway now sees over 20,000 vehicles a day and is an important part of the city's, and the region's, transportation system.

With the initial twinning completed, city staff examined twinning the rest of Highway 28 – from 54 Avenue south to the city limits. The city commissioned the Highway 28 Functional Design Project to identify the land and the intersection upgrades that would be necessary to twin the final stretch of Highway 28. The entire functional design, adopted by council in 2015, is available on the city's website.

In the 2016 budget, council funded the project from 54 Avenue to 51 Street with \$10 million. In 2017, the project's scope was extended farther south to 47 Avenue with an additional \$2 million.

The project also included the replacement of the signalization system at the main intersection and a new set of lights at Highway 28 & 52 Avenue.



SOUTH LANDFILL

The existing Class 3 landfill, which is for demolition and inert materials only, has reached its capacity, both height and width, based on the current configuration. The City of Cold Lake will be reconfiguring the landfill to extend its lifespan. This new configuration will require a re-alignment of the existing access road.

The City of Cold Lake currently processes approximately 38,000 customers annually at the landfill and transfer station. A need exists to expand the scaling capacity to allow quicker processing for customers. This project will enable the city to purchase a second scale for the waste management facility.



INFRASTRUCTURE

In 2016, the City of Cold Lake introduced a new Pavement Management Program called RoadMatrix. This program is being used to determine:

- Types of surface treatments to be completed annually under the Road Maintenance Program
- Which streets require rehabilitation or reconstruction under the Annual Street Improvement Program
- Which sidewalks require replacement, sealing or grinding under the annual Sidewalk Repair Program

2016 ANNUAL SIDEWALK/TRAIL CONNECTIVITY PROGRAM

1 Avenue (23 Street to 25 Street)

16 Street (9 Avenue to 10 Avenue)

23 Street Connector (23 Street/Birch Ave into MD Campground)

Willow Trail

2 Avenue

Meadows Trail

2016 SERVICE ROAD IMPROVEMENTS

50 Avenue between 56 Street and 57 A Street (East Service Road)

34 Avenue (East of 50 Street)

2016 MAINTENANCE PROGRAM DETAILS

11,962 linear metres and 8,143 square metres of spray patching was completed.

7,745 (airport) and 46,491 linear metres of crack sealing was completed.

624 metres of sidewalk was repaired under the sidewalk repair program.

2016 ANNUAL STREET IMPROVEMENT PROGRAM

52 Avenue (57 Street to 55 Street)

10 Street (6 Avenue to 5 Avenue)

51 Avenue (47 Street to 45 Street)

16 Street (1 Avenue to 3 Avenue)

51 Avenue (43 Street to 41 Street)

47 Avenue (57 Street to 55 Street)

41 Street (51 Avenue to 50 Avenue)

2016 REPORT A POTHOLE PROGRAM

69 requests were reported in 2016

62 requests were completed in 2016

Seven requests were related to capital projects or other programs

WASTE MANAGEMENT

In 2016, various service contracts matured and the City of Cold Lake started researching alternative service delivery options for waste management and recycling.

A budget was established to control costs in the event that alternate service delivery options needed to be initiated. As a result, the city purchased a recycling baler and has begun processing recycling collected at the transfer station.

Two thousand sixteen saw a total of 18,627 tonnes of municipal solid waste collected. Of that, 20 per cent came from curbside collection.

The organic processing of the material was a big success story that continued in 2016. Over the course of the year, the City of Cold Lake managed to recycle 1,657 tonnes of compost material.

Residents are offered to take and use the finished compost product at no cost.

The City of Cold Lake has diverted over 4,166 tonnes of waste from the landfill - that adds up to a 30 per cent diversion rate for all residential waste.

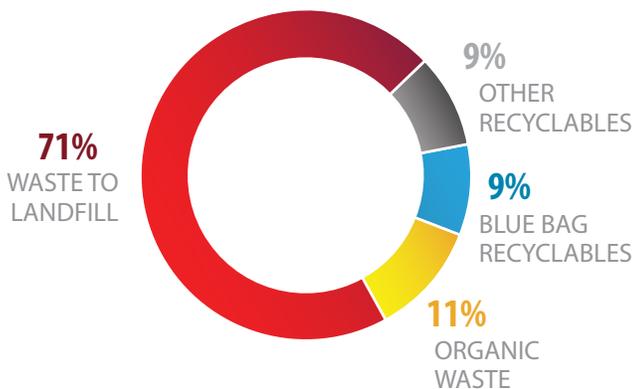
The automated pick-up of garbage bins began in 2014 as a pilot project with approximately 1,000 bins distributed to the Tuesday and Thursday collection zones. The initiative was to test to receive feedback for implementing an automated refuse pick-up system city-wide. The pilot project was successful.

City of Cold Lake has now provided 5,200 bins to the residents so far, with the goal of providing these bins to all residents in the future.

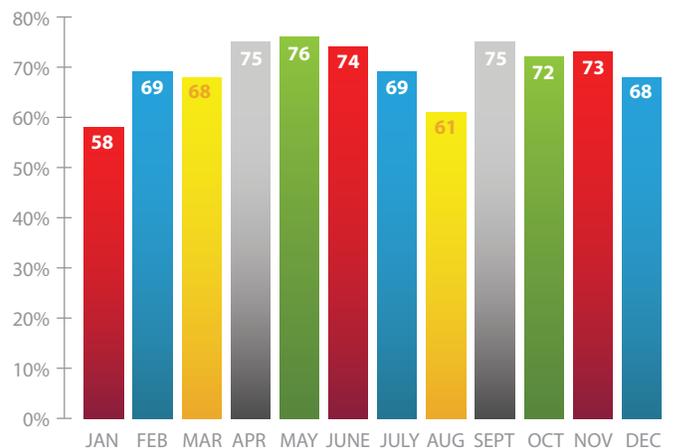
Throughout the community, the average use of the automated bin collection system in 2016 was observed to be about 70 per cent overall.

2016 RESIDENTIAL WASTE DIVERSION

This chart depicts the materials that were diverted from going to Landfill.



2016 AVERAGE USE OF AUTOMATED COLLECTION SYSTEM





COLD LAKE AMBULANCE SOCIETY

The Cold Lake Ambulance Society (CLAS) continually strives to embody the mission and values of its organization. Quality, compassionate service provided at times of great need to the residents and visitors of Cold Lake is a mainstay of the organization.

CLAS provides a 24-hour Advanced Life Support/Basic Life Support (ALS/BLS) service with three fully staffed ambulances, which utilizes its well-trained, experienced staff to respond to emergencies.

Along with the record-setting call volume in 2016, CLAS moved its main operations into the new fire station.

The Society is very proud and excited to be a part of the journey alongside other emergency services that are housed in the facility to continue its services to the citizens.

2012 - 2016 CALL VOLUME



The Cold Lake Ambulance Society operates separately from the City of Cold Lake. The information presented has been provided by the Ambulance Society's board of directors and included in the city's annual report for the public's information.



DOWNTOWN DISTRICT STATION AND HEADQUARTERS OPENS



In 1952, the Grand Centre Fire Department was founded and housed in a repurposed public works/police station. Over the years, there were many additions to the building as the department grew. In 1998, two years after amalgamating into Cold Lake, the Grand Centre and Cold Lake Fire Departments officially joined together to become Cold Lake Fire-Rescue, which it remains known as today.

As Cold Lake Fire-Rescue continued to expand, the service quickly outgrew the original building. More space was needed to properly house the firefighters, equipment, and vehicles. The City of Cold Lake then made building a new fire station one of its priorities.



On January 28, 2015, a sod-turning ceremony was held and demolition began on the original building. It was knocked to the ground and removed to allow new construction and a fresh start. For 17 months, the downtown firefighters, equipment, and trucks were housed in a temporary building while the new station was completed.

Firefighters moved into the nearly complete station on May 31, 2016, bringing boxes of their gear and belongings to set up in their new lockers. The trucks and other equipment were also backed in to their new stalls for the very first time.

On July 9, 2016, Cold Lake Fire-Rescue opened its new doors to the public for its grand opening.

COLD LAKE FIRE-RESCUE

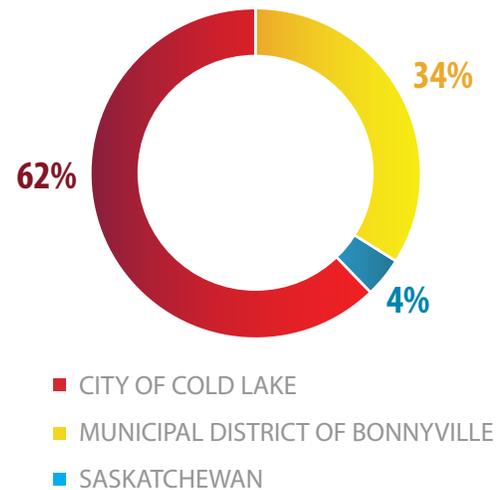
Cold Lake Fire-Rescue serves the City of Cold Lake, a large portion of the M.D. of Bonnyville, Cold Lake First Nations, Elizabeth Métis Settlement, and a portion of the Rural Municipality of Beaver River, Saskatchewan, for a total area of about 2,500 square kilometres.

A few highlights of 2016 include:

- New portable hand-held radios purchased for Cold Lake Fire-Rescue thanks to Enbridge Safe Community Grant of \$10,000.
- Fire Chief selected to Working Group to develop Director of Emergency Management (DEM) Provincial Course.
- Cold Lake Fire-Rescue assisted with Fort McMurray fire suppression. Five crews responded during month of May with one Pumper truck and one Wildland unit. Three crews initially went to help with structural and wildland fire suppression. Two additional crews later went to assist with wildland

suppression and hot spots prior to residents returning to the community. In total, 23 Cold Lake Fire-Rescue firefighters responded to assist with fire suppression.

2016 INCIDENTS BY LOCATION



2016 FIRE-RESCUE STATS BY MONTH

Month	Total	Structure Fire	Vehicle Fire	Vehicle Accident	Total Alarms	Wildland Fire	Misc. Fire	Public Assist.	Hazmat	Other	City	MD	Sask.
Jan	28	0	2	3	15	0	1	7	0	0	17	11	0
Feb	22	0	3	3	7	0	0	9	0	0	13	8	1
Mar	19	0	1	2	7	0	5	4	0	0	14	5	0
Apr	36	1	2	10	9	5	1	6	1	1	20	14	2
May	28	2	1	4	11	3	2	5	0	0	14	14	0
June	24	0	1	5	9	0	1	7	1	0	15	9	0
July	28	1	0	14	10	0	0	1	0	2	13	9	6
Aug	24	2	1	6	11	1	0	2	0	1	15	9	0
Sept	23	1	0	6	12	1	0	3	0	0	14	9	0
Oct	38	1	0	6	24	0	0	6	1	0	30	7	1
Nov	23	1	1	8	7	0	0	5	0	1	13	9	1
Dec	31	1	0	7	19	0	0	4	0	0	22	8	1
2016 TOTAL	324	10	12	74	141	10	10	59	3	5	200	112	12
2013	292	21	14	56	122	20	14	38	0	7	188	94	10
2014	319	14	16	65	140	22	13	45	2	2	212	96	11
2015	327	10	17	70	148	26	11	40	1	4	208	110	9

COLD LAKE FIRE-RESCUE

Cold Lake Fire-Rescue (CLFR) continues to provide a well-trained, highly motivated and professional staff of firefighters to meet the needs of the community.

With the support of senior administration, mayor, and council, the city is able to continue to lead the way in the province. Exciting things on the horizon for Cold Lake Fire-Rescue for 2016 were the completion of the new downtown fire station, complete with an emergency operations centre.

In 2016, 14 certified NFPA 1001 firefighter courses were offered in the region, and CLFR hosted eight of those. Time spent on courses totalled 2,760 certified training hours for CLFR members. These are separate from weekly skills maintenance training and instructional hours.

Two CLFR instructors taught at the Alberta Vehicle Extraction Big Rig Rescue Course. Three CLFR members attended the 2016 Alberta Fire Department Instructors Conference, and four

members attended the Alberta Emergency Management Agency Summit.

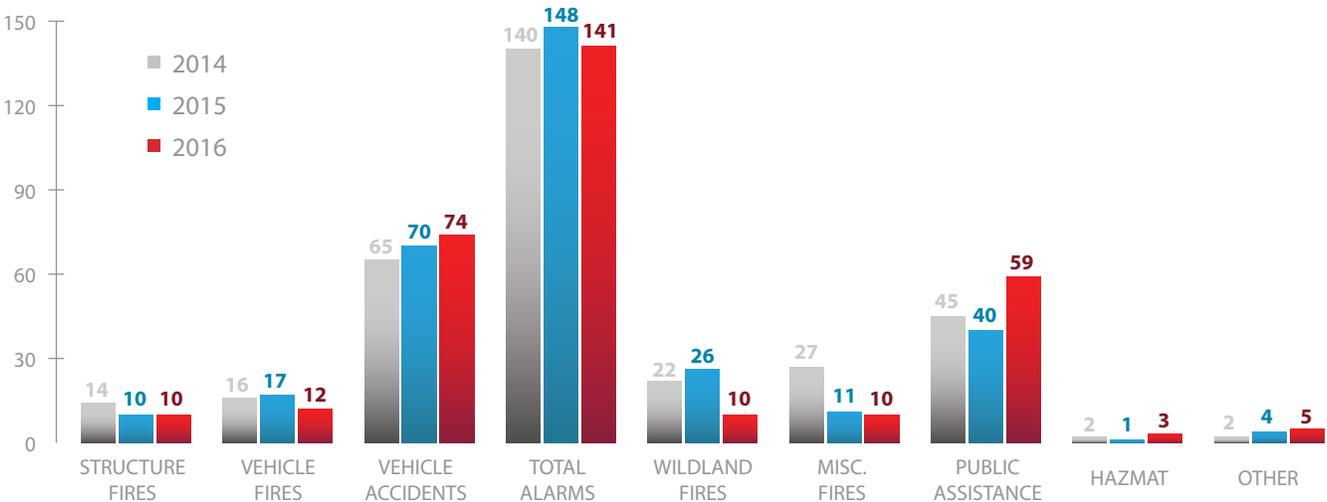
Seven members achieved their 1001 Level 2 professional firefighting qualifications.

In total, 84 per cent of the service is trained to NFPA 1001 Level 1+ and over 68 per cent is trained to 1001 Level II. Of the more than 60 members, 16 per cent have completed their NFPA 1002 Aerial Apparatus and Pumper certification with a further 42 per cent certified pumper operators.

Eight members received the Alberta Emergency Services Medal for 12 years of service in Alberta: Lieutenant Casey Foster; Lieutenant Rose Lapointe; Firefighter Andrew Fitch; Firefighter Martin Mailhot; Firefighter Dale Perras; Firefighter Ryan Simard; Firefighter James Wingerter; and Administrative Assistant Marlene Eckel.

The 2016 Firefighters of the Year were: Firefighter Justin Herod for the Lake District Fire Station and Lieutenant Andrew Degruchy for the Downtown District Fire Station.

2014-2016 INCIDENTS BY TYPE



MUNICIPAL ENFORCEMENT

The Cold Lake Municipal Enforcement officers take on several tasks throughout their shifts to ensure public safety, while continually providing prompt, professional customer service to the community. On a regular basis, officers respond to complaints from the public, animal care and control concerns, traffic control and enforcement tasks, partake in community initiatives, perform special duties while assisting outside agencies, and continually conduct proactive patrols and enforcement.

Cold Lake Municipal Enforcement continues to work closely with fellow emergency services, community partners, non-profit organizations and local business partners to host season-

specific presentations and charity events throughout the year. With these events, the department continues to focus on providing education to participants that promotes public safety and awareness throughout the community.

These events include bicycle rodeos, and initiatives with the Lakeland Humane Society such as the Walk and Wag and Jail and Bail events. There is also a large focus on pedestrian safety through presentations to local students and parents, while participating with the P.A.R.T.Y. Program. In addition, Cold Lake Municipal Enforcement works with local radio stations and city media sources to disseminate announcements following the Traffic Safety Calendar and season-based public safety and bylaw topics.

2016 MUNICIPAL ENFORCEMENT HIGHLIGHTS

Cold Lake Youth Council Presentation

Canada Day Parade and Celebrations

Community Peace Officer Skate

Cold Lake Air Show Traffic Control

AHS Occupant Restraint Initiatives

Community Registration Day

Fontaine Village Family Community Meeting

AHS National Young Drivers Month Positive Ticketing

RCMP/Fire-Rescue Charity Hockey Game

Halloween Pumpkin Patrol

Chamber of Commerce Trade Show

Junior Investigator Program

P.A.R.T.Y. Program Presentation

Remembrance Day Ceremony

Bully Free Tug of War

4-Wing Nerf War Party

Run for Ronald

Santa Claus Parade

Strongman Event

Pack the PC Event

Bike Rodeos

Red Nose Stopcheck

Hate Crime Resolution Discussions

Bully Free Walk

MUNICIPAL ENFORCEMENT

Cold Lake Municipal Enforcement participated in 6,036 events over the course of 2016 with frontline officers responding to 905 calls for service.

Events include proactive enforcement initiatives, facility and park patrols and community gatherings, educational sessions and fundraisers which offered our members a chance to provide a visible presence in the community.

The Municipal Enforcement staff consist of one senior community peace officer, five community peace officers and one term bylaw officer active during the summer months.

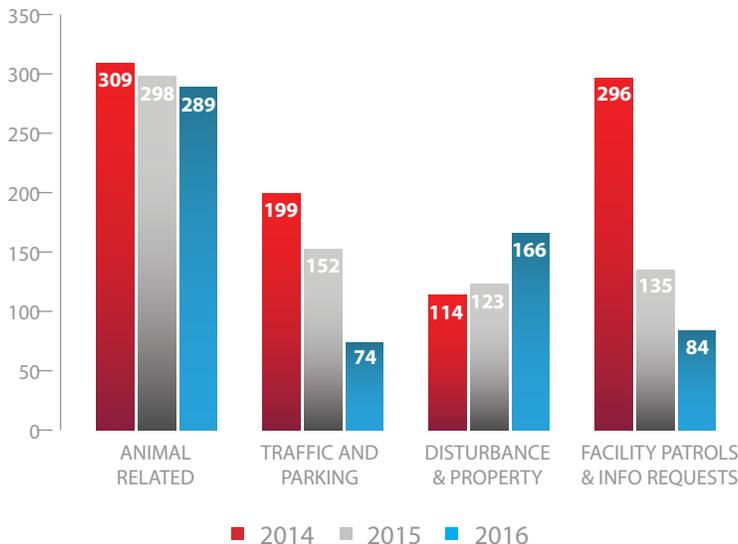
Fully staffed, the department works a rotating schedule to cover operational hours from 6:00 am to 12:00 am from Monday to Thursday, 6:00 am to 2:00 am on Fridays and Saturdays, and

8:00 am to 12:00 am on Sundays.

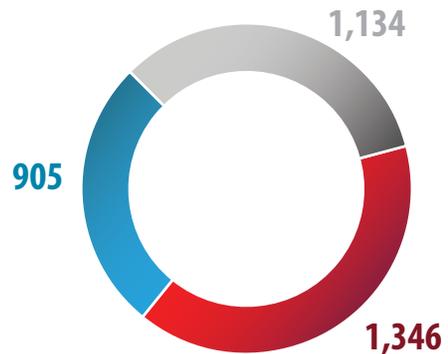
Municipal Enforcement members continually assess the needs of the community in terms of providing education and enforcement on ongoing concerns in the city.

The department’s primary goal is to use education and consensus building so that voluntary bylaw compliance is attained before the need for enforcement, where possible.

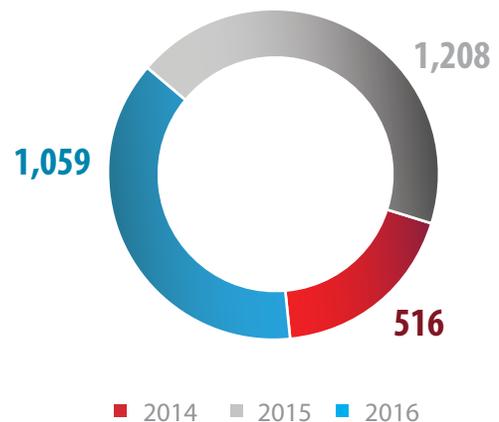
2014-2016 OCCURRENCE BY TYPE



2014-2016 CALL VOLUME



2014-2016 CITATIONS



RCMP Annual Performance Plan

Each year the Cold Lake RCMP prepares an Annual Performance Plan.

These plans are prepared through consultation with elected officials and community groups representing the entire area policed by the Cold Lake Detachment.

Priorities for the fiscal year include:

1. Safer Roads, Safer Communities
2. Reduce impact of habitual offenders
3. Contribute to safer youth
4. Contribute to safer and healthier Aboriginal communities
5. Build and maintain positive relationships



COLD LAKE RCMP DETACHMENT

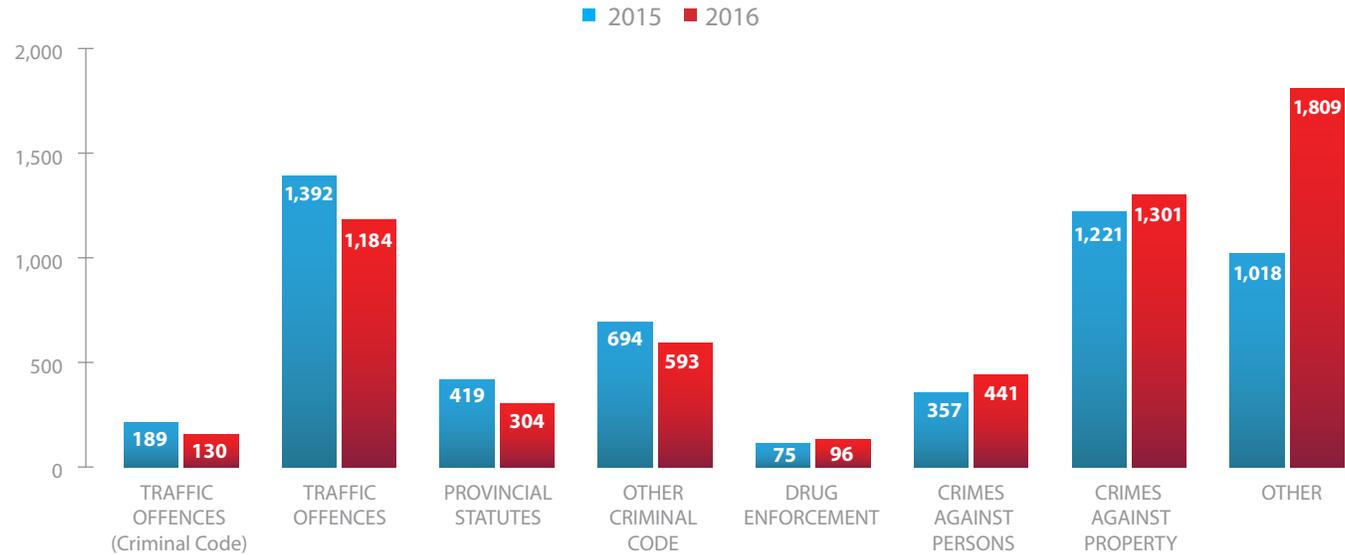
The Royal Canadian Mounted Police in Cold Lake currently has a detachment strength of 40 personnel. The detachment area is geographically large and diverse, with policing responsibilities for the City of Cold Lake, the eastern portion of the M.D. of Bonnyville, Cold Lake First Nations and the Elizabeth Métis Settlement.

The Cold Lake RCMP Detachment provides 24-hour policing services every day of the year. Having RCMP members available at all times promotes better service delivery and more timely response to calls for service.

This has been another busy year for the members and staff at the Cold Lake Detachment, which saw an increase in calls for service. The operational file count for 2016 was 9,279, whereas 2015 saw 8,491 files. This reflects a 788 file count increase. There was a 493 file count increase within the City of Cold Lake and a 154 file count increase within the provincial contract.

For the 2016 calendar year, 1,280 prisoners were held at the Cold Lake Detachment cells, compared to 1,254 prisoners in 2015.

2015-2016 CITY OF COLD LAKE STATISTICS



COLD LAKE RCMP DETACHMENT

The Cold Lake RCMP Detachment has participated in many events, which illustrate the continued partnerships they enjoy in the communities they serve.

The members of the Cold Lake Detachment have been and continue to be visible in the community working with various partner agencies.

This past year was the sixth year of Operation Red Nose in Cold Lake. Three-hundred and thirty-three rides were given with a total of 5,117 kilometres travelled. A total of 48 volunteers made the program a success over 11 nights of operation.

The involvement of the Cold Lake Detachment includes, but is not limited to school visits, presentations, joint patrols with city and M.D. peace officers, community group presentations, Mothers Against Drunk Driving, Cold Lake Search and Rescue Society and the P.A.R.T.Y. Program.

Members are involved in giving presentations on cyber bullying, drug awareness, distracted driving, etc. They have an active school liaison program where members are involved in school visits and participate in activities such as floor hockey, basketball, volleyball and of course the D.A.R.E. program.

2016 RCMP HIGHLIGHTS

Project K.A.R.E.	Operation Red Nose
Festival of Words	Elder Abuse Presentation
Métis Community Training	Candy Cane Checkstop
Safe Surfing Presentation	Canada Day Celebrations
Distracted Driving Presentation	Cold Lake First Nations Treaty Days
Violence and Conflict Presentation	Internet Dating Safety Presentation
P.A.R.T.Y. Program Presentation	Kids and Drugs Presentations
RCMP/Fire-Rescue Charity Hockey Game	Halloween Safety Presentations
Child Find ID Kits	Dr. Margaret Savage Crisis Centre Candlelight Vigil
McHappy Days	Remembrance Day Ceremonies
Bike Rodeos	Addictions Awareness Week
Hate/Bias Workshop	Pack the PC Event
Victims and Survivors of Crime Week	

COLD LAKE VICTIM SERVICES

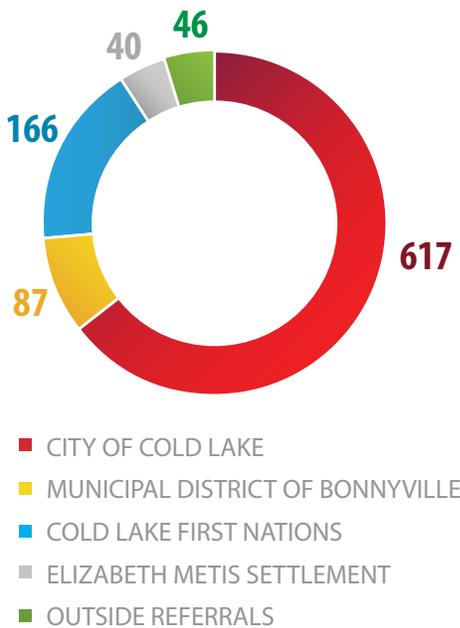
Two thousand and seventeen marks the 25th year that Cold Lake Victim Services has served the community of Cold Lake and area, to assist those impacted by crime or tragedy in our community. Cold Lake VSU once again had a record breaking amount of referrals with 956 and assisting 1,328 people in 2016.

Cold Lake Victim Services is a not-for-profit organization, which operates under the guidance of the RCMP. The program consists of an RCMP and Military Liaison Officer, a volunteer Board of Directors, a group of volunteer advocates and three staff members.

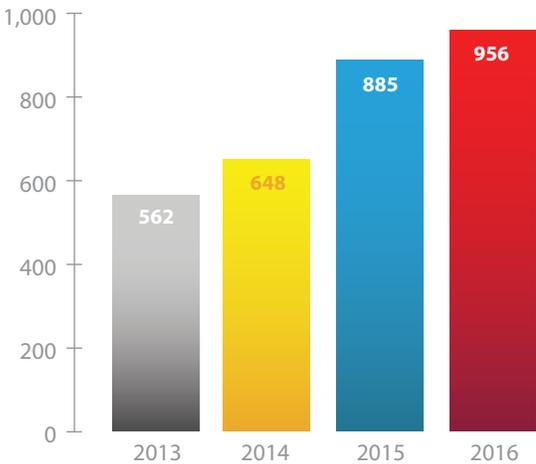
Accomplishments in 2016 included the National Victims of Crime Awareness week in May-June, the 2016 RCMP vs Fire-Rescue Charity Hockey Game, Operation Red Nose, and Kids & Drugs Parent Information Sessions. Our ongoing involvement with community initiatives include: The P.A.R.T.Y. Program, Cold Lake Bully Free, Child Find ID kits at the Parent Link Centre, Bike Rodeos, various community presentations, and Pack the Patrol Car.

The organization is fortunate to have a strong group of volunteer advocates and Board Members. Valued volunteers donated an impressive 2,649 hours of their time in 2016. Volunteers are crucial to the ongoing success of the agency, and without their hard work, commitment and dedication, the agency would not be able to function.

2016 LOCATION OCCURRENCE



2013 - 2016 TOTAL OCCURRENCES



COLD LAKE & DISTRICT FCSS

In 2016, Cold Lake and District FCSS Community Strategy Grant Program offered Special Project Grants to community organizations seeking funding. The Community Strategies Grant Program provides participants with a toolkit, standardized application process and final report form.

Now in its eighth year of operation, this process has allowed the FCSS Advisory Committee to effectively distribute and track grants to community organizations.

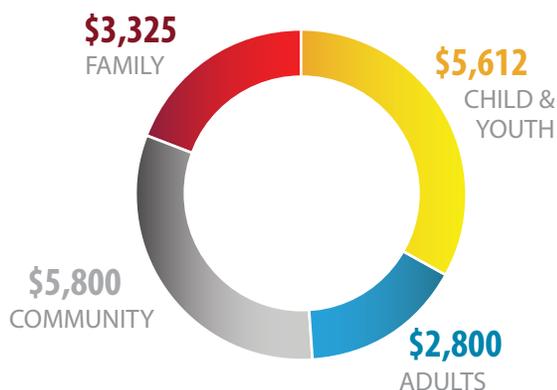
The FCSS grant process is designed for groups and programs that enhance the social well-being of individuals and families through prevention or intervention strategies provided at the earliest opportunity.

Projects, services and initiatives that support, educate, build awareness, develop leadership skills, strengthen family life and promote volunteerism are programs that benefit from the FCSS Grant Program.

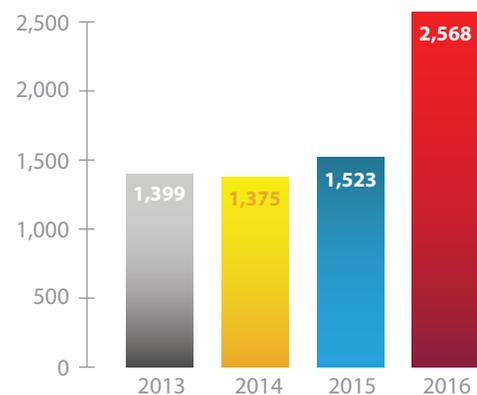
FCSS is seeing more and more requests for assistance in filling out forms for a variety of reasons, including seniors' services and financial assistance.

In total, FCSS granted approximately \$17,500 to socially-based programs covering every age group from children to seniors through the grant program.

2016 GRANT ALLOTMENT



2013-2016 INFORMATION AND REFERRALS



PARENT LINK CENTRE

The Cold Lake Parent Link Centre (PLC) continues to reach out to more families within Cold Lake and District FCSS. Community members stopping by, either from word of mouth or through marketing, continue to increase as more families become aware of the social and parental benefits of the facility.

Since the move to the new building in 2014, and with more than four times the space, FCSS and the PLC has seen increased attendance, enthusiasm and interest for all programming.

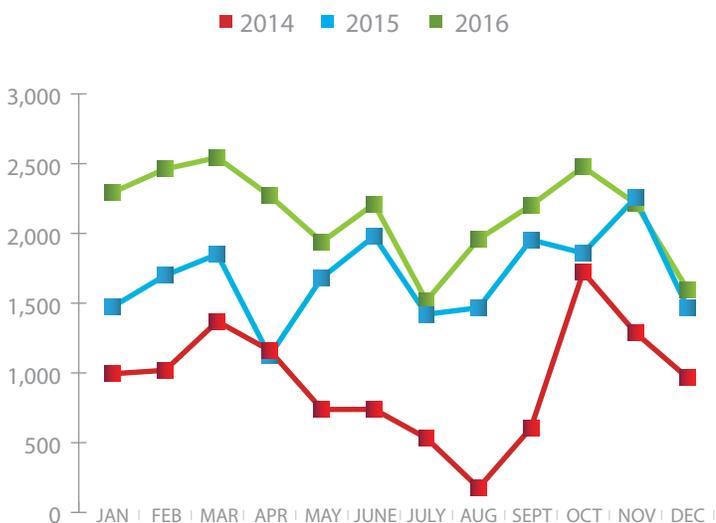
With additional "after-hour" and weekend programming, there is renewed importance of the need for the Parent Link Centre to remain flexible in order to meet the needs of our unique community.

In 2016, drop-ins to the PLC reached 25,600, up from 23,000 in 2015 and just over 10,000 in the former facility in 2014.

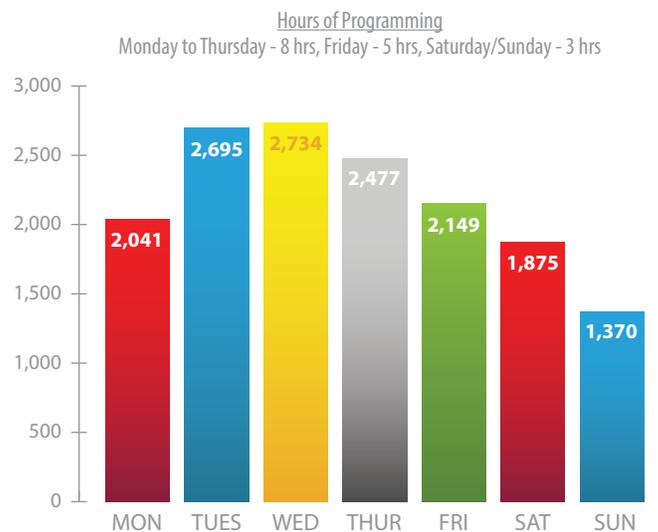
In late 2015 and throughout 2016, the PLC extended its Monday to Thursday hours to 6:00 pm. This has proved valuable for those parents unable to attend during standard working times.

The Parent Link Centre also delivered a number of events for groups and for special occasions, such as Car Seat Safety, The Child Find Program, and parties for Christmas, Easter, Halloween, and Valentine's Day. The Parent Link Centre Bike Rodeo was a phenomenally huge success as the RCMP and Peace Officers checked helmets and offered advice for staying safe, while the children enjoyed an obstacle course.

2014-2016 PLC TOTAL ATTENDANCE



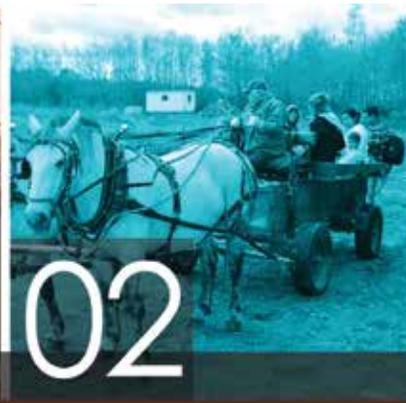
2016 PARENT LINK CENTRE ATTENDANCE





01

Home Alone Program



02

Family Adventure Programs



03

Parenting Programs



04

Family Fun Nights

FCSS PROGRAMS

Child and youth programming at Cold Lake and District FCSS developed program changes that made for another exciting year with innovative opportunities.

The LEGO™ Explorers program was designed in 2016 for children with autism spectrum disorder and is facilitated with the assistance of youth mentors, who were also trained specifically for LEGO™ Explorers.

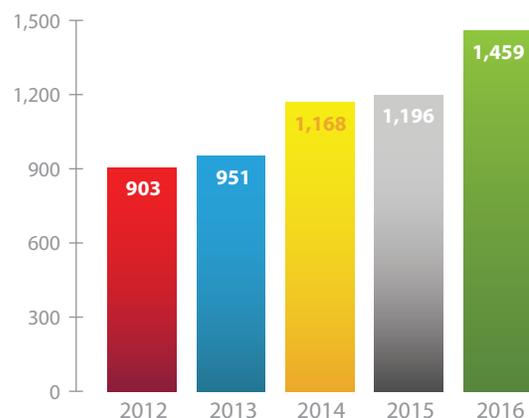
Rednecks with a Cause presented FCSS with a \$2,500 cheque for the role of FCSS creating opportunities for children along the autism spectrum.

In the spring of 2016, Garden Gnomes registered 60 children who learned about sustainability. Twenty-four children between the ages of six and 12 visited the Cold Lake Community Garden on four different occasions over July and August. They learned about planting, weeding, watering, sustainable food sources, and supplied the Crisis Centre and the Cold Lake Food Bank with fresh vegetables.

In addition to visiting the garden throughout the spring, summer, and fall, one exceedingly popular program was Intergenerational Day.

FCSS introduced “Dinner and a Movie” in the winter months as a cooking program for children aged eight to 11. They participated in an introductory cooking class and explored the basics of meals, budgeting, hygiene, safety and self-sustainability.

2012-2016 CHILD AND YOUTH PROGRAM ATTENDANCE



05

LEGO™ Programs

FCSS is very proud of the success of all the LEGO™ programs, including the LEGO™ Master series, through which participants brought their creations to a completely new level with laptops and software programs. After cooperatively building a model, they plugged them into the laptops to animate the design. All participants were valuable team members, each having a role to fulfill for the build to be successful. They learned about gears, levers, cams and simple robotics. The social components included taking turns and contributing to a group effort. Cold Lake's LEGO™ Masters far exceeded their goals in this wildly popular program.



COLD LAKE ENERGY CENTRE

Despite the economic downturn, the Cold Lake Energy Centre once again proved to be a busy place in 2016. The Lord of the Dance and Johnny Reid were a couple of the exciting shows offered at Imperial Oil Place this year.

Boxing was brought to the venue for the first time, with Dekada Boxing bringing their talent to the Imperial Oil Place on June 4, and Reid Field House on November 13. Local boxer Rob Nichols was able to retain his Canadian National Cruiserweight belt in both of his main event bouts.

The transformation of the Wellness Centre continued with a new front desk and turnstile access system installed. Many members commented on the ease of entry due to the new automated system and 2016 saw a 26 per cent increase in drop-ins and an almost seven per cent increase in new memberships.

Although Christmas parties have fallen off a bit from a few years ago, in general, galas and trade shows were still an important component of the offerings at the Energy Centre.

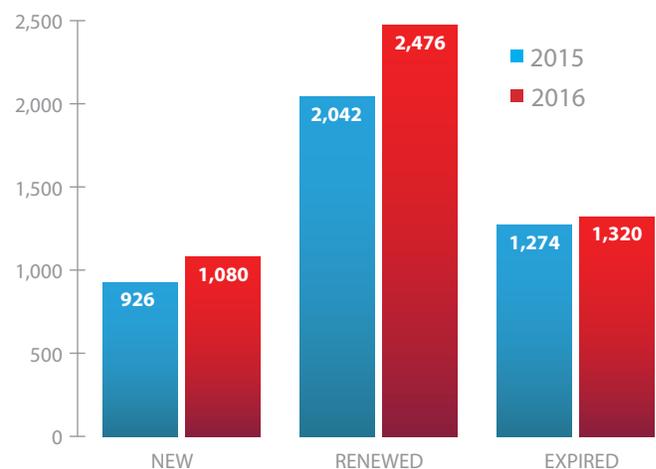
The Energy Centre saw a 26 per cent increase in drop-ins to the Wellness Centre in 2016, in part thanks to the new, automatic turnstile access system.

Sports programming continued with a number of sports camps being hosted out of the Energy Centre. Included in this was a full roster of summer sports programming camps for activities that included soccer, basketball and rugby.

2016 PARTICIPANTS

TYPE	2015	2016
Facility Drop Ins	5,102	6,428
Program Drop Ins	702	429
Program Registrations	1,386	967
Energy Centre Bookings	1,843	1,836
Energy Centre Rentals	380	356

ENERGY CENTRE MEMBERSHIPS



COLD LAKE ENERGY CENTRE

In 2016, the arenas were busy again with Minor Hockey, Junior B, Men’s and Women’s Hockey Leagues, the Cold Lake Figure Skating Club, and Lacrosse. Spring ice continued in the Imperial Oil Place until May. Ice went back into Imperial Oil Place in August, just in time for the hockey school. Ice went into the North Arena at the start of September.

Construction on the Phase 3 Expansion of the Energy Centre began in September 2016 and will include a new arena, lounge, climbing wall, as well as office and storage space.

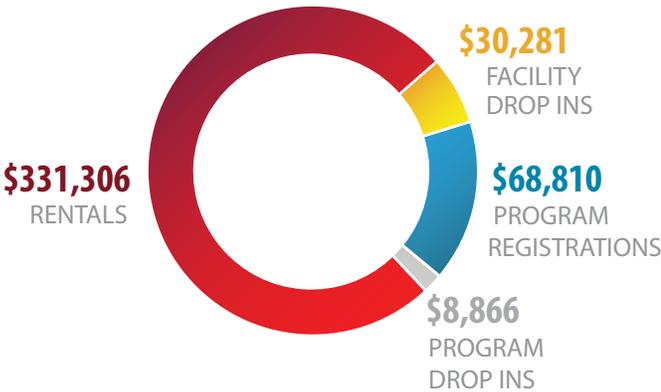
Team Canada battled Team USA in a World Junior A Championship exhibition game on December 9. Just under 1,700 people were in attendance.

Imperial Park was in near-perfect condition in time to host the Western Canadian Senior Men’s ‘AA’ Championships. The Cold Lake Cardinals represented our community well, competing against teams from Calgary, Prince George, Saskatoon, and Manitoba.

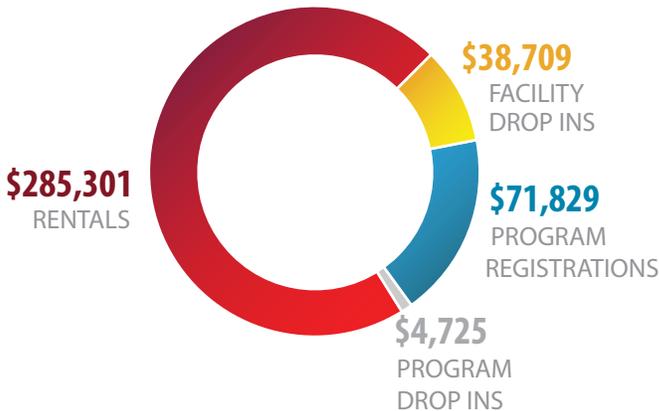
Regular programming of baseball, slo-pitch, soccer, and rugby continued at Imperial Park in 2016.

Six new dugouts were completed to bring the total to eight on the four baseball diamonds. The cinder block dugouts also include locked storage space. In cooperation with minor ball, a batting cage was also completed in the spring.

2015 REVENUE



2016 REVENUE



COLD LAKE ENERGY CENTRE

From hockey games, to sports camps and rock concerts, 2016 had a little bit of everything at the Energy Centre. Winter Fest, Family Day, Seniors Day, Canada Day, and Aqua Days are just a few of the celebrations that the city hosted through the year across the community.

Lord of the Dance, Yuk Yuk's, Johnny Reid, and George Canyon performed to excited crowds in both the Imperial Oil Place and Reid Field House. New events included the Edmonton Oilers hockey camp, Dekada boxing, and the Full Throttle Street Festival.

EVENT	ATTENDANCE	EVENT	ATTENDANCE
Yuk Yuk's Comedy Night	398	Cold Lake High School Graduation	800
"Dawgs & Divas" Gala	472	Canada Day Celebration	5,000
Family Day	1,500	Lakeland Geo-Caching	800+
Winter Fest	1,000	Air Show "Full Throttle" Street Festival	7,000+
Johnny Reid	1,608	Movie in the Park	300
George Canyon	563	Aqua Days	2,000
Egg-Citing Easter Event	1,500	Portage College Orientation	250
Lord of the Dance	1,218	Community Registration Day	500
Down Home Bash	260	Northern Light's School Division Luncheon	750
Victim Services Prevention Program	300	Terry Fox Run	118
Meatloaf - Cancelled	2,280	Thanks for Giving Food Drive	609.3 lbs food
Chamber of Commerce Trade Show	2,500	Drop-in Kids Zone	105
Volunteer Appreciation Dinner	400	Paint-a-Poppy	6 schools
RCMP/Fire-Rescue Charity Hockey Game	900	Remembrance Day	3,000
Edmonton Oilers Camp	100	Dekada Fight Night	700
APEGA Science Olympics	380	Imperial Oil Neighbor Night	100
Wanna Dance?	1,000	Festival of Peace Family Fun Night	700
Hearts for Healthcare Gala	522	Santa Claus Parade	55 floats
Assumption High School Graduation	800	Dr. Margaret Savage Centre Festival of Peace	300
Royal Canadian Circus	1,600	World Jr. A Challenge Pre-competition Game	1,680
Dekada Fight Night	600	Share the Joy Food Drive	192.8 lbs food
Seniors Day	350	Imperial Oil Children's Christmas Party	800
Fort Mac Fundraiser	300	Primco Dene Christmas Party	280
Randy's Riders	400		

Energy Centre Events

Renee Malo opened for George Canyon on February 26, 2016.

The Cold Lake Energy Centre continues to be a hub of activity, hosting a wide array of entertainers, tournaments, and community events.

In 2016, concerts also included Johnny Reid and Lord of the Dance. Over 3,300 concert goers saw these shows. The City of Cold Lake's venues offer a smaller, more intimate setting for concerts while maintaining the stage setups and production value experienced in much larger urban centres.

From trade shows to world-class concerts and high school graduations, the Energy Centre handles it all.



COLD LAKE MARINA

In 2016 the Marina was open for the May long weekend. One of the community's summer focal points, the marina also played host to fireworks shows for Canada Day and Aqua Days.

Over the course of the winter, shinny rinks were created on the ice within the marina basin.

All 236 slips in the marina were allocated in 2016. Council commissioned plans to expand the marina. While the plans remain unfunded, they are available on the city's website at www.coldlake.com.



COLD LAKE MARINA

The marina was opened on time in 2016 with the docks fully repaired and reinstalled in time for the May long weekend. Repair work was completed on the breakwater in August.

A falling concrete slab connecting the break water to the shore was demolished and re-poured after using gravel as backfill. The new slab is able to safely support trailers and a crane to drop sailboats into the marina.

Parks staff reinstalled the docks in the marina in May after they were mended. The City had two oil spills to contend with in the marina in 2016 and successfully cleaned up both spills in conjunction with Alberta Environment and Parks.

Sagar Properties once again oversaw the operations of the marina and were also in charge of fuel, maintenance, overnight security, and weed cutting. In early August, Sagar Properties had the aquatic vegetation cut and collected in the Marina Basin.

The marina wait list at the end of 2016 rose to 194 individuals. Fifteen slips became available in 2016 and were filled by those first on the wait list. All 236 slips in the marina were again allocated in 2016.

PARKS, FACILITIES AND GREENSPACE

The city participated once again in Communities in Bloom and hosted the Provincial Awards ceremony with 34 communities across the province competing. Over 100 were in attendance for the event held in the Reid Field House.

Two shinny rinks were built on the marina to increase playable areas in the city. Maintenance of all outdoor rinks included regular snow removal and floods.

The shinny rinks at the marina provided a perfect and scenic spot for young families to enjoy the lake in the winter.

General grass cutting was offered through contract, whereas the sports fields were maintained 100 per cent by in-house staff.

The city contracted Lees and Associates to develop a Cemetery Master Plan. Through a number of meetings with staff and external stakeholders, the plan was presented to council in the fall.

The design at the entry sails was completed with flowers planted and mulch added. The borders of the sails were reinforced to make them stronger. Seasonal lighting was put up on Highway 28 and downtown.

COLD LAKE GOLF AND WINTER CLUB

This was the fourth season that the City of Cold Lake took on the operations for the Cold Lake Golf and Winter Club.

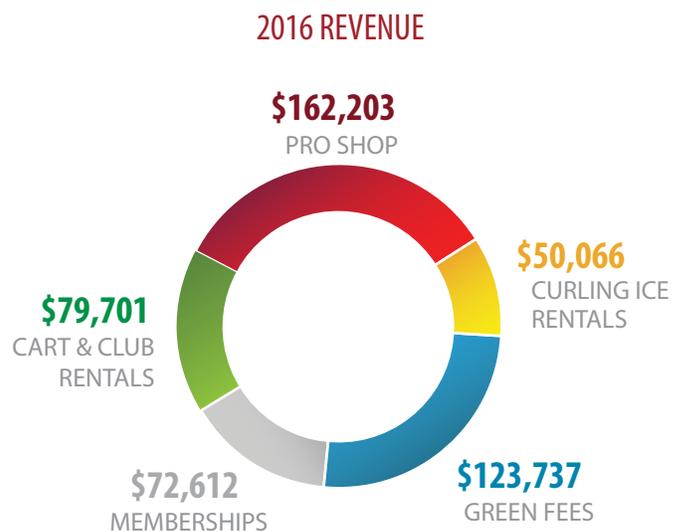
The CLGWC had 194 bookings including club events, Roller Derby, corporate events and rentals. The course was booked for 35 events. The Men's and Ladies' Leagues saw a small decrease to the previous year. Course maintenance was contracted out by the city in 2016.

The curling rink took 55 bookings in 2016. The Curling Club made use of the facility Sunday through Thursday between October and March. They held their annual Men's, Ladies', and Mixed Bona Spiels once again.

The course had a number of challenges beginning with a breach of a dam in April which resulted in losing a bridge placed for foot traffic on the 9th hole. The breach also affected the ability to irrigate the course.

Over 10,000 rounds of golf were played at the Cold Lake Golf and Winter Club. 40 new power carts arrived for use in the Spring.

EVENTS	PARTICIPANTS
Men's Open	64 players
Ladies' Open	72 players
Swing & Sweep	72 players
Club Championships	48 players
Ladies' Night	30-50 players per night
Men's Night	15-40 players per night
Military Members	59 members
Total Members	91 members
Total Rounds Played	10,098 rounds



CITY FACILITIES

CITY HALL

5513 48 AVENUE
PHONE: 780.594.4494

COLD LAKE & DISTRICT FCSS

5220 54 STREET
PHONE: 780.594.4495

COLD LAKE ENERGY CENTRE

102 7825 51 STREET
PHONE: 780.639.6400

COLD LAKE FIRE-RESCUE

718 10 STREET & 5201 55 STREET
PHONE: 780.594.4494

COLD LAKE GOLF & WINTER CLUB

1 NORTHERN SPIRIT LANE
PHONE: 780.594.5341

COLD LAKE MARINA

802 LAKESHORE DRIVE
PHONE: 780.639.3316

COLD LAKE MUNICIPAL ENFORCEMENT

5201 55 STREET
PHONE: 780.594.1345

COLD LAKE RCMP

4710 55 STREET
PHONE: 780.594.3302

COLD LAKE TRANSFER STATION

PHONE: 780.812.9198

NORTH ARENA

1730 6 STREET
PHONE: 780.639.2936

PUBLIC WORKS SHOP

1515 16 STREET
PHONE: 780.594.4496

SPECIAL TRANSPORTATION

5220 54 STREET
PHONE: 780.207.2568

WATER TREATMENT PLANT

102 10 STREET
PHONE: 780.594.4498





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